Committee of the Whole Meeting

January 15, 2013

NOTICE AND AGENDA
FOR
KALAMAZOO COUNTY BOARD OF COMMISSIONERS'
COMMITTEE OF THE WHOLE MEETING
JANUARY 15, 2013

PLEASE BE ADVISED that the Kalamazoo County Board of Commissioners has scheduled a Committee of the Whole meeting on ***Tuesday, January 15, 2013, at 4:00 p.m.*** for the purpose of:

		Presentation to last no longer than:
1.	Review of Transfers and Disbursements (Item U.) – *Tracie Moored*	5 Minutes
2.	Board Bylaws – *Thom Canny*	5 Minutes
3.	Board Committee Assignments – *Chair Maturen*	5 Minutes
4.	Team Building & Retreat - *Chair Maturen, Vice Chairman Buskirk, Peter Battani*	5 Minutes
5.	Strategic Calendar – *Peter Battani*	5 Minutes
6.	Retirement Plan Amendments - *Tracie Moored*	5 Minutes
7.	County-Wide Public Transit (Item V.) – *Peter Battani*	10 Minutes
8.	Area Agency on Aging Custom Care Program Presentation - *Judy Sivak*	5 Minutes
9.	Any other items	
10.	Executive Session	10 Minutes
11.	Adjournment – no later than 6 p.m.	

The meeting will be held in the County Administration Building, 201 West Kalamazoo Avenue, Kalamazoo, Michigan, in Room 207A. Questions regarding the meeting may be addressed to the Kalamazoo County Board of Commissioners, 201 West Kalamazoo Avenue, Kalamazoo, MI 49007, or by telephoning (269) 384-8111.

Dina Sutton
Dina Sutton
Office Manager for Administrative Services

JANUARY 9, 2013

MEETINGS OF THE KALAMAZOO COUNTY BOARD OF COMMISSIONERS ARE OPEN TO ALL WITHOUT REGARD TO RACE, SEX, COLOR, AGE, NATIONAL ORIGIN, RELIGION, HEIGHT, WEIGHT, MARITAL STATUS, POLITICAL AFFILIATION, SEXUAL ORIENTATION, GENDER IDENTITY OR DISABILITY. KALAMAZOO COUNTY WILL PROVIDE NECESSARY REASONABLE AUXILIARY AIDS AND SERVICES, SUCH AS SIGNERS FOR THE HEARING IMPAIRED AND AUDIO TAPES OF PRINTED MATERIALS BEING CONSIDERED AT THE MEETING/HEARING, TO INDIVIDUALS WITH DISABILITIES AT THE MEETING/HEARING UPON FOUR (4) BUSINESS DAYS' NOTICE TO THE COUNTY. INDIVIDUALS WITH DISABILITIES REQUIRING AUXILIARY AIDS OR SERVICES SHOULD CONTACT THE COUNTY BY WRITING OR CALLING:

Dina Sutton
Office Manager for Administrative Services
KALAMAZOO COUNTY GOVERNMENT
201 West Kalamazoo Avenue
Kalamazoo, Michigan 49007
TELEPHONE: (269)384-8111
TDD PHONE: (269)383-6464

1./U.

COUNTY OF KALAMAZOO

RECOMMENDED TRANSFERS AND DISBURSEMENTS

JANUARY 15, 2013

	DISBURSEMENTS
Claims	1,391,035.83
TOTAL CURRENT CLAIMS	1,391,035.83
RELEASE OF FUNDS	

KALAMAZOO COUNTY CLAIMS LIST
COMMISSION MEETING OF 01/15/2013

Account	Vendor	Description	Invoice	Amount	PO Num
101-101	**BOARD OF COMMISSIONERS**				
727.00	JB PRINTING CO	MATUREN & SEAL BUSINESS CARDS	57583	58.00	
956.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	1,310.00	
957.55	DAANE'S CATERING	DAANE'S CATERING FOR SWEARING IN	7560	467.35	
		Sub Total 101-101 BOARD OF COMMISSIONERS		**1,835.35**	
101-102	**COUNTY ADMINISTRATION**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	55.79	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	205.16	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	20.00	
		Sub Total 101-102 COUNTY ADMINISTRATION		**280.95**	
101-104	**LEGAL SERVICES**				
732.20	WEST PAYMENT CENTER	ACCT#1000302281 ONLINE CHARGES	826124321	97.90	
		Sub Total 101-104 LEGAL SERVICES		**97.90**	
101-132	**CIRCUIT COURT ADMINISTRATION**				
727.00	WEST MICHIGAN BUSINESS FORMS	2200 RESTITUTION CHECKS	00014430	193.60	
728.00	FEDERAL EXPRESS	ACCT 3300-3253-7	2-109-85780	26.97	
728.00	FEDEX GROUND	SHIPPING	2-117-92139	64.53	
728.00	UNITED STATES POSTAL SERVICE	ACCT 437328/PERMIT BR2625-001/REPLENISH	ACCT 437328	3,000.00	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	149.97	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	388.90	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/17/12 - 12/21/12	12/21/12	-14.89	
730.00	JB PRINTING CO	LETTERHEAD W/GOLD FOIL - GORSALITZ	57602	195.00	
732.20	ICLE	ID 32667/MI COUTROOM EVIDENCE (4)	674150	355.00	
732.20	WEST PAYMENT CENTER	MI COMPILED LAWS, MI CT RLS PR GEN	826215477	1,447.95	
732.20	MATTHEW BENDER & CO., INC	NOVEMBER 2012 MIN COMMITMENT	1340414-201211:	50.00	
732.20	WEST PAYMENT CENTER	ACCT#1000302281 ONLINE CHARGES	826124321	1,046.30	
732.20	WEST PAYMENT CENTER	ACCT 1000157797/MISC PERIODICALS	826219385	7,416.00	
803.00	BOWERS, DENISE	2012-1633/S. WHITLEY TRANSCRIPT	2012-1633	131.20	
803.00	BRANCH, CONNIE L.	WILLIAM WRIGHT TRANSCRIPT	465	49.65	
803.00	BRANCH, CONNIE L.	2012-0860/K. HOSKINS TRANSCRIPT	468	40.25	
803.00	RUPERT, MONICA	2012-1576/T. ROBINSON TRANSCRIPT	2012-1576	213.20	
803.00	RUPERT, MONICA	2012-1491/J. HEARD TRANSCRIPT	2012-1491	112.75	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	**CIRCUIT COURT ADMINISTRATION**	**(Continued)**			
803.00	RUPERT, MONICA	2012-1593/H. HUGHES TRANSCRIPT	2012-1593	77.90	
803.00	RUPERT, MONICA	2012-1713/J. RUSSELL TRANSCRIPT	2012-1713	77.90	
803.00	FOLEY, BRENDA K.	2012-1561/L. UNDERWOOD TRANSCRIPT	2202	47.00	
803.00	KLOMPARENS, LILIANA	2012-1742/D. SANDERS TRANSCRIPT	2012-1742	116.85	
803.00	KLOMPARENS, LILIANA	2012-1613/G. ISOM TRANSCRIPT	2012-1613	47.15	
803.00	KLOMPARENS, LILIANA	2012-1715/M. ROSENBAUM TRANSCRIPT	2012-1715	30.75	
803.00	KLOMPARENS, LILIANA	2012-1513/D. BASSETT TRANSCRIPT	2012-1513	16.50	
803.00	LANG, GINA	2012-0791/M. NIELSEN TRANSCRIPT	12-0791FH	70.80	
803.00	LANG, GINA	2012-0669/D. SMITH TRANSCRIPT	12-0699	61.40	
803.00	LANG, GINA	2012-1364/J. GILMER TRANSCRIPT	12-1364	56.70	
803.00	PALENICK, M. KIM	2012-1841/D. WILLIAMS TRANSCRIPT	2012-1841	12.90	
803.00	PALENICK, M. KIM	2012-1431/K. CHAPMAN TRANSCRIPT	2012-1431	102.50	
803.00	PALENICK, M. KIM	2012-1831/D. WILLIAMS TRANSCRIPT	2012-1831	88.15	
803.00	PALENICK, M. KIM	2012-1838/L. ROLLAND TRANSCRIPT	2012-1838	65.60	
803.00	PALENICK, M. KIM	2012-1647/L. LITTLE TRANSCRIPT	2012-1647	57.40	
804.03	K & S VENDING SERVICES INC	JUROR COFFEE NOV 2012	6815	348.00	
805.01	CAMPBELL & BROOKS PSYCH, PLC	2012-0858 EXPERT WITNESS FEES	2012-0858	3,784.00	
806.05	HARBAUGH, ALAN ATTY AT LAW	2010-0289 ATTY FEES; PV HRG	2010-0289	150.00	
806.05	SVIKIS, ANDIS	2012-1865 ATTORNEY FEES	2012-1865	460.00	
806.05	SVIKIS, ANDIS	2012-1883 ATTORNEY FEES	2012-1883	460.00	
806.05	SVIKIS, ANDIS	2012-1884 ATTORNEY FEES	2012-1884	460.00	
806.05	SVIKIS, ANDIS	2012-1499 ATTORNEY FEES	2012-1499	460.00	
806.05	KINNEY PLC, JAMES M	2012-1343 ATTORNEY FEES	2012-1343	460.00	
806.05	KINNEY PLC, JAMES M	2012-1914 ATTORNEY FEES	2012-1914	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1932 ATTORNEY FEES	2012-1932	1,382.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1809 ATTORNEY FEES	2012-1809	800.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1909 ATTORNEY FEES	2012-1909	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1910 ATTORNEY FEES	2012-1910	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1921 ATTORNEY FEES	2012-1921	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1902 ATTORNEY FEES	2012-1902	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1924 ATTORNEY FEES	2012-1924	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1439 ATTORNEY FEES	2012-1439	400.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-1338 ATTORNEY FEES	2012-1338	460.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-0420 ATTORNEY FEES	2012-0420	460.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-1564 ATTORNEY FEES	2012-1564	460.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	CIRCUIT COURT ADMINISTRATION	(Continued)			
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-0605 ATTY FEES; DC DISPO	2012-0605	265.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1740 ATTY FEES; SUBSEQUENT CASE	2012-1740	230.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1582 ATTORNEY FEES	2012-1582	800.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1184 ATTORNEY FEES	2012-1184	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1854 ATTORNEY FEES	2012-1854	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1694 ATTORNEY FEES	2012-1694	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1870 ATTY FEES; DC DISPO	2012-1870	265.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1828 ATTY FEES; SUBSEQUENT CASE	2012-1828	230.00	
806.05	KINNEY PLC, JAMES M	2012-0402 ATTORNEY FEES	2012-0402	800.00	
806.05	KINNEY PLC, JAMES M	2012-1943 ATTORNEY FEES	2012-1943	800.00	
806.05	KINNEY PLC, JAMES M	2012-1899 ATTORNEY FEES	2012-1899	460.00	
806.05	CAMFIELD-KUIPER ESQ PC, ANGELIQUE D	2008-0913 ATTY FEES; PV HRG	2008-0913	150.00	
806.05	CITY OF PORTAGE	2012-0425 CASE COPIES FROM PORTAGE PD	2012-0425	26.50	
806.05	CHAMPION LAW OFFICES	2012-0303 INTERLOCUTORY APPEAL	2012-0303	600.00	
806.05	CONVERSE, CAROL M.	2012-1666 RETAINED COUNSEL	2012-1666	50.00	
806.05	MATTHEW L GLASER ATTNY AT LAW	2012-1760 ATTORNEY FEES	2012-1760	800.00	
806.05	MATTHEW L GLASER ATTNY AT LAW	2012-1872 ATTORNEY FEES	2012-1872	460.00	
806.05	KOENIG, ALAN B	2012-1210 ATTORNEY FEES	2012-1210	800.00	
806.05	KOENIG, ALAN B	2012-1603 ATTORNEY FEES	2012-1603	800.00	
806.05	KOENIG, ALAN B	2012-1869 ATTORNEY FEES	2012-1869	800.00	
806.05	KOENIG, ALAN B	2012-0436 ATTORNEY FEES	2012-0436	460.00	
806.05	KOENIG, ALAN B	2012-1427 ATTORNEY FEES	2012-1427	460.00	
806.05	KOENIG, ALAN B	2012-1615	2012-1615	460.00	
806.05	KOENIG, ALAN B	2012-1826 ATTORNEY FEES	2012-1826	460.00	
806.05	RAWLS, LINDA J	2012-1862 ATTY FEES; DC DISPO	2012-1862	265.00	
806.05	RAWLS, LINDA J	2012-1525 RETAINED COUNSEL	2012-1525	50.00	
806.05	KOENIG, ALAN B	2012-1863 ATTORNEY FEES	2012-1863	460.00	
806.05	KOENIG, ALAN B	2012-0411 ATTY FEES; DC DISPO	2012-0411	265.00	
806.05	KOENIG, ALAN B	2012-1614 ATTY FEES; SUBSEQUENT CASE	2012-1614	230.00	
806.05	MCDONOUGH JR, WARD F	2012-1690 ATTORNEY FEES	2012-1690	800.00	
806.05	MCDONOUGH JR, WARD F	2012-1814 ATTORNEY FEES	2012-1814	460.00	
806.05	MCDONOUGH JR, WARD F	2012-1848 ATTY FEES; DC DISPO	2012-1848	265.00	
806.05	VON EITZEN LAW OFFICE, PLC	2012-1855 ATTORNEY FEES	2012-1855	800.00	
806.05	VON EITZEN LAW OFFICE, PLC	2012-1168 ATTORNEY FEES	2012-1168	460.00	
806.05	VON EITZEN LAW OFFICE, PLC	2011-0730 ATTY FEES; PV HRG	2011-0730	150.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	**CIRCUIT COURT ADMINISTRATION**	**(Continued)**			
806.05	RAWLS, LINDA J	2012-1866 ATTORNEY FEES	2012-1866	800.00	
806.05	RAWLS, LINDA J	2012-1923 ATTORNEY FEES	2012-1923	460.00	
806.05	RAWLS, LINDA J	2012-1889 ATTORNEY FEES	2012-1889	460.00	
806.05	RAWLS, LINDA J	2012-0771 ATTORNEY FEES	2012-0771	460.00	
806.05	SYKES, WILLIAM R.	2012-1351 ATTORNEY FEES	2012-1351	460.00	
806.05	SYKES, WILLIAM R.	2012-1488 ATTORNEY FEES	2012-1488	460.00	
806.05	SYKES, WILLIAM R.	2012-0398 ATTORNEY FEES	2012-0398	460.00	
806.05	SYKES, WILLIAM R.	2012-1916 RETAINED COUNSEL	2012-1916	50.00	
806.05	TURPEL, KEITH	2012-0932 ATTORNEY FEES	2011-0932	460.00	
806.05	CHAMPION LAW OFFICES	2012-1871 ATTORNEY FEES	2012-1871	800.00	
806.05	CHAMPION LAW OFFICES	2012-1849 ATTORNEY FEES	2012-1849	460.00	
806.05	CHAMPION LAW OFFICES	2012-1876 RETAINED COUNSEL	2012-1876	50.00	
806.05	CHAMPION LAW OFFICES	2011-1823 ATTY FEES; PV HRG	2011-1823	150.00	
806.05	SYKES, WILLIAM R.	2012-1873 ATTY FEES; DC DISPO	2012-1873	265.00	
806.05	SYKES, WILLIAM R.	2012-1906 RETAINED COUNSEL	2012-1906	50.00	
806.07	BURNESS, STEPHEN W	ATTORNEY INVOICES	121712	468.75	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	121412	262.50	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122612	112.50	
806.07	NOBLE, DENISE	ATTORNEY INVOICES	122612	337.50	
806.07	NOBLE, DENISE	ATTORNEY INVOICES	121812	300.00	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	443.75	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	412.50	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	75.00	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122012	318.75	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122012	343.75	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122112	218.75	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	431.25	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	121712	300.00	
806.07	MEYER-SOREK, JULIANNE	ATTORNEY INVOICES	121412	337.50	
806.07	MEYER-SOREK, JULIANNE	ATTORNEY INVOICES	121412	150.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	318.75	
806.07	GARY K VOSHELL PC	ATTORNEY INVOICES	122712	450.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	337.50	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	225.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	300.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	CIRCUIT COURT ADMINISTRATION	(Continued)			
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	243.75	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	312.50	
806.07	BOSMA, GREGORY R.	ATTORNEY INVOICES	121712	287.50	
806.07	BOSMA, GREGORY R.	ATTORNEY INVOICES	121912	337.50	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	262.50	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	431.25	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	150.00	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	150.00	
806.07	MARTELL P.C., CHARLES E	VANDEBIEZEN, BRAXTON PRE	20120551NA	131.25	
806.07	GETTING, JEFFREY	ATTORNEY INVOICES	122012	150.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	281.25	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	316.25	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	60.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES	121712	150.00	
806.07	ALLEN, THOMAS J	ALEXANDER, SANAI ET AL PRE	20120159NA	93.75	
806.07	ALLEN, THOMAS J	CUNNINGHAM, ROSHAWN ET AL PRE	20120435NA	75.00	
806.07	ALLEN, THOMAS J	NORTHRUP, ASHLEY REV	20100082NA	75.00	
806.07	LEO-BARANSKI, DORI K	ATTORNEY INVOICES	121812	337.50	
806.07	LEO-BARANSKI, DORI K	ATTORNEY INVOICES	121412	318.75	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	121412	293.75	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES 20TH	122012	150.00	
806.07	KOENIG, ALAN B	ATTORNEY INVOICE	121712	75.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES	122012	75.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES 12/18/12	122012	187.50	
806.07	DOMBOS, MICHAEL	ATTORNEY INVOICES	121812	506.25	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122112	412.50	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122112	375.00	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	121812	337.50	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122012	300.00	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121912	318.75	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121912	225.00	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121412	187.50	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	122012	337.50	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	122012	168.75	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	121812	300.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	**CIRCUIT COURT ADMINISTRATION**	**(Continued)**			
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	121812	375.00	
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	121812	337.50	
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	122112	356.25	
806.07	LAKESIDE FOR CHILDREN	NOVEMBER CARE 20100336DL	20100435/336DL	5,316.00	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121812	318.75	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121812	281.25	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	122612	356.25	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121412	337.50	
806.07	POWERS, THOMAS	ATTORNEY INVOICES	121812	243.75	
806.07	PRENTICE-SAO, SUSAN	ATTORNEY INVOICES	121812	300.00	
806.07	CRAIG, MARK J.	ATTORNEY INVOICES	121412	375.00	
806.07	CRAIG, MARK J.	ATTORNEY INVOICES	121412	75.00	
806.07	HUBBELL, FREDERICK R.	ATTORNEY INVOICES	121912	187.50	
806.07	HUBBELL, FREDERICK R.	ATTORNEY INVOICES	111312	375.00	
806.07	IHRIG, STEPHEN D	ATTORNEY INVOICES	122012	300.00	
806.07	IHRIG, STEPHEN D	ATTORNEY INVOICES	121712	318.75	
806.07	INNES, DONNA J	ATTORNEY INVOICES	121412	318.75	
806.07	INNES, DONNA J	ATTORNEY INVOICES	121412	150.00	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	122012	300.00	
806.07	SNELL, ROGER A P40337	MOREHART, ANTHONY GAL	19960070NA	50.00	
806.07	SNELL, ROGER A P40337	MOREHART, ANTHONY REV	19960070NA	75.00	
806.07	SNELL, ROGER A P40337	SMITH, JAZMYNE PRE	20120559NA	112.50	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	121812	300.00	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	122012	318.75	
806.07	SNELL, ROGER A P40337	VIRGIL ET AL PTR	20120504NA	75.00	
806.07	SNELL, ROGER A P40337	XAYPHANNHA ET AL REV	20100078NA	75.00	
806.07	SNELL, ROGER A P40337	CARTER ET AL DISP	20120194NA	75.00	
806.07	SNELL, ROGER A P40337	CARTER ET AL GAL	20120194NA	50.00	
806.07	SNELL, ROGER A P40337	MERLONE PRE	20120553NA	75.00	
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	121312	225.00	
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	122012	93.75	
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	122012	75.00	
806.09	SNELL, ROGER A P40337	FOC HEARINGS	FOC HRG	225.00	
806.09	GETTING, JEFFREY	MCKINSTRY SHOW CAUSE HRG	SHOW CAUSE	225.00	
808.27	KARRAKER, JOHN D.	PROCESS OF SERVICE	SVC OF PROCE	23.50	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	**CIRCUIT COURT ADMINISTRATION**	**(Continued)**			
808.27	MAYO, GRETCHEN	PROCESS OF SERVICE	SVC OF PROCE	380.29	
808.27	TEAM COURIERS LLC	COURIER SERVICE FROM 12/3/12-12/14/12	630	500.24	
808.27	HAMILTON COUNTY SHERIFF'S DEPT	SERVICE ON CASE #20120518NA	12112012	19.00	
808.27	CHASE, CHUCK	PROCESS OF SERVICE	SVC OF PROCE	79.82	
808.62	SNELLING 10369	20713-00000380 MSIBI, PUCHALA	4891515	942.99	
808.62	SNELLING 10369	20713-00000380 HOULE, MSIBI, PUCHALA	4892999	1,479.20	
808.62	SNELLING 10369	20713-00000380 HOULE, MSIBI	4894557	739.60	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	60.00	
931.00	CORNERSTONE OFFICE SYSTEMS	SHARP X700N METER READING	IN21434	112.24	
931.00	CORNERSTONE OFFICE SYSTEMS	SHARP X450N METER READING	IN21433	94.35	
931.00	CORNERSTONE OFFICE SYSTEMS	SHARP X450N METER READING	IN21505	42.29	
931.00	CORNERSTONE OFFICE SYSTEMS	ACCT PO0099/X450N-8501868Y-01	IN21458	25.32	
941.00	US BANCORP EQUIPMENT FINANCE	CONTRACT 500-0275599-000	218266682	629.18	
957.00	CITY OF KALAMAZOO	REPLENISH BUS TOKENS	BUS TOKENS	315.00	
		Sub Total 101-132 CIRCUIT COURT ADMINISTRATION		**83,379.15**	
101-136	**DISTRICT COURT**				
727.00	TARGET INFORMATION MANAGEMENT	100 EACH OF FORM CIA-05, CLAIM OF	271045	30.88	
727.00	TARGET INFORMATION MANAGEMENT	DC CROSSTOWN FORM: MC51 (100 EA)	270951	27.40	
727.00	TARGET INFORMATION MANAGEMENT	DC CROSSTOWN FORM: DC103 (25 EA)	270919	16.14	
729.00	APPLIED IMAGING	NOVEMBER 2012 COPY CHARGES FOR	439712	54.86	
730.00	8TH DISTRICT COURT	PETTY CASH REIMBURSEMENT FOR DC NORTH	12102012	41.99	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/10/12 - 12/14/12	12/14/12	-22.57	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	2,360.74	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	424.64	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/17/12 - 12/21/12	12/21/12	-45.74	
732.20	WEST PAYMENT CENTER	SUBSCRIPTION SERVICES FOR 11/5 - 12/4/12	826246477	2,136.00	
804.00	ALLEGRA PRINT & IMAGING	JUROR QUESTIONNAIRES	111875	23.57	
804.00	ALLEGRA PRINT & IMAGING	JUROR QUESTIONNAIRES	111753	21.63	
804.00	ALLEGRA PRINT & IMAGING	JUROR QUESTIONNAIRES	111979	10.18	
804.00	PNC BANK	2012-33DC JURY PAYROLL 12262012	2012-33DC	717.10	
804.00	PNC BANK	2012-34DC JURY PAYROLL 12282012	2012-34DC	347.10	
806.06	DUFON, JEFFERY	SOBRIETY COURT ATTORNEY FEES FOR PERIOD	12042012JD	2,500.00	
806.06	MEYER-SOREK, JULIANNE	ATTORNEY FEE REIMBURSEMENT FOR FOIA	121012JS	27.50	
808.00	ADE INCORPORATED	75 EA SALCE PASS WEB RECORDS	85435	337.50	

Account	Vendor	Description	Invoice	Amount	PO Num
101-136	**DISTRICT COURT**	**(Continued)**			
808.00	TEESDALE, RONALD	TRANSFER 8TH DC RECEIPTS TO KALAMAZOO	34	400.00	
808.00	WEST PAYMENT CENTER	CLEAR INVESTIGATOR CHARGES FOR 11/01 -	826171646	236.16	
808.36	TELELANGUAGE	TELEPHONE INTERPRETATION FOR NOVEMBER	TL48175	162.50	
808.36	MANDWEE, HABIB	INTERPRETING SERVICES FOR CASE	47	60.00	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	80.00	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	188.72	
941.00	US BANK EQUIPMENT FINANCE	COPIER LEASES FOR RICOH MPC4502'S AT DC	218266534	299.70	
941.00	TEAM FINANCIAL GROUP INC	DC SOUTH COPIER LEASE	94669	159.00	
		Sub Total 101-136 DISTRICT COURT		**10,595.00**	
101-148	**PROBATE COURT**				
730.00	CORNERSTONE OFFICE SYSTEMS	INV# IN20931 / ACCT: PO0823	IN20931	7.00	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	109.90	
732.20	LEXISNEXIS MATTHEW BENDER	INV# 40036006 / ACCT: 1706427001	40036006	181.73	
802.00	MILLER JOHNSON SNELL&CUMMISKEY	RONALD CRANDALL	77067452DD	51.50	
802.00	MILLER JOHNSON SNELL&CUMMISKEY	JACQUELINE BUDER	20120204CA	315.00	
802.00	NOBLE, DENISE	MAJEL YOUDELL	90001277MI	50.00	
802.00	CRAIG, MARK J.	GARLAND THOMPSON	20121480MI	50.00	
802.00	REISTERER SR, MICHAEL P.	SHARON PRATT	77067375MI	50.00	
802.00	DOWNES, WALTER	MARSAE DAVIS	20090504MI	175.00	
802.00	BOSMA, GREGORY R.	E'VEYAH MARTINEZ	20121388GM	90.00	
802.00	BOSMA, GREGORY R.	RICHARD ROSS	81020007MI	50.00	
802.00	BOSMA, GREGORY R.	LAVONNA VANDENBOSS	20081109MI	50.00	
802.00	BOSMA, GREGORY R.	JIMMY BALES, JR	20010633MI	50.00	
802.00	BOSMA, GREGORY R.	RAMONA ROBINSON	20061063MI	50.00	
802.00	NOBLE, DENISE	MARIA DAWSON	20120011MI	50.00	
802.00	NOBLE, DENISE	IESHA JOHNSON	20120757MI	50.00	
802.00	NOBLE, DENISE	JASON SEARS	20121471MI	50.00	
802.00	NOBLE, DENISE	HEATHER WRIGHT	20121470MI	50.00	
802.00	SAGINAW COUNTY PROBATE COURT	SCOTT MARSHALL	20120660MI	60.00	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	5.97	
931.00	CORNERSTONE OFFICE SYSTEMS	FAX REPAIR	IN21393	125.00	
		Sub Total 101-148 PROBATE COURT		**1,671.10**	

Account	Vendor	Description	Invoice	Amount	PO Num
101-151	**ADULT PROBATION**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	333.75	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	154.18	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	10.65	
931.00	CORNERSTONE OFFICE SYSTEMS	COPIER MAINTENANCE 12/19/11 THRU	IN21506	612.91	
		Sub Total 101-151 ADULT PROBATION		**1,111.49**	
101-190	**ELECTIONS**				
808.48	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	70.00	
		Sub Total 101-190 ELECTIONS		**70.00**	
101-219	**CNTY CLRK/REG OF DEEDS**				
730.00	SHRED-IT	12032012 SRVC SHRED CONF DOCS	9401237424	90.00	
		Sub Total 101-219 CNTY CLRK/REG OF DEEDS		**90.00**	
101-223	**FINANCE**				
730.00	PRECISION PRINTER SERVICES INC	INK TONER CARTRIDGES FINANCE 35A & 55A	103772	142.90	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	93.89	
819.02	EVENS TIME INC	QUOTATION #39220 CUST #C00460	39220-1	1,315.00	pur-009151
850.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	80.00	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	10.00	
		Sub Total 101-223 FINANCE		**1,641.79**	
101-225	**EQUALIZATION**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	135.36	
		Sub Total 101-225 EQUALIZATION		**135.36**	
101-226	**HUMAN RESOURCES**				
720.00	MECOSTA COUNTY MEDICAL CENTER	DRUG SCREEN LEVERETTE	11282012	40.00	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	8.43	
806.00	MCCARTHY SMITH LAW GROUP	LEGAL FEES - LIST-KARAOUAN - NOVEMBER	5915	867.00	
806.00	MCCARTHY SMITH LAW GROUP	LEGAL FEES - NOVEMBER 2012	5907-5913	6,716.02	
808.00	IRON MOUNTAIN	FILE STORAGE - RETRIEVAL	GFE6393	79.47	
808.45	CBCINNOVIS, INC	37E21522 - CREDIT CHECKS/WEB SOFTWARE	2337001006	84.00	
901.00	GANNETT MICHIGAN NEWSPAPERS	135206BC - ADVERTISING	2112391262	1,145.98	

Account	Vendor	Description	Invoice	Amount	PO Num
101-226	**HUMAN RESOURCES**	**(Continued)**			
901.00	MLIVE MEDIA GROUP	20018282 - ADVERTISING	11302012-HR	2,339.48	
956.00	EDGE COACHING & CONSULTING LLC	BASED ON TRAINING PROPOSAL AND NUMBER	09-76	1,100.00	pur-009065
957.35	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	40.00	
957.35	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	1,090.00	
		Sub Total 101-226 HUMAN RESOURCES		**13,510.38**	
101-229	**PROSECUTING ATTORNEY**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	235.63	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	1,102.17	
730.00	KLEIN, CARRIE	PURCHASE OF MICROWAVE FOR OPA 5TH FLOOR	OFFICE SUPPLI	67.98	
732.20	WEST PAYMENT CENTER	ACCT#1000302281 ONLINE CHARGES	826124321	2,113.80	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	17.89	
931.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	20.00	
931.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	20.00	
		Sub Total 101-229 PROSECUTING ATTORNEY		**3,577.47**	
101-233	**PURCHASING**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	17.65	
931.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	50.00	
		Sub Total 101-233 PURCHASING		**67.65**	
101-253	**TREASURER**				
730.00	SBF ENTERPRISES/CORONA GRAPHIC	8.5 X 11 BLANK 24 PERF PAPER	119702	159.60	
730.00	MONROE SYSTEMS FOR BUSINESS	24 P51S RIBBONS	73S09A	88.43	
		Sub Total 101-253 TREASURER		**248.03**	
101-265	**BUILDINGS & GROUNDS**				
775.00	KSS ENTERPRISES	ACCT#COUNT160 ROLL TOWEL, LOTION SOAP	809893	750.87	
775.00	KSS ENTERPRISES	ACCT#COUNT160 MPOP COMBO PACK, CLEANER	810105	161.80	
775.00	KSS ENTERPRISES	ACCT#COUNT160 50' CORD	808679-1	25.00	
775.00	INDUSCO SUPPLY CO.	ACCT#COUNT120 REFRESH FOAM SOAP	358363	524.26	
775.00	INDUSCO SUPPLY CO.	ACCT#COUNT120 TOILET TISSUE	358581	258.00	
775.00	ONE-WAY PRODUCTS, INC.	ACCT#340400 SCRUB PADS	557822	13.92	
775.00	ONE-WAY PRODUCTS, INC.	ACCT#240400 BOWL BRITE, LINERS	557946	514.54	

Account	Vendor	Description	Invoice	Amount	PO Num
101-265	**BUILDINGS & GROUNDS**	**(Continued)**			
775.00	BEAVER RESEARCH COMPANY	CUST#KAL640 INSTANT KLEEN	0189012-IN	575.04	
775.01	XPEDX	ACCT#60-0006020940 DEO BAR SOAP	6003948771	822.68	
775.01	KSS ENTERPRISES	ACCT#COUNT160 TOILET PAPER, ROLL TOWEL,	809895	1,360.62	
808.56	NEHIL-SIVAK	PROVIDE CONSULTING ENGINEERING SERVICES	6887	422.50	pur-008731
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	942.68	
930.00	ANDY J EGAN COMPANY INC	PROVIDE ALL LABOR AND MATERIALS TO	310785	1,908.00	pur-009104
930.26	OVERHEAD DOOR CO. OF KALAMAZOO	SERVICE CALL, PARTS & LABOR, JAIL	127372	606.15	
930.29	ANDY J EGAN COMPANY INC	CUST#KALCOU SERVICE CALL, L/L	310829	560.00	
930.30	ANDY J EGAN COMPANY INC	CUST#KALCOU SERVICE CALL, MAC BOILER	310828	815.00	
930.30	BOUMA BETTEN CONSTRUCTION	CUST#KA0015 DISTRICT CT COUNTER	40333	731.00	
931.00	GRAINGER INC	ACCT#819545146 COOLER	9020434024	52.20	
931.00	GRAINGER INC	ACCT#819545146 TOOL BAG	9018765413	45.93	
931.00	GRAINGER INC	ACCT#819545146 CALIBRATION KIT	9020434016	137.48	
931.00	KENDALL ELECTRIC, INC.	CUST#2041 SUPPLIES	S101278156.001	103.23	
931.00	GRAINGER INC	ACCT#819545146 FLASHLIGHT	9025727273	15.95	
931.00	W SOULE SERVICE GROUP	CSD-1 TESTING ON 30 BOILERS, PER QUOTE	164280	5,900.00	pur-009054
931.00	RICHARDS SUPPLY	CUST#312-801515 GARDEN HOSE ADPT	S007607953.001	5.84	
931.00	ALL-PHASE ELECTRIC SUPPLY	ACCT#CV-18637 STL COND STRAPS	3505-428399	2.21	
931.00	EDWARDS INDUSTRIAL SALES	CUST#75225 HOSE ASSEMBLY	3049710	61.52	
931.00	CHEM TREAT, INC.	CUST#12063-06 55 CL561 CHEMICAL	1450458	4,192.27	
931.02	SAFELITE FULFILLMENT INC	WO#518253 WINDSHIELD REPAIR	05491-572778	78.93	
931.04	KONE INC	CUST#10285829 JAIL LOBBY ELEVATOR	150769089	363.80	
931.10	O'LEARY PAINT	ACRY FLR ENAMEL	000113460	204.00	
931.17	B L HARROUN & SON INC	CUST#0110201 INSPECTIONS	0041747-IN	160.00	
931.19	B L HARROUN & SON INC	CUST#0110201 INSPECTIONS	0041747-IN	400.00	
931.19	YOUNG SUPPLY CO.	CUST#347294 HONY AQUASTAT	80060583-00	93.40	
931.19	STATE OF MICHIGAN, DEPT OF CONSUMER & INDU	TAG#59393 LINESCAN REGISTRATION FEE, GRC	294981	120.07	
931.26	PEERLESS, INC	98 BAGS SALT	109868	784.00	
931.26	J.A. SEXAUER, INC.	ACCT#287310 CARTRDG UNIT, VALVE	278829320	434.24	
931.26	J.A. SEXAUER, INC.	ACCT#287310 SYMMONS CARTDG UNIT	278919824	376.94	
931.26	J.A. SEXAUER, INC.	ACCT#287310 SUPPLIES	279505101	107.36	
931.26	BEAVER RESEARCH COMPANY	CUST#KAL640 ROCKET POLISH, TERP A	0189013-IN	317.64	
931.26	TA GENTRY SUPPLY	CUST#KALCOU FREEZELESS WALL HYDRANT	3072272-01	159.70	
931.26	ONE-WAY PRODUCTS, INC.	ACCT#240401 MAVERICK HAND CLEANER	558152	88.00	
931.26	SAFETY SERVICES INC	ACCT#11000700-02 BANDAGES, ANTIBIOTIC	033577	4.49	

Account	Vendor	Description	Invoice	Amount	PO Num
101-265	**BUILDINGS & GROUNDS**	**(Continued)**			
931.26	LOWES	ACCT#99001558867 SUPPLIES	09700	21.12	
931.26	RICHARDS SUPPLY	CUST#312-801515 PARTS	S007545414.001	70.13	
931.26	RICHARDS SUPPLY	CUST#312-801515 PARTS	S007542614.001	52.92	
931.26	RICHARDS SUPPLY	CUST#312-801515 COUPLING	S007559638.001	28.55	
931.26	RICHARDS SUPPLY	CUST#312-801515 PARTS	S007551752.001	13.29	
931.26	EDWARDS INDUSTRIAL SALES	CUST#75225 HY-T BELT	3050088	33.26	
931.26	EDWARDS INDUSTRIAL SALES	CUST#75225 HY-T BELT	3049334	18.17	
931.29	KENDALL ELECTRIC, INC.	CUST#2041 LED COOL LIGHTS	S101233597.001	856.50	
931.29	GRAINGER INC	ACCT#819545146 MOTOR	9022680285	262.26	
931.30	GRAINGER INC	ACCT#819545146 TOGGLE SWITCHES	9021821815	22.32	
931.30	GRAINGER INC	ACCT#819545146 LED EMG UNITS	9022317581	77.86	
931.30	GYPSUM SUPPLY COMPANY	ACCT#5736 SUPPLIES	367346	41.80	
931.30	THE RIDGE COMPANY, INC.	ACCT#08018 OIL FILTER	763964	5.12	
931.30	THE RIDGE COMPANY, INC.	ACCT#08018 OIL	764026	19.00	
931.30	THE RIDGE COMPANY, INC.	ACCT#08018 OIL FILTER, GREASE	763961	12.06	
931.30	THE RIDGE COMPANY, INC.	ACCT#08018 OIL, SPARK PLUG	765710	20.19	
931.30	B L HARROUN & SON INC	CUST#0110201 INSPECTIONS	0041747-IN	160.00	
931.30	STATE OF MICHIGAN, DEPT OF CONSUMER & INDU	TAG#67319 L-3 COMM PX 6.4 REGISTRATOIN	295060	120.07	
931.59	B L HARROUN & SON INC	CUST#0110201 INSPECTIONS	0041747-IN	240.00	
934.00	PRUDENTIAL NURSERY CO	SIENNA GLEN MAPLE	121712A	150.00	
973.00	JOHNSTONE SUPPLY	H85-455 TESTO 0563-3371-75 330-1LLCSPR	S3140405.001	2,119.00	pur-009149
973.00	SAFETY SERVICES INC	ACCT#11000700-02 ASPIRIN	033359	14.93	
973.00	GRAINGER INC	ACCT#819545146 COAT,HOOD, BOOT LINERS	9020179637	136.79	
		Sub Total 101-265 BUILDINGS & GROUNDS		**29,696.60**	
101-266	**UTILITIES**				
852.42	CITY OF KALAMAZOO	PARKS 9050 E MICHIGAN #W006883185	MCG00905001	170.69	
852.42	CITY OF KALAMAZOO	PARKS 9300 E MICHIGAN #W006615684	MCG00930001	57.54	
852.42	CITY OF KALAMAZOO	PARKS 9150 E MICHIGAN #W012676473	MCG00915001	41.67	
852.60	CONSUMERS ENERGY	JAIL ELEC 1500 LAMONT#58544086	1000 0013 6653	12,313.46	
		Sub Total 101-266 UTILITIES		**12,583.36**	
101-267	**SECURITY**				
808.41	U S SECURITY ASSOCIATES	#342-1019-000 SECURITY GUARDS 11/30/12	931765	625.00	
808.41	U S SECURITY ASSOCIATES	#342-1019-000 SECURITY GUARD 12/7/12 -	941732	625.00	

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101-267	**SECURITY**	**(Continued)**			
808.50	U S SECURITY ASSOCIATES	SECURITY FOR 11/30/12-12/6/12	928982	2,456.99	
808.50	U S SECURITY ASSOCIATES	SECURITY FOR 12/7-12/13/12	939273	2,304.12	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	1.01	
		Sub Total 101-267 SECURITY		**6,012.12**	
101-275	**DRAIN COMMISSIONER**				
850.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	40.00	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	10.00	
		Sub Total 101-275 DRAIN COMMISSIONER		**50.00**	
101-282	**SOIL EROSION & SEDIMENTATION CONTROL**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	3.26	
		Sub Total 101-282 SOIL EROSION & SEDIMENTATION CONTROL		**3.26**	
101-301	**SHERIFF - ADMIN/SUPPORT**				
727.00	JB PRINTING CO	ACCT# 3008 BUSINESS CARDS GREEN, HOWK,	57640	90.50	
728.00	FEDERAL EXPRESS	ACCT# 1432-9479-0 SHIPPING CHARGES	2-109-58343	92.34	
728.00	FEDERAL EXPRESS	ACCT# 1432-9479-0 SHIPPING CHARGES	2-117-51872	237.59	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	46.26	
730.00	PRECISION PRINTER SERVICES INC	TONER CARTRIDGES	103968	47.95	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/10/12 - 12/14/12	12/14/12	-60.38	
742.00	JB PRINTING CO	ACCT# 3008 EVIDENCE RECORD LABELS	57614	172.00	
801.06	EMPCO INC	SERGEANT EXAM	2999	2,574.00	
846.50	FRONTIER COMMUNICATIONS	ACCT# 269-273-9169-071598-5 MONTHLY	12/20/12	15.12	
850.00	VERIZON WIRELESS	ACCT# 686707688-00001 MONTHLY BILLING	2841995142	2,363.76	
931.60	ROE-COMM INC	CUST # 46005 TOWER LEASE	332382	585.00	
		Sub Total 101-301 SHERIFF - ADMIN/SUPPORT		**6,164.14**	
101-302	**SHERIFF - JAIL**				
729.00	US BANCORP EQUIPMENT FINANCE	CUST # 810132 SHARP CONTRACT PAYMENT	218267110	334.42	
730.00	PRECISION PRINTER SERVICES INC	TONER CARTRIDGES	103968	104.24	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	233.77	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	70.80	
740.00	STANZ FOOD SERVICE INC	ACCT# 32095 CREDIT FOR DENTED CANS	3394978	-72.00	

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101-302	SHERIFF - JAIL	(Continued)			
740.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN PROVISIONS	3400073	2,171.38	
740.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN PROVISIONS	3397524	1,376.73	
740.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN PROVISIONS	3402450	1,006.20	
740.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN PROVISIONS	3394978	360.00	
740.00	NORTH OAKLAND COMMODITIES	KITCHEN PROVISIONS	735611	3,520.90	
740.00	PRAIRIE FARMS DAIRY	ACCT# 31139 DAIRY PROVISIONS FOR KITCHEN	6313351	319.70	
740.00	PRAIRIE FARMS DAIRY	CUST# 31139 DAIRY PROVISIONS FOR KITCHEN	6313280	310.40	
740.00	PRAIRIE FARMS DAIRY	ACCT# 31139 DAIRY PROVISIONS FOR KITCHEN	6313317	261.50	
740.00	PRAIRIE FARMS DAIRY	CUST# 31139 DAIRY PROVISIONS FOR KITCHEN	6313239	251.40	
740.00	CORTECH.CORRECTIONAL TECH INC	FOOD CARTS AND TRAYS PER QUOTE #6131	37724	18,457.07	pur-009048
740.00	ALPHA BAKING COMPANY	ACCT# 12361 PROVISIONS FOR KITCHEN	420788	334.56	
740.00	ALPHA BAKING COMPANY	ACCT# 12361 PROVISIONS FOR KITCHEN	421705	325.42	
740.00	ALPHA BAKING COMPANY	ACCT# 12361 PROVISIONS FOR KITCHEN	419952	307.40	
740.00	ALPHA BAKING COMPANY	ACCT# 12361 PROVISIONS FOR KITCHEN	420808	301.80	
740.00	ALPHA BAKING COMPANY	ACCT# 12361 PROVISIONS FOR KITCHEN	419932	289.58	
740.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN PROVISIONS	212041012	2,912.40	
740.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN PROVISIONS	212180918	1,558.52	
740.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN PROVISIONS	212111085	1,203.25	
740.00	T & C FOOD SERVICE	KITCHEN PROVISIONS	141794	1,124.68	
740.00	T & C FOOD SERVICE	KITCHEN PROVISIONS	142045	662.43	
740.00	T & C FOOD SERVICE	KITCHEN PROVISIONS	141967	495.44	
741.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN SUPPLIES	212041013	210.93	
741.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN SUPPLIES	212111086	109.90	
741.00	SYSCO FOOD SERVICES	ACCT# 373811 KITCHEN SUPPLIES	212180919	96.72	
741.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN SUPPLIES	3402451	271.70	
741.00	STANZ FOOD SERVICE INC	ACCT# 32095 KITCHEN SUPPLIES	3400074	36.65	
742.00	J & J LOCKSMITHS	ACCT# 2190 KEYS FOR JAIL	P46479	60.41	
762.00	HAIRCUTTERS	DECEMBER INMATE HAIR SERVICES	DECEMBER 12,	186.00	
802.01	GULL POINTE PHARMACY	NOVMEBER INMATE RX	NOVEMBER, 20'	2,490.73	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 1-27-15-68	49430532	607.60	
802.01	HALLER ROWE HAVILAND, OPHTHALMOLOGY	ACCT# 72361 INMATE MEDICAL	12/03/12	191.00	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-176-366-7 NOVEMBER JAIL FEE	49565317	5,544.97	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260070	74.90	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260050	74.90	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260060	74.90	

Account	Vendor	Description	Invoice	Amount	PO Num
101-302	**SHERIFF - JAIL**	**(Continued)**			
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260040	107.10	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H529695900	290.11	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H539702700	265.66	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H515778302	70.00	
802.01	MOORE MEDICAL CORP	CUST # 21160986 INMATE MEDICAL SUPPLIES	97525483 RI	445.59	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H517814300	620.57	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H539268300	343.00	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H519332500	4,664.19	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H532359300	1,179.30	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 84-31-77	49430532.2	36.40	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 2-45-51-60	49430532.3	48.30	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 2-35-23-26	49430532.1	48.30	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	10/18/12	344.61	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	11/07/12	2,122.22	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	11-07-12	401.98	
802.07	ROE-COMM INC	8 HOURS REPROGRAMMING HT750, PR860	332324	840.00	pur-009131
802.07	ROE-COMM INC	MOTOROLA BUSINEE TRADE-N PROMO PER	332324	-4,000.00	pur-009131
802.07	ROE-COMM INC	MOTOROLA XPR 6350 PORTABLE RADIO PER	332324	29,800.00	pur-009131
802.07	ROE-COMM INC	MULTI-UNIT IMPRES CHARGERS 6 POCKETS	332324	3,042.00	pur-009131
802.07	ROE-COMM INC	OMIT STANDARD SINGLE UNIT CHARGER PER	332324	-720.00	pur-009131
802.07	ROE-COMM INC	REMOTE SPEAKER MIC W/COIL CORD PER	332324	3,000.00	pur-009131
802.08	KCMHSAS	INMATE MEDICAL	7368	22,704.00	
813.00	COLOMA EMERGENCY AMBULANCE INC, DBA PRI	INMATE EMERGENCY TRANSPORT	12-240412	250.00	
813.00	COLOMA EMERGENCY AMBULANCE INC, DBA PRI	INMATE EMERGENCY TRANSPORT	12-240373	250.00	
860.01	PTS OF AMERICA LLC	INMATE TRANSPORT - INMATE # 73143	67807	641.75	
860.01	PTS OF AMERICA LLC	INMATE TRANSPORT - INMATE # 73333	67982	641.75	
860.01	PTS OF AMERICA LLC	INMATE TRANSPORT - INMATE # 73637	67983	400.00	
931.00	STAFFORD SMITH	CUST # KAL002 PARTS FOR ICE MACHINE	286244	214.73	
985.08	KALAMAZOO PUBLIC SCHOOLS	GED TESTING JULY 1 - DEC 18, 2012	DECEMBER 18,	2,175.00	
985.08	MCNALLY, JEFFREY	DECEMBER INMATE TRAUMA RECOVERY CLASSES	00015	900.00	
		Sub Total 101-302 SHERIFF - JAIL		**119,379.86**	
101-303	**SHERIFF - FIELD OPERATIONS**				
730.00	PRECISION PRINTER SERVICES INC	TONER CARTRIDGES	103968	66.95	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	91.40	

Account	Vendor	Description	Invoice	Amount	PO Num
101-303	**SHERIFF - FIELD OPERATIONS**	**(Continued)**			
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	21.48	
742.00	MICHIGAN POLICE EQUIPMENT	DESANTIS THUMBBREAK SCABBARD	65750	63.00	
742.00	SUN BADGE CO.	ACCT# 1193 SERGEAN BADGE	339754	84.75	
742.00	WINDER POLICE EQUIPMENT	ACCT# KACOSH BATTERY STICKS	20123567	124.96	
742.00	LAKEVIEW ANIMAL HOSPITAL	CLIENT # 6685 VET VISIT FOR APOLLO	151473	262.43	
744.00	NYE UNIFORM CO	UNIFORMS - PRAHIN	400533	72.50	
744.00	NYE UNIFORM CO	UNIFORMS - AARON MILLER	403042	234.99	
745.00	FUELMAN OF MICHIGAN, FLEETCOR TECHNOLOGI	ACCT# BG167000 FUEL 12/3 TO 12/9/12	NP36594243	351.73	
745.00	FUELMAN OF MICHIGAN, FLEETCOR TECHNOLOGI	ACCT# BG167000 FUEL 12/1O TO 12/16/12	NP36640829	337.64	
808.63	CITY OF KALAMAZOO	CUST # 000058236 METH CLEANUP	1000066839	1,975.28	
931.02	WRAPS & SIGNS BY TRIM IT	REWRAP CAR #92	2263	725.00	
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO UNIT 92	S0006436	130.00	
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO UNIT 92	S0006384	97.50	
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO UNIT #92	S0006454	47.50	
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO UNIT 39	S0006439	32.50	
931.02	UNITROL/STINGER SPIKE SYSTEMS	ACCT# 17628 VEHICLE REPAIR PARTS	97077556	106.00	
931.02	DYER AUTO BODY	REPAIR TO UNIT # 92	4023	5,171.28	
957.00	RYDER TRANSPORTATION SERVICES	CUST # 02630-288667 RENTAL FOR KY TRIP	841501	737.61	
958.94	MICHIGAN SHERIFF'S ASSOCIATION	DECALS	20121622	200.00	
958.94	WRAPS & SIGNS BY TRIM IT	LETTERING FOR NEW VEHICLES	2273	487.00	
958.94	WRAPS & SIGNS BY TRIM IT	LETTERING FOR NEW VEHICLE	2274	487.00	
958.94	WINDER POLICE EQUIPMENT	VARIOUS PARTS FOR NEW VEHICLES PER	20123497	3,121.60	pur-009167
958.94	WINDER POLICE EQUIPMENT	FREIGHT	20123498	355.95	pur-009168
958.94	WINDER POLICE EQUIPMENT	VARIOUS PARTS FOR NEW VEHICLES PER	20123498	3,817.66	pur-009168
958.94	WINDER POLICE EQUIPMENT	FREIGHT	20123497	289.34	pur-009167
958.94	WINDER POLICE EQUIPMENT	ACCT# KACOSH PARTS FOR NEW VEHICLES	20123461	1,726.52	
958.94	WINDER POLICE EQUIPMENT	ACCT# KACOSH PARTS FOR NEW VEHICLES	20123460	1,317.59	
		Sub Total 101-303 SHERIFF - FIELD OPERATIONS		**22,537.16**	
101-421	**ANIMAL SERVICES & ENFORCEMENT**				
727.00	D&D PRINTING CO.	IMPRING WINDOW ENVELOPES	55131	83.00	
727.00	D&D PRINTING CO.	ORANGE DOOR HANGERS~	55291	243.85	
740.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	221.00	
740.00	VANDERBERG, MARK	TENSION BARS, NAIL CLAMPS, WASHERS	02427	67.64	
740.00	ANIMAL CARE EQUIPMENT & SVS	POLE SYRINGE, ZOOLU 3CC SYRINGE	14327	99.59	

Account	Vendor	Description	Invoice	Amount	PO Num
101-421	**ANIMAL SERVICES & ENFORCEMENT**	**(Continued)**			
740.00	ARISTO CHEM INC	(5) RUBBER SQUEEGEE~	25326	255.07	
740.00	MWI VETERINARY SUPPLY CO	CEPHALEXIN 250 MG	7786898	34.38	
740.00	NOVARTIS ANIMAL HEALTH US INC	CAPSTAR	4422415865	520.50	
744.00	NYE UNIFORM CO	TEE SHIRTS - OFFICE STAFF	399370	63.00	
818.00	FEDERAL EXPRESS	DELIVERIES TO LANSING & ~	2-089-59303	115.81	
831.00	FRIENDSHIP ANIMAL HOSPITAL	VET SERVICES FOR JULY-OCTOBER	21250	450.00	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	669.00	
850.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	20.00	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	228.10	
959.02	BEST WAY DISPOSAL	DISPOSAL SERVICES	082055	1,250.00	
		Sub Total 101-421 ANIMAL SERVICES & ENFORCEMENT		**4,320.94**	
101-426	**EMERGENCY MANAGEMENT**				
850.00	ATT REMITTANCE	OEM FAX LINE~	269382988412	46.50	
931.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	30.00	
931.02	EMERGENCY VEHICLE PRODUCTS	REINSTALL LIGHT BAR, FABRICATE BRACKETS	6420	195.25	
		Sub Total 101-426 EMERGENCY MANAGEMENT		**271.75**	
101-444	**GENERAL COUNTY PUBLIC IMPROVEMENT**				
963.45	NEHIL-SIVAK	MICHIGAN AVE. COURTHOUSE PLAZA REPAIRS,	6891	719.25	pur-009005
963.72	INTEGRITY BUSINESS SOLUTIONS	CREDIT FOR RETURNED CHAIR	C 831321-0	-334.50	
963.72	INTEGRITY BUSINESS SOLUTIONS	ACCT#110335 MESH CHAIR	831321-0	334.50	
970.21	EVENS TIME INC	QUOTATION #39220 CUST #C00460	39220-1	5,200.00	pur-009151
970.54	NETECH CORPORATION	BASE & CAMERA SOFTWARE SUPPORT	AB67466	9,890.00	
970.75	TYLER TECHNOLOGIES	PROJECT MANAGMENT & SOS DEVELOPMENT	020-3639	1,170.00	
970.75	TYLER TECHNOLOGIES	PROJECT MANAGEMENT & SOS DEVELOPMENT	020-3346	845.00	
970.75	TYLER TECHNOLOGIES	PROJECT MANAGMENT AND ODY WORKFLOW DEM	020-3344	1,200.00	
970.75	TYLER TECHNOLOGIES	PROJECT MANAGEMENT AND SOS DEVELOPMENT	020-2868	2,892.50	
		Sub Total 101-444 GENERAL COUNTY PUBLIC IMPROVEMENT		**21,916.75**	
101-613	**HCS ADMINISTRATION**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080926I	64.35	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080854I	56.02	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	081028I	44.90	

Account	Vendor	Description	Invoice	Amount	PO Num
101-613	**HCS ADMINISTRATION**	**(Continued)**			
730.00	INTEGRITY BUSINESS SOLUTIONS	ACCT#110335 PO#1016131126 REPLACEMENT	831540-0	20.00	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 PO#1016131114 CREDIT FOR	080696	-5.90	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080722I	9.67	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	081039I	11.87	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080779I	16.05	
740.02	GORDON WATER SYSTEMS	CUST ID 20061 NOV 2012	1236790	315.23	
		Sub Total 101-613 HCS ADMINISTRATION		**532.19**	
101-648	**MEDICAL EXAMINER**				
808.00	NEW CONSTRUCTION CLEANING SVC	DECEMBER 2012 CLEANING OF THE MORGUE	DECEMBER 201	281.67	
837.00	KALAMAZOO REMOVAL SERVICES	12/1/12-12/13/12 REMOVAL SERVICES FOR	256	2,862.30	
		Sub Total 101-648 MEDICAL EXAMINER		**3,143.97**	
101-681	**VETERANS BURIAL**				
833.00	LANGELAND MEMORIAL CHAPEL	BURIAL BENEFIT FOR MILLARD DEGOOYER,	12/27/12	2,700.00	
833.00	REDMOND FUNERAL HOME	BURIAL BENEFIT FOR FRANCIS NICHOLAS,	12/07/12	1,500.00	
		Sub Total 101-681 VETERANS BURIAL		**4,200.00**	
101-731	**MSU EXTENSION**				
730.00	WHITLOCK, LINDA	MSU EXTENSION CONSUMER HORT REFERENCE	103-5959082-381	36.05	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	96.29	
957.78	ZEMLICK OFFICE PRODUCTS	MSU EXT MASTER GARDENER UTILITY CART	081257I	277.92	
957.78	WHITLOCK, LINDA	MSU EXT CONSUMER HORT REFERENCE BOOKS	103-5959082-381	80.12	
957.78	BATTLE CREEK SHOPPER	MSU EXT MASTER GARDENER CLASS	JOB 01928406	78.96	
		Sub Total 101-731 MSU EXTENSION		**569.34**	
101-74000	**OPERATING EXPENSES**				
745.00	FUELMAN OF MICHIGAN, FLEETCOR TECHNOLOGI	ACCT# BG167000 FUEL 12/3 TO 12/9/12	NP36594243	351.73	
745.00	FUELMAN OF MICHIGAN, FLEETCOR TECHNOLOGI	ACCT# BG167000 FUEL 12/1O TO 12/16/12	NP36640829	337.64	
		Sub Total 101-740000 OPERATING EXPENSES		**689.37**	
101-80000	**OPERATING EXPENSES**				
806.05	HARBAUGH, ALAN ATTY AT LAW	2010-0289 ATTY FEES; PV HRG	2010-0289	150.00	
806.05	SVIKIS, ANDIS	2012-1865 ATTORNEY FEES	2012-1865	460.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	OPERATING EXPENSES	(Continued)			
806.05	SVIKIS, ANDIS	2012-1499 ATTORNEY FEES	2012-1499	460.00	
806.05	SVIKIS, ANDIS	2012-1884 ATTORNEY FEES	2012-1884	460.00	
806.05	SVIKIS, ANDIS	2012-1883 ATTORNEY FEES	2012-1883	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1924 ATTORNEY FEES	2012-1924	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1902 ATTORNEY FEES	2012-1902	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1921 ATTORNEY FEES	2012-1921	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1910 ATTORNEY FEES	2012-1910	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1909 ATTORNEY FEES	2012-1909	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1809 ATTORNEY FEES	2012-1809	800.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1932 ATTORNEY FEES	2012-1932	1,382.00	
806.05	KINNEY PLC, JAMES M	2012-1914 ATTORNEY FEES	2012-1914	460.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1439 ATTORNEY FEES	2012-1439	400.00	
806.05	LAW OFFICE OF KERRI L SELLECK	2012-1740 ATTY FEES; SUBSEQUENT CASE	2012-1740	230.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-0420 ATTORNEY FEES	2012-0420	460.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-1338 ATTORNEY FEES	2012-1338	460.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-0605 ATTY FEES; DC DISPO	2012-0605	265.00	
806.05	HUMBARGER,ZEBELL,PARKS &EIFLER	2012-1564 ATTORNEY FEES	2012-1564	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1854 ATTORNEY FEES	2012-1854	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1184 ATTORNEY FEES	2012-1184	460.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1828 ATTY FEES; SUBSEQUENT CASE	2012-1828	230.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1870 ATTY FEES; DC DISPO	2012-1870	265.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1694 ATTORNEY FEES	2012-1694	460.00	
806.05	KINNEY PLC, JAMES M	2012-1343 ATTORNEY FEES	2012-1343	460.00	
806.05	KINNEY PLC, JAMES M	2012-1899 ATTORNEY FEES	2012-1899	460.00	
806.05	KINNEY PLC, JAMES M	2012-1943 ATTORNEY FEES	2012-1943	800.00	
806.05	COOPER, MARTIN & KENNEDY PC	2012-1582 ATTORNEY FEES	2012-1582	800.00	
806.05	KINNEY PLC, JAMES M	2012-0402 ATTORNEY FEES	2012-0402	800.00	
806.05	CHAMPION LAW OFFICES	2012-0303 INTERLOCUTORY APPEAL	2012-0303	600.00	
806.05	CONVERSE, CAROL M.	2012-1666 RETAINED COUNSEL	2012-1666	50.00	
806.05	CAMFIELD-KUIPER ESQ PC, ANGELIQUE D	2008-0913 ATTY FEES; PV HRG	2008-0913	150.00	
806.05	CITY OF PORTAGE	2012-0425 CASE COPIES FROM PORTAGE PD	2012-0425	26.50	
806.05	KOENIG, ALAN B	2012-1863 ATTORNEY FEES	2012-1863	460.00	
806.05	RAWLS, LINDA J	2012-1862 ATTY FEES; DC DISPO	2012-1862	265.00	
806.05	RAWLS, LINDA J	2012-1525 RETAINED COUNSEL	2012-1525	50.00	
806.05	KOENIG, ALAN B	2012-1826 ATTORNEY FEES	2012-1826	460.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	OPERATING EXPENSES	(Continued)			
806.05	MCDONOUGH JR, WARD F	2012-1848 ATTY FEES; DC DISPO	2012-1848	265.00	
806.05	MCDONOUGH JR, WARD F	2012-1814 ATTORNEY FEES	2012-1814	460.00	
806.05	MCDONOUGH JR, WARD F	2012-1690 ATTORNEY FEES	2012-1690	800.00	
806.05	KOENIG, ALAN B	2012-1614 ATTY FEES; SUBSEQUENT CASE	2012-1614	230.00	
806.05	KOENIG, ALAN B	2012-0411 ATTY FEES; DC DISPO	2012-0411	265.00	
806.05	MATTHEW L GLASER ATTNY AT LAW	2012-1760 ATTORNEY FEES	2012-1760	800.00	
806.05	KOENIG, ALAN B	2012-1210 ATTORNEY FEES	2012-1210	800.00	
806.05	KOENIG, ALAN B	2012-1869 ATTORNEY FEES	2012-1869	800.00	
806.05	KOENIG, ALAN B	2012-1603 ATTORNEY FEES	2012-1603	800.00	
806.05	MATTHEW L GLASER ATTNY AT LAW	2012-1872 ATTORNEY FEES	2012-1872	460.00	
806.05	KOENIG, ALAN B	2012-1615	2012-1615	460.00	
806.05	KOENIG, ALAN B	2012-1427 ATTORNEY FEES	2012-1427	460.00	
806.05	KOENIG, ALAN B	2012-0436 ATTORNEY FEES	2012-0436	460.00	
806.05	SYKES, WILLIAM R.	2012-0398 ATTORNEY FEES	2012-0398	460.00	
806.05	SYKES, WILLIAM R.	2012-1488 ATTORNEY FEES	2012-1488	460.00	
806.05	VON EITZEN LAW OFFICE, PLC	2012-1855 ATTORNEY FEES	2012-1855	800.00	
806.05	SYKES, WILLIAM R.	2012-1351 ATTORNEY FEES	2012-1351	460.00	
806.05	RAWLS, LINDA J	2012-0771 ATTORNEY FEES	2012-0771	460.00	
806.05	RAWLS, LINDA J	2012-1889 ATTORNEY FEES	2012-1889	460.00	
806.05	RAWLS, LINDA J	2012-1923 ATTORNEY FEES	2012-1923	460.00	
806.05	RAWLS, LINDA J	2012-1866 ATTORNEY FEES	2012-1866	800.00	
806.05	VON EITZEN LAW OFFICE, PLC	2011-0730 ATTY FEES; PV HRG	2011-0730	150.00	
806.05	VON EITZEN LAW OFFICE, PLC	2012-1168 ATTORNEY FEES	2012-1168	460.00	
806.05	TURPEL, KEITH	2012-0932 ATTORNEY FEES	2011-0932	460.00	
806.05	CHAMPION LAW OFFICES	2011-1823 ATTY FEES; PV HRG	2011-1823	150.00	
806.05	CHAMPION LAW OFFICES	2012-1849 ATTORNEY FEES	2012-1849	460.00	
806.05	SYKES, WILLIAM R.	2012-1916 RETAINED COUNSEL	2012-1916	50.00	
806.05	SYKES, WILLIAM R.	2012-1906 RETAINED COUNSEL	2012-1906	50.00	
806.05	CHAMPION LAW OFFICES	2012-1876 RETAINED COUNSEL	2012-1876	50.00	
806.05	CHAMPION LAW OFFICES	2012-1871 ATTORNEY FEES	2012-1871	800.00	
806.05	SYKES, WILLIAM R.	2012-1873 ATTY FEES; DC DISPO	2012-1873	265.00	
806.07	BURNESS, STEPHEN W	ATTORNEY INVOICES	121712	468.75	
806.07	NOBLE, DENISE	ATTORNEY INVOICES	122612	337.50	
806.07	NOBLE, DENISE	ATTORNEY INVOICES	121812	300.00	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	443.75	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	OPERATING EXPENSES	(Continued)			
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	412.50	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122012	318.75	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	121412	75.00	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122112	218.75	
806.07	SCHLEE, P.C., WILLIAM N.	ATTORNEY INVOICES	122012	343.75	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	121412	262.50	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122612	112.50	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	121712	300.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	318.75	
806.07	MEYER-SOREK, JULIANNE	ATTORNEY INVOICES	121412	337.50	
806.07	MEYER-SOREK, JULIANNE	ATTORNEY INVOICES	121412	150.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES	121712	150.00	
806.07	ALLEN, THOMAS J	NORTHRUP, ASHLEY REV	20100082NA	75.00	
806.07	ALLEN, THOMAS J	CUNNINGHAM, ROSHAWN ET AL PRE	20120435NA	75.00	
806.07	ALLEN, THOMAS J	ALEXANDER, SANAI ET AL PRE	20120159NA	93.75	
806.07	LEO-BARANSKI, DORI K	ATTORNEY INVOICES	121812	337.50	
806.07	LEO-BARANSKI, DORI K	ATTORNEY INVOICES	121412	318.75	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES 20TH	122012	150.00	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	121412	293.75	
806.07	KOENIG, ALAN B	ATTORNEY INVOICE	121712	75.00	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121912	318.75	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122012	300.00	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	121812	337.50	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121412	187.50	
806.07	KIRKPATRICK, NANCY L	ATTORNEY INVOICES	121912	225.00	
806.07	DOMBOS, MICHAEL	ATTORNEY INVOICES	121812	506.25	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122112	412.50	
806.07	DZIALOWSKI, MICHAEL H.	ATTORNEY INVOICES	122112	375.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES 12/18/12	122012	187.50	
806.07	BOSMA, GREGORY R.	ATTORNEY INVOICES	121712	287.50	
806.07	BOSMA, GREGORY R.	ATTORNEY INVOICES	121912	337.50	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	312.50	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	243.75	
806.07	GARY K VOSHELL PC	ATTORNEY INVOICES	122712	450.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	337.50	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	OPERATING EXPENSES	(Continued)			
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	300.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	122012	225.00	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	316.25	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	431.25	
806.07	VEEN, DANIEL	ATTORNEY INVOICES	122112	60.00	
806.07	GLEASON, MARGARET	ATTORNEY INVOICES	121412	281.25	
806.07	GETTING, JEFFREY	ATTORNEY INVOICES	122012	150.00	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	431.25	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	150.00	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	262.50	
806.07	MARTELL P.C., CHARLES E	ATTORNEY INVOICES	121212	150.00	
806.07	MARTELL P.C., CHARLES E	VANDEBIEZEN, BRAXTON PRE	20120551NA	131.25	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	122012	337.50	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	121812	300.00	
806.07	CIUFFA, BARBARA	ATTORNEY INVOICES	122012	168.75	
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	121812	375.00	
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	121812	337.50	
806.07	PAYNE, E DORPHINE	ATTORNEY INVOICES	122112	356.25	
806.07	LAKESIDE FOR CHILDREN	NOVEMBER CARE 20100336DL	20100435/336DL	5,316.00	
806.07	ALLEN, THOMAS J	ATTORNEY INVOICES	122012	75.00	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121812	318.75	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121412	337.50	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	122612	356.25	
806.07	SYKES, WILLIAM R.	ATTORNEY INVOICES	121812	281.25	
806.07	POWERS, THOMAS	ATTORNEY INVOICES	121812	243.75	
806.07	PRENTICE-SAO, SUSAN	ATTORNEY INVOICES	121812	300.00	
806.07	CRAIG, MARK J.	ATTORNEY INVOICES	121412	375.00	
806.07	CRAIG, MARK J.	ATTORNEY INVOICES	121412	75.00	
806.07	INNES, DONNA J	ATTORNEY INVOICES	121412	318.75	
806.07	INNES, DONNA J	ATTORNEY INVOICES	121412	150.00	
806.07	IHRIG, STEPHEN D	ATTORNEY INVOICES	122012	300.00	
806.07	HUBBELL, FREDERICK R.	ATTORNEY INVOICES	121912	187.50	
806.07	HUBBELL, FREDERICK R.	ATTORNEY INVOICES	111312	375.00	
806.07	IHRIG, STEPHEN D	ATTORNEY INVOICES	121712	318.75	
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	121312	225.00	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	OPERATING EXPENSES	(Continued)			
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	122012	75.00	
806.07	MCINTYRE, MICHELLE	ATTORNEY INVOICES	122012	93.75	
806.07	SNELL, ROGER A P40337	MOREHART, ANTHONY REV	19960070NA	75.00	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	122012	300.00	
806.07	SNELL, ROGER A P40337	MOREHART, ANTHONY GAL	19960070NA	50.00	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	121812	300.00	
806.07	CAREY, PHILIP R.	ATTORNEY INVOICES	122012	318.75	
806.07	SNELL, ROGER A P40337	SMITH, JAZMYNE PRE	20120559NA	112.50	
806.07	SNELL, ROGER A P40337	CARTER ET AL GAL	20120194NA	50.00	
806.07	SNELL, ROGER A P40337	VIRGIL ET AL PTR	20120504NA	75.00	
806.07	SNELL, ROGER A P40337	MERLONE PRE	20120553NA	75.00	
806.07	SNELL, ROGER A P40337	CARTER ET AL DISP	20120194NA	75.00	
806.07	SNELL, ROGER A P40337	XAYPHANNHA ET AL REV	20100078NA	75.00	
806.09	SNELL, ROGER A P40337	FOC HEARINGS	FOC HRG	225.00	
806.09	GETTING, JEFFREY	MCKINSTRY SHOW CAUSE HRG	SHOW CAUSE	225.00	
806.06	DUFON, JEFFERY	SOBRIETY COURT ATTORNEY FEES FOR PERIOD	12042012JD	2,500.00	
806.06	MEYER-SOREK, JULIANNE	ATTORNEY FEE REIMBURSEMENT FOR FOIA	121012JS	27.50	
802.00	BOSMA, GREGORY R.	LAVONNA VANDENBOSS	20081109MI	50.00	
802.00	BOSMA, GREGORY R.	RICHARD ROSS	81020007MI	50.00	
802.00	BOSMA, GREGORY R.	JIMMY BALES, JR	20010633MI	50.00	
802.00	BOSMA, GREGORY R.	RAMONA ROBINSON	20061063MI	50.00	
802.00	NOBLE, DENISE	MARIA DAWSON	20120011MI	50.00	
802.00	SAGINAW COUNTY PROBATE COURT	SCOTT MARSHALL	20120660MI	60.00	
802.00	NOBLE, DENISE	HEATHER WRIGHT	20121470MI	50.00	
802.00	NOBLE, DENISE	JASON SEARS	20121471MI	50.00	
802.00	NOBLE, DENISE	IESHA JOHNSON	20120757MI	50.00	
802.00	DOWNES, WALTER	MARSAE DAVIS	20090504MI	175.00	
802.00	REISTERER SR, MICHAEL P.	SHARON PRATT	77067375MI	50.00	
802.00	BOSMA, GREGORY R.	E'VEYAH MARTINEZ	20121388GM	90.00	
802.00	MILLER JOHNSON SNELL&CUMMISKEY	JACQUELINE BUDER	20120204CA	315.00	
802.00	MILLER JOHNSON SNELL&CUMMISKEY	RONALD CRANDALL	77067452DD	51.50	
802.00	NOBLE, DENISE	MAJEL YOUDELL	90001277MI	50.00	
802.00	CRAIG, MARK J.	GARLAND THOMPSON	20121480MI	50.00	
806.00	MCCARTHY SMITH LAW GROUP	LEGAL FEES - LIST-KARAOUAN - NOVEMBER	5915	867.00	
806.00	MCCARTHY SMITH LAW GROUP	LEGAL FEES - NOVEMBER 2012	5907-5913	6,716.02	

Account	Vendor	Description	Invoice	Amount	PO Num
101-80000	**OPERATING EXPENSES**	**(Continued)**			
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 84-31-77	49430532.2	36.40	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 2-45-51-60	49430532.3	48.30	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 2-35-23-26	49430532.1	48.30	
802.01	GULL POINTE PHARMACY	NOVMEBER INMATE RX	NOVEMBER, 20'	2,490.73	
802.01	HALLER ROWE HAVILAND, OPHTHALMOLOGY	ACCT# 72361 INMATE MEDICAL	12/03/12	191.00	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-076-775-0 INMATE 1-27-15-68	49430532	607.60	
802.01	HEALTHCARE MIDWEST	ACCT# 4001-176-366-7 NOVEMBER JAIL FEE	49565317	5,544.97	
802.01	MOORE MEDICAL CORP	CUST # 21160986 INMATE MEDICAL SUPPLIES	97525483 RI	445.59	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260040	107.10	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260050	74.90	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260070	74.90	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	P1004260060	74.90	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H515778302	70.00	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H539702700	265.66	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H529695900	290.11	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H517814300	620.57	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H532359300	1,179.30	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H519332500	4,664.19	
802.01	BRONSON METHODIST HOSPITAL	INMATE MEDICAL LESS DISCOUNT	H539268300	343.00	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	11/07/12	2,122.22	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	10/18/12	344.61	
802.06	BRONSON METHODIST HOSPITAL	ACCT# 700000459 INMATE MEDICAL LESS	11-07-12	401.98	
802.07	ROE-COMM INC	8 HOURS REPROGRAMMING HT750, PR860	332324	840.00	pur-009131
802.07	ROE-COMM INC	MOTOROLA XPR 6350 PORTABLE RADIO PER	332324	29,800.00	pur-009131
802.07	ROE-COMM INC	MOTOROLA BUSINEE TRADE-N PROMO PER	332324	-4,000.00	pur-009131
802.07	ROE-COMM INC	REMOTE SPEAKER MIC W/COIL CORD PER	332324	3,000.00	pur-009131
802.07	ROE-COMM INC	OMIT STANDARD SINGLE UNIT CHARGER PER	332324	-720.00	pur-009131
802.07	ROE-COMM INC	MULTI-UNIT IMPRES CHARGERS 6 POCKETS	332324	3,042.00	pur-009131
802.08	KCMHSAS	INMATE MEDICAL	7368	22,704.00	
		Sub Total 101-800000 OPERATING EXPENSES		**144,072.60**	
101-939	**STRATEGIC ISSUES**				
955.42	L.R. KIMBALL	PROJ #1216000190 SERVICES THRU 11/18/12	1216000190	15,000.00	
		Sub Total 101-939 STRATEGIC ISSUES		**15,000.00**	

Account	Vendor	Description	Invoice	Amount	PO Num
101-95000	**OPERATING EXPENSES**				
957.00	CITY OF KALAMAZOO	REPLENISH BUS TOKENS	BUS TOKENS	315.00	
957.00	RYDER TRANSPORTATION SERVICES	CUST # 02630-288667 RENTAL FOR KY TRIP	841501	737.61	
		Sub Total 101-950000 OPERATING EXPENSES		**1,052.61**	
		Total 101 GENERAL FUND		**510,507.64**	
103-000	**NON HEALTH BENEFITS**				
721.00	HENGESBACH, MITCHELL	TUITION 2012	TUITION 2012	500.00	
911.02	EAGLE CLAIMS MGMT	PREPAYMENT REPORT WEEK ENDING 12/28/12	12242012	10,008.31	
925.00	OKUN BROTHERS SHOES	SAFETY SHOES - BULLER	1135272402	80.21	
925.00	OKUN BROTHERS SHOES	SAFETY SHOES - THOMAS	11352459574	100.00	
925.00	REDFORD, ROBERT	SAFETY SHOES - REDFORD	11354356311	100.00	
		Sub Total 103-000 NON HEALTH BENEFITS		**10,788.52**	
103-001	**HEALTH BENEFITS**				
911.23	BURKETT, DEBBIE	AUDIT REWARD	12072012	300.00	
		Sub Total 103-001 HEALTH BENEFITS		**300.00**	
		Total 103 EMPLOYEE BENEFITS FUND		**11,088.52**	
104-136	**DISTRICT COURT**				
955.06	IRON MOUNTAIN	DC CROSSTOWN RECORDS ARCHIVING FOR	GFE6389	2,240.32	
955.06	IRON MOUNTAIN	DC NORTH RECORDS ARCHIVING FOR NOVEMBER	GFE6391	624.03	
		Sub Total 104-136 DISTRICT COURT		**2,864.35**	
104-276	**COMMUNITY CORRECTIONS**				
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S 8TH DIST NOVEMBER 2012	123250201211	931.00	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S SOB COURT NOVEMBER 2012	123248201211	2,036.00	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S EMP NOVEMBER 2012	123251201211	47.00	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S PTCM NOVEMBER 2012	123253201211	22.00	
		Sub Total 104-276 COMMUNITY CORRECTIONS		**3,036.00**	
104-302	**SHERIFF - JAIL**				
744.00	NYE UNIFORM CO	UNIFORMS - STADEL	400897	411.00	

Account	Vendor	Description	Invoice	Amount	PO Num
104-302	**SHERIFF - JAIL**	**(Continued)**			
744.00	NYE UNIFORM CO	UNIFORMS - DANIELS	400619	241.80	
744.00	NYE UNIFORM CO	UNIFORMS - GREENLEE	399104	198.00	
744.00	NYE UNIFORM CO	UNIFORMS - SHELBURN	401807	45.50	
744.00	OKUN BROTHERS SHOES	UNIFORM SHOES - ZYWICKI	11355919346	87.71	
744.00	NYE UNIFORM CO	UNIFORMS - KIPP	398487	15.50	
744.00	OKUN BROTHERS SHOES	UNIFORM SHOES - BROWER	11356019701	124.46	
744.00	OKUN BROTHERS SHOES	UNIFORM SHOES - VARDA	11356191499	103.46	
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO JAIL UNIT #8	S0006367	65.00	
		Sub Total 104-302 SHERIFF - JAIL		**1,292.43**	
104-421	**ANIMAL SERVICES & ENFORCEMENT**				
730.12	NYE UNIFORM CO	ZIPPER FLY BDU PANT - THEMINS	402058	41.46	
730.12	NYE UNIFORM CO	TEE SHIRTS - SIMPSON	399364	29.00	
730.12	NYE UNIFORM CO	POLO SHIRTS - BURNETTE	399359	46.00	
730.12	NYE UNIFORM CO	TEE SHIRTS & ZIPPER FLY BDU PANTS	399365	62.50	
730.12	NYE UNIFORM CO	(2) BDU SHORTS/BARBER	39960	60.96	
730.12	NYE UNIFORM CO	POLO SHIRTS - VANDERGERG	399368	46.00	
730.12	NYE UNIFORM CO	BDU PANTS - INGLES	399363	44.00	
931.00	ROE-COMM INC	BATTERY & CHARGER - VANDERBERG	242826	201.00	
		Sub Total 104-421 ANIMAL SERVICES & ENFORCEMENT		**530.92**	
		Total 104 LAW ENFORCEMENT		**7,723.70**	
112-001	**ENTERPRISE NETWORK**				
808.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	850.00	
808.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	400.00	
808.00	KL ENTERPRISES	2 HOURS LABOR AND PARTS	7874	310.00	
808.00	KL ENTERPRISES	2 HOURS LABOR AND PARTS	7873	80.00	
808.21	SYNERGISTIC ONLINE SOLUTIONS	9406-170 HOT SITE DISASTER RECOVERY	M0120058	1,890.00	
		Sub Total 112-001 ENTERPRISE NETWORK		**3,530.00**	
		Total 112 TECHNOLOGY FUND		**3,530.00**	
115-001	**NAZARETH - B&G**				
775.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	617.46	

Account	Vendor	Description	Invoice	Amount	PO Num
115-001	**NAZARETH - B&G**	**(Continued)**			
931.00	STEENSMA LAWN & POWER EQUIP	SERVICE CALL, NAZ GENERATOR	72219	157.50	
931.00	JOHNSTONE SUPPLY	GLOBE VALVE, YOKE, SPRING KIT	S3143338.001	304.55	
931.00	A+ COPIERS SALES & SERVICE	SERVICE CALL, PARTS & LABOR	204488	925.00	
		Sub Total 115-001 NAZARETH - B&G		**2,004.51**	
115-002	**NAZARETH OPERATIONS**				
740.02	GORDON WATER SYSTEMS	CUST ID 20061 NOV 2012	1236790	35.02	
		Sub Total 115-002 NAZARETH OPERATIONS		**35.02**	
		Total 115 NAZARETH FACILITY		**2,039.53**	
208-000	**ADMINISTRATION/SUPPORT**				
727.00	WEST MICHIGAN BUSINESS FORMS	FEE REPORT FORMS.	00014414	520.00	
727.00	KAL-BLUE REPROGRAPHICS	154. BOAT LAUNCH PARKING PRINTS.	PS10067836	52.28	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	9.37	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	9.37	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	81.96	
931.00	STEENSMA LAWN & POWER EQUIP	REF 94321. F-350 PLOW CUTTTING EDGE.	72091	202.00	
931.00	LOWES	PARKS DEPT. PLASTIC FOR K-30.	27217	10.90	
931.00	RIDGE AUTO PARTS	8778. ANTI-FREEZE.	766237	43.98	
931.00	RIDGE AUTO PARTS	8778. FILTERS FOR LAWNMOWERS.	767281	11.69	
931.00	RIDGE AUTO PARTS	8778. FILTERS FOR 932'S, RADIATOR	766202	38.96	
931.00	RIDGE AUTO PARTS	8778. JOHN DEERE 932 FILTERS.	766722	30.34	
931.00	RIDGE AUTO PARTS	8778. OIL FILTERS FOR 932'S.	766308	15.06	
931.00	RIDGE AUTO PARTS	8778. ADAPTER AND BLOW GUN.	766649	12.76	
931.00	RIDGE AUTO PARTS	8778. WS TRUCK TAIL LIGHT.	766498	3.77	
934.00	PRUDENTIAL NURSERY CO	27 TREES FOR EXPO CENTER AND PARKS	121712	200.00	pur-009147
941.00	D.L. GALLIVAN, INC.	CUSTOMER SERVICE AGREEMENT.	20906	127.50	
957.00	LODGE, RICHARD	POTTERY BREAKAGE REMIBURSEMENT.	121512	168.00	
		Sub Total 208-000 ADMINISTRATION/SUPPORT		**1,537.94**	
208-001	**MARKIN GLEN**				
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	3.93	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	3.93	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	11.97	

Account	Vendor	Description	Invoice	Amount	PO Num
208-001	**MARKIN GLEN**	**(Continued)**			
931.00	RIDGE AUTO PARTS	8778. FILTERS.	766863	40.68	
		Sub Total 208-001 MARKIN GLEN		**60.51**	
208-002	**SCOTTS MILL**				
931.00	RIDGE AUTO PARTS	8778. FILTERS FOR LAWNMOWERS.	767281	32.28	
		Sub Total 208-002 SCOTTS MILL		**32.28**	
208-003	**COLD BROOK**				
776.00	RICHARDS SUPPLY	312-801515. TOILET.	S007413633.001	299.82	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	5.28	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	5.28	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	12.72	
		Sub Total 208-003 COLD BROOK		**323.10**	
208-004	**PRAIRIE VIEW**				
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	3.93	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	3.93	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	13.73	
		Sub Total 208-004 PRAIRIE VIEW		**21.59**	
208-005	**RIVER OAKS**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	11.60	
931.00	STEENSMA LAWN & POWER EQUIP	38-6004860. PLOW BLADE AND SHOES.	72092	95.02	
931.00	STEENSMA LAWN & POWER EQUIP	REF 94318. LAWN EQUIP FILTERS, AIR	72089	76.99	
931.00	RIDGE AUTO PARTS	8778. HYDRAULIC HOSE 932 JOHN DEERE	766523	10.36	
931.00	RIDGE AUTO PARTS	8778. HYDRAULIC FLUID, OIL FILTER,	766468	57.51	
		Sub Total 208-005 RIVER OAKS		**251.48**	
208-006	**FAIRGROUNDS**				
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	21.50	
811.00	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	21.50	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	18.04	
901.05	MLIVE MEDIA GROUP	ACCT #1000276331. EXPO AND FM ADV.	0004510430. 000	299.80	
930.01	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725521978	13.20	

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208-006	**FAIRGROUNDS**	**(Continued)**			
930.01	CINTAS CORP.	07385. MAT AND UNIFORM RENTAL.	725524458	13.20	
931.00	RIDGE AUTO PARTS	8778. FILTERS.	766863	28.99	
		Sub Total 208-006 FAIRGROUNDS		**416.23**	
208-007	**KRV TRAIL**				
931.00	RIDGE AUTO PARTS	8778. FILTERS.	766863	8.69	
		Sub Total 208-007 KRV TRAIL		**8.69**	
208-008	**KRV TRAILWAY PROGRAMMING**				
737.00	HOLTYN & ASSOCIATES	WELLNESS COACH FOR 6 WALKING CLUB DATES	618	150.00	
808.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	40.00	
808.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	30.00	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	30.90	
		Sub Total 208-008 KRV TRAILWAY PROGRAMMING		**250.90**	
		Total 208 PARKS		**2,902.72**	
209-000	**SPECIAL PARKS PURPOSES**				
961.00	PRUDENTIAL NURSERY CO	27 TREES FOR EXPO CENTER AND PARKS	121712	2,550.00	pur-009147
		Sub Total 209-000 SPECIAL PARKS PURPOSES		**2,550.00**	
		Total 209 SPECIAL PARKS PURPOSES		**2,550.00**	
215-141	**FOC FUND**				
760.10	WEST GROUP	MI COMPILED LAWS ANNO SUB AND MI	826246809	1,068.00	
760.10	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/10/12 - 12/14/12	12/14/12	-186.56	
760.10	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	38.14	
760.10	WEST MICHIGAN BUSINESS FORMS	200 DEPOSIT TICKETS.~	00014449	53.28	
760.10	WEST MICHIGAN BUSINESS FORMS	500 FOC HANDBOOKS.~	00014451	895.00	
931.00	CORNERSTONE OFFICE SYSTEMS	FREIGHT ON TONER CARTRIDGE.~	IN21633	7.00	
941.00	CORNERSTONE OFFICE SYSTEMS	CONTRACT X450N-8501888Y-01~	IN21504	76.89	
941.00	CORNERSTONE OFFICE SYSTEMS	CONTRACT 2600N-95073281-01~	IN21432	20.53	
952.00	PARK PLACE COUNSELING ASSOC	PSYCH SERVICES FOR 10-5584 DM. ~	12172012	775.00	
952.00	DMITRUK, PH.D., VICTOR M.	PSYCH SERVICES FOR 05-6576 DM. ~	12152012	1,120.00	
952.00	DMITRUK, PH.D., VICTOR M.	PSYCH SERVICES FOR 05-6011 DS.~	12152012A	560.00	

Account	Vendor	Description	Invoice	Amount	PO Num
215-141	**FOC FUND**	**(Continued)**			
			Sub Total 215-141 FOC FUND	**4,427.28**	
			Total 215 FOC FUND	**4,427.28**	
221-204	**ORAL HEALTH PROGRAM**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080685I	17.28	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 PO#2212040720 CREDIT FOR	080893	-18.04	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 PO#2212041010 CREDIT FOR	080692	-30.15	
745.00	STAR TRUCK RENTALS	FUEL FOR DENTAL MOBILE UNIT 12/11/12	AF50664	126.91	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183268 MEDICAL SUPPLIES	1212422	52.00	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183269 MEDICAL SUPPLIES	1212421	52.00	
760.00	HENRY SCHEIN, INC.	CREDIT FOR RETURNED POWER CORD	16033168	-25.78	
760.00	HENRY SCHEIN, INC.	DENTAL SUPPLIES,	5161023-01	6,893.61	
760.00	HENRY SCHEIN, INC.	DENTAL SUPPLIES,	7254526-01	5,577.16	
760.00	HENRY SCHEIN, INC.	DENTAL SUPPLIES,	5273107-01	505.46	
760.00	HENRY SCHEIN, INC.	ACCT#2340872 CREDIT FOR FORCEP	16063366	-253.10	
838.00	SPACE MAINTAINERS	ACCT# 004233 SINGLE LOOP SPACE	260562	105.65	
838.00	SPACE MAINTAINERS	ACCT# 004233 SINGLE LOOP SPACE	259407	57.15	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	122.90	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	20.00	
930.01	SERVICEMASTER OF KALAMAZOO	CLEAN AND DISINFECT DENTAL LAB	303936	1,500.00	
932.00	TOTAL ENERGY SYSTEMS	CUST#003987 REPAIR TO MOBILE GENERATOR	228072	53.13	
			Sub Total 221-204 ORAL HEALTH PROGRAM	**14,756.18**	
221-206	**LABORATORY SERVICES**				
760.09	ROCHE DIAGNOSTIC SYSTEMS	ACCT#55211112 LIGHTCYCLER RNA AMP KIT	903470788	287.20	
			Sub Total 221-206 LABORATORY SERVICES	**287.20**	
221-208	**VISION AND HEARING**				
931.00	EARTEK SERVICES	REPLACE GAS SPRINGS, LIGHT MODULE IN 2	2812	470.28	
			Sub Total 221-208 VISION AND HEARING	**470.28**	
221-217	**HOUSEHOLD HAZARDOUS WASTE**				
740.02	GORDON WATER SYSTEMS	CUST ID 27424 1301 LAMONT NOV 2012	1231903	26.25	

Account	Vendor	Description	Invoice	Amount	PO Num
221-217	**HOUSEHOLD HAZARDOUS WASTE**	**(Continued)**			
930.01	ALL-PHASE ELECTRIC SUPPLY	ACCT#CV-18637 HHW SUPPLIES	3505-426225	60.93	
930.01	PREMIER CONTRACTING	REMOVAL OF GARAGE DOOR AND INSTALLATION	224	725.00	
930.01	PREMIER CONTRACTING	FRAMING GARAGE DOOR OPENING FOR HHW	225	525.00	
931.00	KALAMAZOO GARAGE DOOR & REPAIR	REPAIR DOOR AT HHW	40892	75.00	
		Sub Total 221-217 HOUSEHOLD HAZARDOUS WASTE		**1,412.18**	
221-218	**CLINICAL SERVICES ADMINISTRATION**				
730.00	CREATIVE VISUALS	BUSINESS CARDS FOR DEB BENDER	90560	45.60	
		Sub Total 221-218 CLINICAL SERVICES ADMINISTRATION		**45.60**	
221-225	**IMMUNIZATION CLINIC**				
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183166 MEDICAL SUPPLIES	1212326	463.02	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183166 MEDICAL SUPPLIES	1212798	412.09	
		Sub Total 221-225 IMMUNIZATION CLINIC		**875.11**	
221-226	**COMMUNICABLE DISEASE SURVEILLANCE**				
729.00	K/RESA	COPIES FOR TRAINING	14401	8.15	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	0.61	
		Sub Total 221-226 COMMUNICABLE DISEASE SURVEILLANCE		**8.76**	
221-227	**STD**				
730.00	CENTER MEDICAL SUPPLY	ORDER# 1179777 MEDICAL SUPPLIES	1212797	470.96	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183178 MEDICAL SUPPLIES	1212331	769.22	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183178 MEDICAL SUPPLIES	1212516	192.60	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183178 MEDICAL SUPPLIES	1212603	45.00	
760.00	CENTER MEDICAL SUPPLY	ORDER# 1183178 MEDICAL SUPPLIES	1212785	117.74	
		Sub Total 221-227 STD		**1,595.52**	
221-501	**ENVIRONMENTAL ADMINISTRATION**				
901.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	50.00	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	90.00	
		Sub Total 221-501 ENVIRONMENTAL ADMINISTRATION		**140.00**	

Account	Vendor	Description	Invoice	Amount	PO Num
221-502	**EH-FOOD SAFETY & FACILITIES DIVISION**				
760.13	CENTER MEDICAL SUPPLY	ORDER# 1183160 MEDICAL SUPPLIES	1212432	40.70	
808.00	ACCURATE ANALYTICAL TESTING	LEAD IN DW TK#140635 1523 BRYANT	L50243	125.00	
808.00	ACCURATE ANALYTICAL TESTING	ALC SAME DAY RUSH TK#139345 1321 HAYS	L49781	72.00	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	60.43	
		Sub Total 221-502 EH-FOOD SAFETY & FACILITIES DIVISION		**298.13**	
221-503	**EH-LAND, WATER & WASTEWATER DIVISION**				
818.00	KAR LABORATORY	ANALYTICAL CHARGES FOR NOVEMBER 2012	129012	276.00	
957.74	CARDIFF, DEBORAH	CUTLERY, PLATES, NAPKINS	MEIJER	21.81	
		Sub Total 221-503 EH-LAND, WATER & WASTEWATER DIVISION		**297.81**	
			Total 221 HEALTH	**20,186.77**	
229-000	**ACCOMMODATION TAX**				
901.06	SOUTHWEST MICHIGAN LIVING	1/6 PAGE COLOR ADVERTISMENT.	3181	625.00	
901.06	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	10.00	
901.06	HOWARD PRINTING	6,000 QTY EXPO CENTER BROCHURES.	49047	995.00	
901.06	THE SIGN SHOP	LOADING AND EXIT SIGNS.	044371	555.00	
901.06	MLIVE MEDIA GROUP	ACCT #1000276331. EXPO AND FM ADV.	0004510430. 000	750.36	
901.06	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	130.00	
901.06	LEWIS PAPER PLACE	0933900. THYME ROYAL SUNDANCE FIBER	336947	163.40	
901.06	RIVER RUN PRESS	EXPO CENTER PROPERTY MAP.	108681	351.00	
985.02	KAL CO CONVENTION & VISITORS, BUREAU	KAL CO CONVENTION & VISITORS, BUREAU	12/26/12	114,077.36	
985.05	PRUDENTIAL NURSERY CO	27 TREES FOR EXPO CENTER AND PARKS	121712	1,350.00	pur-009147
		Sub Total 229-000 ACCOMMODATION TAX		**119,007.12**	
			Total 229 ACCOMMODATION TAX	**119,007.12**	
240-110	**MALE DRUG COURT**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	0.18	
		Sub Total 240-110 MALE DRUG COURT		**0.18**	
240-120	**MALE DRUG COURT**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	18.88	

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		Sub Total 240-120 MALE DRUG COURT		**18.88**	
		Total 240 MALE DRUG COURT		**19.06**	
242-120	**WOMEN'S DRUG COURT**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	50.89	
808.00	PINE REST MENTAL HEALTH SVC	TREATMENT FOR OCT.-DEC. 2012	1251000	472.00	
808.00	PINE REST MENTAL HEALTH SVC	ASSESSMENT FOR OCT. 2012	1272540	203.00	
		Sub Total 242-120 WOMEN'S DRUG COURT		**725.89**	
		Total 242 WOMEN'S DRUG COURT		**725.89**	
243-120	**W.K. KELLOGG FOUNDATION GRANT**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/10/12 - 12/14/12	12/14/12	-91.76	
950.00	CITY OF KALAMAZOO	REPLENISH BUS TOKENS	BUS TOKENS	35.00	
		Sub Total 243-120 W.K. KELLOGG FOUNDATION GRANT		**-56.76**	
		Total 243 W.K. KELLOGG FOUNDATION GRANT		**-56.76**	
245-120	**DWI DRUG COURT**				
808.00	PINE REST MENTAL HEALTH SVC	SOBRIETY COURT TREATMENT SERVICES FOR	1276250	97.00	
808.00	PINE REST MENTAL HEALTH SVC	SOBRIETY COURT TREATMENT SERVICES FOR	1443060	338.14	
808.00	WESTERN MICHIGAN UNIVERSITY	SOBRIETY COURT TREATMENT SERVICES FOR	12112012	632.50	
808.00	SMART START MICHIGAN	ENROLLMENT & TREATMENT SERVICES FOR	11272012	920.00	
		Sub Total 245-120 DWI DRUG COURT		**1,987.64**	
		Total 245 DWI DRUG COURT		**1,987.64**	
247-000	**BRA - ADMINISTRATIVE & ENVIRONMENTAL**				
850.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	350.00	
		Sub Total 247-000 BRA - ADMINISTRATIVE & ENVIRONMENTAL		**350.00**	
		Total 247 BROWNFIELD REDEVELOPMENT AUTHORITY		**350.00**	
248-120	**EMERGENCY PREPAREDNESS**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	38.01	

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		Sub Total 248-120 EMERGENCY PREPAREDNESS		**38.01**	
		Total 248 EMERGENCY PREPAREDNESS		**38.01**	
252-100	**HOMELAND SECURITY GRANT**				
941.00	DIRECTV INC	MC SATELLITE CONNECTION~	19367102509	18.00	
		Sub Total 252-100 HOMELAND SECURITY GRANT		**18.00**	
		Total 252 STATE HOMELAND SECURITY GRANT PROGRAM		**18.00**	
256-000	**REGISTER OF DEEDS AUTOMATION FUND**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/17/12 - 12/21/12	12/21/12	524.90	
730.00	SOLUTIONS OF SOUTHWEST, MICHIGAN LLC	IMAGING UNITS FOR MSP3000	4468	705.00	
819.02	CAMPAIGN FINANCE US LLC	ANNL SUBS - CAMPN FNC LITE 7/2012-6/2013	7	1,800.00	
956.00	UNITED COUNTY OFFICERS ASSOC	CONFERENCE 12/2012 REGISTRATION SNOW	CONF 12/2012 S	50.00	
		Sub Total 256-000 REGISTER OF DEEDS AUTOMATION FUND		**3,079.90**	
		Total 256 REGISTER OF DEEDS AUTOMATION FUND		**3,079.90**	
275-110	**PROSECUTORS COOPERATIVE REIMBURSEMENT**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	4.97	
		Sub Total 275-110 PROSECUTORS COOPERATIVE REIMBURSEMENT		**4.97**	
275-120	**PROSECUTORS COOPERATIVE REIMBURSEMENT**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	46.54	
807.01	LEXISNEXIS	ACCURINT DB FEE NOVEMBER	1241781-201211	163.40	
900.01	JUDICIAL ATTORNEY SERVICES	SERVICE FOR DEFENDANT ON 2012-7060-DS	61414	69.00	
900.01	PCI CIVIL DIVISION	SERVICE ATTEMT FOR DEFENDANT ON	PCI-2012006539	59.95	
		Sub Total 275-120 PROSECUTORS COOPERATIVE REIMBURSEMENT		**338.89**	
		Total 275 PROSECUTORS COOPERATIVE REIMB. GRANT		**343.86**	
280-121	**ADMINISTRATION**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT# 7335 CREDIT FOR RETURNED LABELS	080697	-15.46	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	20.00	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	10.00	

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		Sub Total 280-121 ADMINISTRATION		**14.54**	
280-122	**PROVIDERS**				
950.78	CITY OF PORTAGE SENIOR CENTER	NOVEMBER 2012 CONTRACTUAL AGING SERVICES	NOVEMBER 201	241.00	
951.35	CITY OF PORTAGE SENIOR CENTER	NOVEMBER 2012 CONTRACTUAL AGING SERVICES	NOVEMBER 201	1,744.17	
		Sub Total 280-122 PROVIDERS		**1,985.17**	
280-127	**LIFELINE GRANT**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080686I	367.42	
		Sub Total 280-127 LIFELINE GRANT		**367.42**	
		Total 280 AREA AGENCY ON AGING		**2,367.13**	
282-116	**THOME GRANT**				
808.00	EMER AMBULANCE RESPONSE SYS	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	80.00	
808.00	CARE N ASSIST	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	135.00	
808.00	CRITICAL SIGNAL TECHNOLOGIES	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	20.00	
808.00	VALUED RELATIONS INC	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	71.00	
808.00	COVENANT SENIOR DAY PROGRAM	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVMBER 2012	723.25	
808.00	GUARDIAN MEDICAL MONITORING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	120.00	
808.00	FRESH PERSPECTIVE	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	770.24	
808.00	LIFESPAN	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	110.00	
808.00	SENIOR HOME SUPPORT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	486.00	
808.00	ARCADIA HEALTH CARE	NOVEMBER 2012 REGION 3A CARE MANAGEMENT	REGION 3A NOV	735.00	
808.00	ADVANTAGE PRIVATE NURSING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	462.90	
808.00	ABSOLUTE HOMECARE & MEDICAL, STAFFING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	680.20	
808.00	UNITED NURSING SERVICE	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	30.96	
808.00	MEDICAL RESOURCE MANAGEMENT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	663.60	
808.00	SENIOR SERVICES	NOVEMBER 2012 CIP SERVICES	CM NOVEMBER	1,388.30	
808.00	RIGHT AT HOME	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	116.80	
		Sub Total 282-116 THOME GRANT		**6,593.25**	
282-120	**PASS PROGRAM**				
808.00	WATT, ROBYN	CONTRACTUAL RN SERVICES FOR PASS	12/1/12-12/14/12	365.10	
		Sub Total 282-120 PASS PROGRAM		**365.10**	

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282-122	**CASE MANAGEMENT**				
950.66	CRITICAL SIGNAL TECHNOLOGIES	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	225.90	
950.86	SENIOR SERVICES	NOVEMBER 2012 CIP SERVICES	CM NOVEMBER	3,999.12	
951.09	COMFORT KEEPERS #687	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	1,807.32	
951.10	A+ NURSING INC	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	1,065.51	
951.10	A+ NURSING INC	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	264.99	
951.12	ADVANTAGE PRIVATE NURSING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	779.51	
951.13	ARCADIA HEALTH CARE	NOVEMBER 2012 REGION 3A CARE MANAGEMENT	REGION 3A NOV	285.00	
951.16	MEDICAL RESOURCE MANAGEMENT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	330.00	
951.18	SENIOR HOME SUPPORT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	266.00	
951.19	UNITED NURSING SERVICE	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	1,491.95	
951.21	VALUED RELATIONS INC	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	185.00	
951.23	LIFESPAN	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	300.60	
951.25	GUARDIAN MEDICAL MONITORING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	340.00	
951.54	AFFORDABLE NURSING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	333.52	
951.59	COVENANT SENIOR DAY PROGRAM	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVMBER 2012	2,638.25	
951.60	EMER AMBULANCE RESPONSE SYS	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	105.00	
951.63	STAY HOME COMPANIONS	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	672.00	
951.64	ABSOLUTE HOMECARE & MEDICAL, STAFFING	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	868.12	
951.65	FRESH PERSPECTIVE	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	1,913.72	
951.66	CARE N ASSIST	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	614.55	
951.74	RIGHT AT HOME	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	277.40	
951.75	ADULT DAY SRVS AT OAKLAND CTR	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	655.00	
		Sub Total 282-122 CASE MANAGEMENT		**19,418.46**	
282-123	**CASE COORDINATION**				
808.00	ARCADIA HEALTH CARE	NOVEMBER 2012 REGION 3A CARE MANAGEMENT	REGION 3A NOV	60.00	
808.00	RIGHT AT HOME	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	58.40	
808.00	SENIOR SERVICES	NOVEMBER 2012 CCS	NOVEMBER CCS	1,677.50	
808.00	MEDICAL RESOURCE MANAGEMENT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	330.00	
		Sub Total 282-123 CASE COORDINATION		**2,125.90**	
282-125	**VETERANS LTC**				
808.00	SENIOR HOME SUPPORT	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	156.00	
808.00	VALUED RELATIONS INC	NOVEMBER 2012 CARE MANAGEMENT SERVICES	NOVEMBER 201	23.00	

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		Sub Total 282-125 VETERANS LTC		**179.00**	
		Total 282 CHOICES FOR INDEPENDENCE PROGRAMS		**28,681.71**	
288-005	**NEMA GRANT**				
742.00	TACTICAL MEDICAL SOLUTIONS INC	FREIGHT	9891	90.00	pur-009142
742.00	TACTICAL MEDICAL SOLUTIONS INC	PAB-STK-B~	9891	9,540.00	pur-009142
		Sub Total 288-005 NEMA GRANT		**9,630.00**	
		Total 288 KCSD GRANTS		**9,630.00**	
297-120	**ADMINISTRATION**				
901.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	10.00	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING, PROGRAMMING AND	1112	10.00	
		Sub Total 297-120 ADMINISTRATION		**20.00**	
297-122	**CASE MANAGEMENT**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	11.13	
957.00	PARK STREET MARKET	HEALTHY FOOD COUPONS FOR HBHS	4054	285.00	
		Sub Total 297-122 CASE MANAGEMENT		**296.13**	
		Total 297 HEALTHY START GRANT		**316.13**	
304-120	**NURSE FAMILY PARTNERSHIP GRANT**				
730.00	HOLLAND LITHO PRINTING SERVICE	BUSINESS CARDS FOR CINDI LOWARY	24213	198.67	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	114.03	
		Sub Total 304-120 NURSE FAMILY PARTNERSHIP GRANT		**312.70**	
		Total 304 NURSE FAMILY PARTNERSHIP GRANT		**312.70**	
305-120	**MICHIGAN CARE IMPROVEMENT REGISTRY**				
956.00	BIGELOW, KAREN	REIMBURSEMENT FOR CANDY FROM WALMART	CANDY	29.90	
		Sub Total 305-120 MICHIGAN CARE IMPROVEMENT REGISTRY		**29.90**	
		Total 305 MICHIGAN CARE IMPROVEMENT REGISTRY		**29.90**	

Account	Vendor	Description	Invoice	Amount	PO Num
308-120	**CHILDREN'S SPECIAL HEALTH CARE SERVICES**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7335 PO#3081201015 CREDIT FOR	080698	-25.50	
		Sub Total 308-120 CHILDREN'S SPECIAL HEALTH CARE SERVICES		**-25.50**	
		Total 308 CHILDREN'S SPECIAL HEALTH CARE SERVICES		**-25.50**	
317-121	**DIRECT SERVICE**				
808.00	BERRIEN CO HEALTH DEPT	#WRAP12160 CPT 99202	PAT#001123346:	33.26	
808.00	BORGESS WOMEN'S HEALTH	#WRAP12162 CPT 99213	ID#389041159	54.88	
808.00	BORGESS WOMEN'S HEALTH	#WRAP12161 CPT 99212	ID#590106619	16.82	
808.00	BRONSON BATTLE CREEK	#WRAP12163 CPT 76645	ID#366393519	49.24	
808.00	BRONSON METHODIST HOSPITAL	#WRAP12165 CPT G0204 $49.86, 76645	ID#380660174	99.10	
808.00	BRONSON METHODIST HOSPITAL	#WRAP12164 CPT G0204 $49.86, 76882 $10	ID#363840385	59.86	
808.00	ADVANCED RADIOLOGY SERVICES	#WRAP12158 CPT 77056 $49.86, 76882 $20	ID#363840385	69.86	
808.00	ADVANCED RADIOLOGY SERVICES	#WRAP12159 CPT 76645	ID#372083453	22.88	
808.00	ADVANCED RADIOLOGY SERVICES	#WRAP12157 CPT 76645	PAT#SH1325712	22.88	
808.00	WMU SCHOOL OF MEDICINE	#WRAP12171 CPT 99202	ID#550412652	33.26	
808.00	GENERAL SURGICAL ASSOCIATES PC	#WRAP12167 CPT 99203	PAT#1500641	83.53	
808.00	GENERAL SURGICAL ASSOCIATES PC	#WRAP12166 CPT 99204	PAT#1521431	83.53	
808.00	PLANNED PARENTHOOD	#WRAP12168 CPT 99202	ID#630090875	33.26	
808.00	SOUTH HAVEN COMM HOSPITAL	#WRAP12172 CPT 76645	ID#1346275856	49.24	
808.00	SOUTH HAVEN COMM HOSPITAL	#WRAP12169 CPT 76645LT	PAT#105216911(	49.24	
808.00	SOUTHWEST MICHIGAN RADIOLOGY	#WRAP12170 CPT 76645	PAT#SMRI8017	22.88	
		Sub Total 317-121 DIRECT SERVICE		**783.72**	
		Total 317 BCCCP		**783.72**	
323-120	**W.I.C.**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	76.02	
		Sub Total 323-120 W.I.C.		**76.02**	
		Total 323 W.I.C.		**76.02**	
331-000	**COMMUNITY CORRECTIONS**				
732.20	WEST PAYMENT CENTER	ACCT#1000302281 ONLINE CHARGES	826124321	165.00	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S PTCM NOVEMBER 2012	123253201211	800.00	

Account	Vendor	Description	Invoice	Amount	PO Num
331-000	**COMMUNITY CORRECTIONS**	**(Continued)**			
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S EMP NOVEMBER 2012	123251201211	958.70	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S OTHER NOVEMBER 2012	123252201211	1,299.80	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S SOB COURT NOVEMBER 2012	123248201211	4.95	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S 8TH DIST NOVEMBER 2012	123250201211	39.90	
941.00	BEHAVIORAL INTERVENTIONS	11/1/12 TO 11/30/12 BI	762071	3,355.08	
		Sub Total 331-000 COMMUNITY CORRECTIONS		**6,623.43**	
331-002	**DOC-TESTING SERVICES**				
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S 8TH DIST NOVEMBER 2012	123250201211	3,405.55	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S SOB COURT NOVEMBER 2012	123248201211	1,181.00	
808.00	REDWOOD TOXICOLOGY LAB INC	UA'S EMP NOVEMBER 2012	123251201211	7.50	
		Sub Total 331-002 DOC-TESTING SERVICES		**4,594.05**	
331-114	**PRETRIAL CASE MANAGEMENT**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	0.18	
		Sub Total 331-114 PRETRIAL CASE MANAGEMENT		**0.18**	
331-127	**MONITORING & TESTING**				
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 CREDITS 12/17/12 - 12/21/12	12/21/12	-14.43	
730.00	ZEMLICK OFFICE PRODUCTS	ACCT#7005 SALES 12/10/12 - 12/14/12.	12/14/12	196.76	
730.00	CARTRIDGE WORLD	INK CARTRIDGE	88487	207.00	
730.00	KALAMAZOO X-RAY INC	DOCUMENT DESTRUCTION NOVEMBER 2012	1003507	55.00	
		Sub Total 331-127 MONITORING & TESTING		**444.33**	
		Total 331 COMMUNITY CORRECTIONS		**11,661.99**	
345-110	**WIA**				
960.13	W.E UPJOHN INST FOR EMPLOYMENT	WIA DISLOCATED WORKER	12272012	15,000.00	
		Sub Total 345-110 WIA		**15,000.00**	
345-120	**WIA**				
960.10	W.E UPJOHN INST FOR EMPLOYMENT	JET	12272012	880.00	
960.13	W.E UPJOHN INST FOR EMPLOYMENT	WIA ADULT	12272012	5,000.00	
960.17	W.E UPJOHN INST FOR EMPLOYMENT	TRADE	12272012	101,969.33	

Account	Vendor	Description	Invoice	Amount	PO Num
			Sub Total 345-120 WIA	107,849.33	
			Total 345 WIA	122,849.33	
466-000	**GENERAL COUNTY PUBLIC IMPROVEMENT**				
992.07	DELISLE ASSOCIATES, LTD	ENVIRONMENTAL REPORT 1420-1421 HEALY ST	35109	1,090.00	
		Sub Total 466-000 GENERAL COUNTY PUBLIC IMPROVEMENT		1,090.00	
		Total 466 GENERAL COUNTY PUBLIC IMPROVEMENT		1,090.00	
516-010	**2010 PROPERTY TAX FORECLOSURE**				
728.09	TITLE CHECK LLC	CERTIFIED MAILING EXPENCE 2010 TAX CYCLE	1212CM-17	18,706.95	
900.02	GRAND BLANC PRINTING COMPANY	FORECLOSER NOTICE - GAZETTE	50635	9,045.32	
		Sub Total 516-010 2010 PROPERTY TAX FORECLOSURE		27,752.27	
		Total 516 TAX REVERSION FUND		27,752.27	
581-581	**ADMINISTRATION**				
727.00	FEDEX OFFICE	AIRPORT PRINTING 20 11X17@3.75/EACH	0807	75.00	
850.00	AT&T TELECONFERENCE SERVICES	NOVEMBER 2012 AIRPORT TELECONFERENCE	62870086-00791	3.03	
901.03	SUPERIOR BUSINESS SOLUTIONS	2012/13 AIRPORT WINTER	1470974	4,992.75	pur-009144
901.03	SUPERIOR BUSINESS SOLUTIONS	2012/13 AIRPORT WINTER	1470974	5.00	
901.03	SUPERIOR BUSINESS SOLUTIONS	AIRPORT LANYARDS	1471537	553.44	
		Sub Total 581-581 ADMINISTRATION		5,629.22	
581-582	**FIELD MAINTENANCE**				
735.01	BLUE GLOBES INC	AIRPORT SIGN LETTERS	AZO-15872	756.51	
735.01	BLUE GLOBES INC	AIRPORT SIGN LETTERS	AZO-15873	756.51	
735.01	BLUE GLOBES INC	AIRPORT SIGN LETTERS	AZO-15874	756.51	
744.00	CINTAS CORP.	AIRPORT FIELD/PARKING UNIFORMS	725522960	70.36	
749.00	AIRGAS	AIRPORT ARFF CHEMICAL SUPPLIES	9905777844	124.65	
749.00	AIRGAS	AIRPORT ARFF CHEMICAL SUPPLIES	9010657310	110.90	
808.00	W SOULE SERVICE GROUP	EMERGENCY REPAIRS TO THE AIRPORT ARFF	163731	1,846.36	pur-009164
931.00	GRAINGER INC	AIRPORT OPS EQUIPMENT MAINTENANCE	9015685820	143.33	
931.00	STATE SYSTEMS RADIO	INSTALL RADIO AND AM RADIO TOWER IN NEW	152174	409.00	
931.00	HOME DEPOT	AIRPORT SRE EQUIPMENT SUPPLIES	018904/7013231	29.97	

Account	Vendor	Description	Invoice	Amount	PO Num
581-582	**FIELD MAINTENANCE**	**(Continued)**			
931.00	HOME DEPOT	AIRPORT SRE EQUIPMENT MAINTENANCE	021936/4013721	54.76	
931.02	MICHIGAN CAT	AIRPORT CATERPILLAR FAN BELT	SD2635497	822.44	
931.02	AUTO VALUE	AIRPORT VEHICLE MAINTENANCE PARTS	201-486488	29.87	
931.02	RATHCO SAFETY SUPPLY	AIRPORT SIGN FOR BROOM 1 VEHICLE	140834	80.00	
931.06	ANALYTICAL TESTING&CONSULTING	2 PCB ANALYSIS ON MATERIAL IN HANGAR	8295-12	360.00	
931.06	ETNA SUPPLY COMPANY	CUST#8121 BRASS THD HEX BUSH	S100610176.001	18.21	
931.06	RICHARDS SUPPLY	CUST#312-801515 FAUCET	S007542641.001	68.00	
931.06	B L HARROUN & SON INC	CUST#0110201 INSPECTIONS	0041747-IN	840.00	
931.06	LOWES	ACCT#990018867 SUPPLIES	02891	41.72	
931.06	FAWLEY DOOR	RECABLED THE WEIGHT COUNTER BALANCE ON	49381	280.00	
931.06	FAWLEY DOOR	REPLACED PIN IN BOTTOM FIXTURE, PUT	49358	105.00	
931.06	GRAYBAR ELECTRIC	ACCT#0000123234 LIGHTING	963968148	459.47	
931.06	GRAYBAR ELECTRIC	ACCT#0000123234 LIGHTING	964019498	48.18	
931.06	GRAINGER INC	ACCT#819545146 HEX NUTS	9022317599	5.24	
941.00	AIRGAS	AIRPORT SRE CHEMICAL SUPPLIES	9905769121	102.00	
		Sub Total 581-582 FIELD MAINTENANCE		**8,318.99**	
581-583	**TERMINAL MAINTENANCE**				
775.00	KSS ENTERPRISES	AIRPORT JANITORIAL SUPPLIES	810478	337.78	
808.00	UNITED COMMERCIAL SERVICE INC	AIRPORT CONTRACT CLEANING SERVICE FOR	33313	15,755.00	
931.00	RIVERSIDE INTEGRATED SYSTEMS	AIRPORT FIRE SYSTEM REPAIRS IN THE	111729	476.25	
931.00	KALAMAZOO ELECTRIC INC	AIRPORT TERMINAL MAINTENANCE TO SENSOR	30318	148.82	
931.06	HOBART GROUND POWER	ELECTRONIC CIRCUIT BOARD FOR THE HOBART	2075678	1,017.50	pur-009155
		Sub Total 581-583 TERMINAL MAINTENANCE		**17,735.35**	
581-584	**PARKING**				
744.00	CINTAS CORP.	AIRPORT FIELD/PARKING UNIFORMS	725522960	19.71	
		Sub Total 581-584 PARKING		**19.71**	
581-587	**AIRPORT SECURITY**				
931.02	EMERGENCY VEHICLE PRODUCTS	ACCT# KCSD REPAIR TO AIRPORT UNIT #58	S0006458	130.50	
		Sub Total 581-587 AIRPORT SECURITY		**130.50**	
		Total 581 AIRPORT		**31,833.77**	

Account	Vendor	Description	Invoice	Amount	PO Num
633-003	**VEHICLE SERVICES**				
745.00	KNAPP ENERGY, INC.	ACCT#07997 7,401 GALS NO LEAD	28538	19,834.68	
763.00	WINGFOOT COMMERCIAL TIRE SYS	ACCT#110675-0001 TIRE, SCRAP TIRE	157-1047726	580.88	
763.00	WINGFOOT COMMERCIAL TIRE SYS	ACCT#08018 TIRE	157-1047853	110.57	
763.00	HAROLD ZIEGLER LINCOLN-MERCURY	CUST#3838773 PARTS & LABOR	808648	220.56	
763.00	HAROLD ZIEGLER LINCOLN-MERCURY	ACCT#2855 HOUSING, SEAL ASY, GASKET	465838	126.50	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 14.1 OZMAP PROCYCL	766354	10.99	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 TIRE VALVE	768181	8.75	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 DUCT TAPE, PACKING TAPE	767834	18.94	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BRAKE SHOE HARDWARE KIT	765726	14.91	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 FEMALE NPT C & COUPLER	767549	14.87	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 FUEL FILTER & HOSES	756954	4.70	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 SPARK PLUGS	766314	4.62	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 GASKET SEALANT	765532	2.84	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 C-SOLEN	767686	91.34	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BRAKE PADS, OIL FILTERS	766052	88.85	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BATTERY	766034	83.90	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BATTERY	766012	83.90	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 TIRE REPAIR PATCH	766595	49.30	
763.00	THE RIDGE COMPANY, INC.	ACCT# 08018 BRAKE DRUM & SHOES, CORE	165969	178.21	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 AIR FILTERS	766661	37.80	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 HOSE	765185	34.56	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 ADAPTER TRAILER WIRE	746587	31.49	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 WIPER BLADES	765693	23.12	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 IGN COIL	767390	22.75	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BRAKE PADS	767982	20.37	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 BATTERY, CORE DEPOSIT, BRAKE	766576	92.96	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 ALTERNATOR, BELT, IDLER	765077	336.59	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 RADIATOR	765231	152.46	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 REMAN STARTER, CORE DEPOSIT	767847	135.53	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 PARTS	767171	118.52	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 STARTER W/SOLENOID, CORE	766639	103.54	
763.00	THE RIDGE COMPANY, INC.	ACCT#08018 OIL FILTERS	767613	100.86	
763.00	DENOOYER BROTHERS, INC.	ACCT#7553 SENSOR	620941	260.00	
		Sub Total 633-003 VEHICLE SERVICES		**22,999.86**	

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633-004	**MAIL OPERATIONS**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	0.85	
		Sub Total 633-004 MAIL OPERATIONS		**0.85**	
		Total 633 CENTRAL STORES		**23,000.71**	
690-005	**AREA AGENCY ON AGING STAFF**				
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	76.02	
		Sub Total 690-005 AREA AGENCY ON AGING STAFF		**76.02**	
		Total 690 HCS POOLED COSTS		**76.02**	
791-123	**LCA DELIVERABLE FUEL**				
863.00	AMERIGAS	PROPANE FOR LARRY BALL, 2425 SCHIPPER	3013104548, 301	643.70	
863.00	S&F PROPANE LLC	PROPANE FOR MIKE FRANKLIN 7247 EAST AB	39309	955.45	
863.00	HANDLEY, DAVID	BILLY JOHNSON, 5 CORDS FIREWOOD, 7200 N	12/18/12	825.00	
		Sub Total 791-123 LCA DELIVERABLE FUEL		**2,424.15**	
		Total 791 EMERGENCY NEEDS		**2,424.15**	
792-000	**ENERGY OPTIMIZATION**				
808.53	FLORY CONSTRUCTION LLC	CASE ID#12-001 CONTRACTUAL HOUSING	001	5.00	
808.53	NEVILLE CONSTRUCTION LLC	CASE ID#12-002 CONTRACTUAL HOUSING	12-002	902.32	
808.57	FLORY CONSTRUCTION LLC	CASE ID#12-001 CONTRACTUAL HOUSING	001	578.30	
		Sub Total 792-000 ENERGY OPTIMIZATION		**1,485.62**	
792-122	**PROGRAM**				
808.22	BETTER WORLD BUILDERS	CASE ID#12-005 PRE INSPECTION	12-005	290.00	
808.22	BETTER WORLD BUILDERS	CASE ID#12-010 PRE INSPECTION	12-010	290.00	
808.22	BETTER WORLD BUILDERS	CASE ID#12-009 PRE-INSPECTION	12-009	290.00	
808.22	ATHENA CONSTRUCTIONS INC	CASE ID#12-006 PRE INSPECTION	12-006	290.00	
808.23	NEVILLE CONSTRUCTION LLC	CASE ID#12-002 CONTRACTUAL HOUSING	12-002	3,377.27	
808.23	FLORY CONSTRUCTION LLC	CASE ID#12-001 CONTRACTUAL HOUSING	001	1,639.98	
808.72	FLORY CONSTRUCTION LLC	CASE ID#12-001 CONTRACTUAL HOUSING	001	175.00	
808.72	NEVILLE CONSTRUCTION LLC	CASE ID#12-002 CONTRACTUAL HOUSING	12-002	1,361.85	
808.73	NEVILLE CONSTRUCTION LLC	CASE ID#12-002 CONTRACTUAL HOUSING	12-002	500.00	

Account	Vendor	Description	Invoice	Amount	PO Num
			Sub Total 792-122 PROGRAM	8,214.10	
			Total 792 WEATHERIZATION	9,699.72	
793-122	**CSBG - GCP**				
730.05	CREATIVE VISUALS	BUSINESS CARDS FOR COURTNEY DAVIS,	90566	119.30	
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080665I	1,825.20	
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080994I	146.84	
850.00	VERIZON WIRELESS	CELL PHONE CHARGES	2845492876	21.54	
957.00	INTEGRITY BUSINESS SOLUTIONS	ACCT#110335 PO#7931221128 ASSEMBLY OF	834668-0	160.00	
966.21	INTEGRITY BUSINESS SOLUTIONS	ACCT#110335 PO#7931221128 DESKS,	832557-0	1,633.08	
968.01	INTEGRITY BUSINESS SOLUTIONS	ACCT#110335 PO#7931221128 DESKS,	832557-0	183.60	
			Sub Total 793-122 CSBG - GCP	4,089.56	
			Total 793 COMMUNITY SERVICES	4,089.56	
794-110	**ADMINISTRATION**				
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080687I	47.97	
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080720I	25.62	
901.00	KKZO LLC	KALCOUNTY.COM HOSTING PRIGRAMMING AND	1012	10.00	
			Sub Total 794-110 ADMINISTRATION	83.59	
794-111	**EDUCATION**				
730.05	DISCOUNT SCHOOL SUPPLY	ACCT#5162342 BINOCULARS, BIOME BOOKS,	D16797980102	199.58	
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080791I	117.85	
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080721I	21.87	
808.20	TNT BUILDING SERVICES	JANITORIAL SERVICES FOR HEAD START	3258	2,065.00	
850.00	ATT REMITTANCE	ACCT#269 321-2104 579 8 HEAD START	269321210412	150.60	
850.00	ATT REMITTANCE	ACCT#269 382-6435 352 3 WINCHELL	269382643512	134.95	
850.00	AT&T	INV BAN:859107446 LONG DISTANCE FOR	INV BAN:859107	0.98	
850.00	AT&T	INV BAN:859107447 LONG DISTANCE FOR	INV BAN:859107	0.70	
850.00	AT&T	INV BAN:859105806 LONG DISTANCE FOR	INV BAN:859105	0.36	
850.00	ATT REMITTANCE	ACCT 269 342-0479 386 5 ST JOSEPH	269342047912	113.81	
850.00	ATT REMITTANCE	ACCT# 269 375-0404 768 4 PEOPLES	269375040412	49.75	
850.00	AT&T	INV BAN:858224801 LONG DISTANCE CHARGES	CORP ID#22526I	591.70	
850.00	ATT REMITTANCE	ACCT#269 382-6221 104 6 INDIAN PRAIRIE	269382622112	118.78	

Account	Vendor	Description	Invoice	Amount	PO Num
794-111	**EDUCATION**	**(Continued)**			
850.00	ATT REMITTANCE	ACCT # 269 978-1188 637 2 NORTHGLADE~	269978118812	54.31	
850.00	ATT REMITTANCE	ACCT#269 382-6094 125 5 LINCOLN	269382609412	120.67	
		Sub Total 794-111 EDUCATION		**3,740.91**	
794-115	**HEALTH**				
730.05	ZEMLICK OFFICE PRODUCTS	ACCT#7335 OFFICE SUPPLIES	080690I	37.96	
730.05	PLAK SMACKER, INC	ACCT#6163735006 SHARK PASTE	A75589	64.39	
730.05	CENTER MEDICAL SUPPLY	ORDER# 1183630 MEDICAL SUPPLIES	1212754	74.95	
730.05	KSS ENTERPRISES	C-FOLD TOWELS	797945	31.48	
740.01	VICKSBURG COMM. SCHOOLS	NOVEMBER 2012 MEALS	NOVEMBER 201	1,384.16	
740.01	CHILD CARE FOOD SERVICE	NOVEMBER 2012 MEALS	NOVEMBER 201	29,229.20	
931.00	GEORGE'S APPLIANCE CO.	CHECK HUMMING IN FREEZER OF	5473	75.00	
		Sub Total 794-115 HEALTH		**30,897.14**	
794-116	**SOCIAL SERVICES**				
847.00	PLUNKETT, JAMIE	CHILD CARE REIMBURSEMENT FOR PROGAM	11/16/12	10.80	
		Sub Total 794-116 SOCIAL SERVICES		**10.80**	
794-117	**TRANSPORTATION**				
931.05	ROE-COMM INC	ACCT#46003 SV CONTRACT MONTHLY SERVICE	332400	196.00	
931.05	ROE-COMM INC	DECEMBER 2012 MONTHLY CHARGE FOR RADIOS	332394	189.00	
932.00	D & S AUTO/KALAMAZOO SHOP	VEHICLE MAINTENANCE ON HEAD START BUS	34607	27.02	
932.00	COMPLETE PRESSURE WASHING	13 SCHOOL BUS WASHINGS	7886	130.00	
932.00	D & S AUTO/KALAMAZOO SHOP	VEHICLE MAINTENANCE ON HEAD START BUS	34600	52.25	
932.00	D & S AUTO/KALAMAZOO SHOP	VEHICLE MAINTENANCE ON HEAD START BUS	34622	41.46	
		Sub Total 794-117 TRANSPORTATION		**635.73**	
794-121	**EDUCATION**				
808.62	SNELLING 10369	20713-00000380 HOULE, MSIBI, PUCHALA	4892999	678.40	
808.62	SNELLING 10369	20713-00000380 HOULE, MSIBI	4894557	652.40	
		Sub Total 794-121 EDUCATION		**1,330.80**	
		Total 794 HEAD START		**36,698.97**	

Account	Vendor	Description	Invoice	Amount	PO Num
			2012 Grand Total	1,003,817.18	

Account	Vendor	Description	Invoice	Amount	PO Num
101-132	**CIRCUIT COURT ADMINISTRATION**				
819.02	TYLER TECHNOLOGIES	ODYSSEY 2013 MAINTENANCE AND SUPPORT	020-3561	123,116.84	
		Sub Total 101-132 CIRCUIT COURT ADMINISTRATION		**123,116.84**	
101-225	**EQUALIZATION**				
956.00	MICHIGAN ASSESSORS ASSOCIATION	AG'S 2013 MAA RENEWAL	01312013	68.75	
956.00	MICHIGAN ASSESSORS ASSOCIATION	BP'S 2013 MAA RENEWAL	01312013	68.75	
956.00	MICHIGAN ASSESSORS ASSOCIATION	MH'S 2013 MAA RENEWAL	01312013	68.75	
956.00	MICHIGAN ASSESSORS ASSOCIATION	MS'S 2013 MAA RENEWAL	01312013	68.75	
956.00	MICHIGAN ASSESSORS ASSOCIATION	RH'S 2013 MAA RENEWAL	01312013	68.75	
		Sub Total 101-225 EQUALIZATION		**343.75**	
101-229	**PROSECUTING ATTORNEY**				
732.20	WEST PAYMENT CENTER	1000302281 ANNUAL PRINT CHARGES THRU	826227589	2,136.00	
		Sub Total 101-229 PROSECUTING ATTORNEY		**2,136.00**	
		Total 101 GENERAL FUND		**125,596.59**	
103-000	**NON HEALTH BENEFITS**				
911.24	RELIANCE STANDARD INS CO	01000001 LIFE & DISABILITY	JANUARY 2013	16,719.99	
911.30	RELIANCE STANDARD INS CO	01000001 LIFE & DISABILITY	JANUARY 2013	27,195.05	
		Sub Total 103-000 NON HEALTH BENEFITS		**43,915.04**	
		Total 103 EMPLOYEE BENEFITS FUND		**43,915.04**	
215-141	**FOC FUND**				
760.10	TYLER TECHNOLOGIES	2013 ODYSSEY MAINTENANCE AND SUPPORT	020-3561	42,891.03	
		Sub Total 215-141 FOC FUND		**42,891.03**	
		Total 215 FOC FUND		**42,891.03**	
221-501	**ENVIRONMENTAL ADMINISTRATION**				
808.00	SWORD SOLUTIONS	TIME & ACTIVITY ANNUAL SUPPORT CONTRACT	4033	300.00	
		Sub Total 221-501 ENVIRONMENTAL ADMINISTRATION		**300.00**	

Account	Vendor	Description	Invoice	Amount	PO Num
221-502	**EH-FOOD SAFETY & FACILITIES DIVISION**				
808.00	SWORD SOLUTIONS	FOOD-ANNUAL SUPPORT CONTRACT FOR	4032	832.50	
808.00	SWORD SOLUTIONS	WEB INSPECTION SOFTWARE	4031	600.00	
		Sub Total 221-502 EH-FOOD SAFETY & FACILITIES DIVISION		**1,432.50**	
221-503	**EH-LAND, WATER & WASTEWATER DIVISION**				
808.00	SWORD SOLUTIONS	WELL & SEPTIC ANNUAL SUPPORT CONTRACT	4034	375.00	
		Sub Total 221-503 EH-LAND, WATER & WASTEWATER DIVISION		**375.00**	
		Total 221 HEALTH		**2,107.50**	
243-110	**W.K. KELLOGG FOUNDATION GRANT**				
940.00	PARK CORPORATION	YOTP SATELLITE OFFICE MONTHLY PYMT	1	595.00	
		Sub Total 243-110 W.K. KELLOGG FOUNDATION GRANT		**595.00**	
		Total 243 W.K. KELLOGG FOUNDATION GRANT		**595.00**	
297-120	**ADMINISTRATION**				
808.00	THE CHALLENGER GROUP INC	MONTHLY SOFTWARE MAINTENANCE~	2374	661.50	
		Sub Total 297-120 ADMINISTRATION		**661.50**	
		Total 297 HEALTHY START GRANT		**661.50**	
331-000	**COMMUNITY CORRECTIONS**				
940.00	WESTERN MICHIGAN UNIVERSITY	OCC RENT OF SPACE SPINDLER HALL	1	2,892.56	
		Sub Total 331-000 COMMUNITY CORRECTIONS		**2,892.56**	
		Total 331 COMMUNITY CORRECTIONS		**2,892.56**	
345-110	**WIA**				
960.06	W.E UPJOHN INST FOR EMPLOYMENT	ARRA UTILITY GRANT	01022013	3,007.63	
		Sub Total 345-110 WIA		**3,007.63**	
		Total 345 WIA		**3,007.63**	
581-581	**ADMINISTRATION**				

Account	Vendor	Description	Invoice	Amount	PO Num
581-581	**ADMINISTRATION**	**(Continued)**			
807.01	AMERICAN ASSN OF AIRPORT EXEC	RENEWAL AAAE MEMEBRSHIP DUES FOR DAVID	557701	275.00	
807.01	MI ASSN OF AIRPORT EXECUTIVES	AIRPORT MEMBERSHIP DUES FOR LINDA	13-254	70.00	
807.01	MI ASSN OF AIRPORT EXECUTIVES	2013 MEMBERSHIP DUES FOR LISA HENTHORN	13-253	70.00	
807.01	MI ASSN OF AIRPORT EXECUTIVES	2013 MEMBERSHIP DUES FOR CLIFF	13-250	70.00	
807.01	MI ASSN OF AIRPORT EXECUTIVES	2013 MEMBERSHIP DUES FOR DAVE REID	13-251	70.00	
807.01	MI ASSN OF AIRPORT EXECUTIVES	2013 MEMBERSHIP DUES FOR JAY WAAKLES	13-252	70.00	
911.00	NATION AIR AVIATION INSURANCE	2013 INSURANCE RENEWAL PREMIUM-AVIATION	33198	40,465.00	
		Sub Total 581-581 ADMINISTRATION		**41,090.00**	
581-582	**FIELD MAINTENANCE**				
808.28	PRO TEC FIRE SERVICE LTD	CRASH/FIRE/RESCUE	1	28,550.00	
		Sub Total 581-582 FIELD MAINTENANCE		**28,550.00**	
581-584	**PARKING**				
808.54	STANDARD PARKING	2013 MANAGEMENT FEE	1	4,000.00	
		Sub Total 581-584 PARKING		**4,000.00**	
		Total 581 AIRPORT		**73,640.00**	
736-001	**GENERAL**				
911.26	HUMANA INSURANCE	253623-002 GENERAL	848208295	53,769.80	
		Sub Total 736-001 GENERAL		**53,769.80**	
736-002	**ROADS**				
911.43	HUMANA INSURANCE	254640-001 ROADS	722173499	14,352.00	
		Sub Total 736-002 ROADS		**14,352.00**	
736-003	**CMH**				
911.44	HUMANA INSURANCE	254634-001 CMH	925982480	6,600.00	
		Sub Total 736-003 CMH		**6,600.00**	
		Total 736 PUBLIC EMPLOYEE HEALTHCARE FUND		**74,721.80**	
794-111	**EDUCATION**				

Account	Vendor	Description	Invoice	Amount	PO Num
794-111	**EDUCATION**	**(Continued)**			
808.20	ST JOSEPH CHURCH	JANUARY RENT	JANUARY	525.00	
808.20	KALAMAZOO PUBLIC SCHOOLS	JANUARY RENT	JANUARY	700.00	
940.01	ST JOSEPH CHURCH	JANUARY RENT	JANUARY	1,050.00	
940.01	PARCHMENT COMM. SCHOOLS	JANUARY RENT	JANUARY	1,400.00	
940.01	VICKSBURG COMM. SCHOOLS	JANUARY RENT	JANUARY	650.00	
940.01	KALAMAZOO PUBLIC SCHOOLS	JANUARY RENT	JANUARY	1,400.00	
940.01	GULL LAKE COMM. SCHOOLS	JANUARY RENT	JANUARY	600.00	
940.01	PEOPLE'S CHURCH	JANUARY RENT	JANUARY	390.00	
940.01	PORTAGE COMM OUTREACH CENTER	JANUARY RENT	JANUARY	1,200.37	
940.01	EASTSIDE COMMUNITY CENTER	JANUARY RENT	JANUARY	500.00	
940.01	EQUITY PARTNERS 1	JANUARY RENT	JANUARY	4,653.00	
940.01	FOUNDATION FOR BEHAVIORAL RES	JANUARY RENT	JANUARY	3,033.33	
			Sub Total 794-111 EDUCATION	**16,101.70**	
794-116	**SOCIAL SERVICES**				
940.01	PORTAGE COMM OUTREACH CENTER	JANUARY RENT	JANUARY	104.63	
940.01	FOUNDATION FOR BEHAVIORAL RES	JANUARY RENT	JANUARY	466.67	
940.01	EQUITY PARTNERS 1	JANUARY RENT	JANUARY	517.00	
			Sub Total 794-116 SOCIAL SERVICES	**1,088.30**	
			Total 794 HEAD START	**17,190.00**	
			2013 **Grand Total**	**387,218.65**	
			Combined Grand Total	1,391,035.83	

2.

ADMINISTRATIVE SERVICES MEMORANDUM

TO: BOARD OF COUNTY COMMISSIONERS

FROM: THOM CANNY, CORPORATE COUNSEL

DATE: JANUARY 9, 2013

SUBJECT: COUNTY BOARD BYLAWS AND RULES OF PROCEDURE

On January 2, 2013, the Board of Commissioners adopted its 2012 Bylaws and Rules of Procedure as the Board's Temporary Bylaws for 2013. Section 6.1 of the "Kalamazoo County Board of Commissioners Bylaws and Rules of Procedure" provides that each January the Board of Commissioners shall review its Bylaws "relative to the organizational structure of the Board of Commissioners only." Accordingly, we have reserved time on the January 15, 2013 Committee of the Whole Agenda for you to consider changes to the Bylaws.

At this time, Administration has the following suggested amendments to the Bylaws. Deletions are shown in the strike-through format and additions are show in the bold/italics font:

1. Amend Section 1.1 "Board Membership" as follows:

   "1.1 Board Membership. The Board of Commissioners shall consist of ~~seventeen (17)~~ members elected from single-member districts apportioned on the basis of population as provided by law. (MCLA 46.409)"

   By deleting the reference to the specific number of Commissioners, the amended Section 1.1 will be accurate regardless of the number of Commissioner Districts established by the Apportionment Committee.

2. Amend Section 2.6 "Appointments to Boards, Councils, Commissions, etc.; Appointment Committee" as follows:

"2.6.C. The Board of Commissioners, ***by a majority vote,*** ~~shall,~~ ***may decide to act*** as a committee of the Whole, ***and*** interview applicants for positions on the following boards/commissions/etc.,:

i. Initial Appointments, Reappointments, and Replacement appointments to Position(s)on the Kalamazoo County Board of Road Commissioners, the Kalamazoo County Transportation Authority, the Kalamazoo County Community Mental Health and Substance Abuse Services; the Kalamazoo County Aeronautics Board of Trustees, the Kalamazoo County Land Bank Authority, the Kalamazoo County Housing Authority, their successor agencies; and,

ii. Initial Appointments to Position(s) upon Authorities, Boards and Committees, created after May 1, 2006. ~~This provision does not apply to reappointments, or replacement appointments, to said Authorities, Board and Commissions, unless the Board of Commissioners, by a majority vote, decides to interview an individual as a Committee of the Whole.~~

These propose change would mean that the appointment Committee would interview all candidates for appointment to Boards, Commissions, Councils, etc., unless the Board of Commissioners votes to conduct an interview as a Committee of the Whole. Currently, the Board of Commissioners, acting as a Committee of the Whole, interviews all candidates for the positions identified in Section 2.6.C, unless the Board votes to not conduct the interview.

3. Amend Section 4.1 "General Conduct" as follows:

4.1 General Conduct. The Kalamazoo County Board of Commissioners places great emphasis and importance upon the proper discharge of their duties and responsibilities. In order to encourage collegiality and respect between Commissioners, and to earn the respect of the residents of Kalamazoo County, the Board adopts the following Code of Ethics. This Code of Ethics is intended to serve as the minimum standards of conduct Commissioners should follow in all of their actions as elected officials:

A County Commissioner should:

- Properly administer the affairs of the county.
- Promote decisions which only benefit the public interest.
- Actively promote public confidence in county government.
- Keep safe all funds and other properties of the county.

- Conduct and perform the duties of the office diligently and promptly dispose of the business of the county.
- Maintain a positive image to pass constant public scrutiny.
- Evaluate all decisions so that the best service or product is obtained at a minimal cost without sacrificing quality and fiscal responsibility.
- Inject the prestige of the office into everyday dealings with the public employees and associates.
- Maintain a respectful attitude toward employees, other public officials, colleagues and associates.
- Effectively and efficiently work with governmental agencies, political subdivisions and other organizations in order to further the interest of the county.
- Faithfully comply with all laws and regulations applicable to the county and impartially apply them to everyone.

Respect and reinforce the organizational chain of command during communications with county employees about county business, including notifying county administration of such communications.

A County Commissioner should not:

- Engage in outside interests that are not compatible with the impartial and objective performance of his or her duties.
- Improperly influence or attempt to influence other officials to act in his or her own benefit.
- Accept anything of value from any source which is offered to influence
- his or her action as a public official."

After you complete your review, the finished product will be placed on the Agenda of a subsequent meeting for formal approval. Please keep in mind, you can always change the Bylaws.

Thank you for your time and consideration in this matter. Please feel free to contact me at your convenience if you have any questions, comments or concerns regarding this Memorandum or the Bylaws.

4.

Peter Battani, County Administrator
201 West Kalamazoo Avenue • Kalamazoo, Michigan 49007
Phone: (269) 384-8111 • Fax: (269) 384-8032

PB

To: Board of Commissioners

From: Peter Battani

Date: January 3, 2013

Re: Team Building and Strategic Planning

We are bringing a request and recommendation to you for discussion at the January 15 Committee of the Whole for Team Building and Strategic Planning. We recommend employing the assistance of a consultant, Lewis Bender, PhD. Dr. Bender is an experienced and highly qualified practitioner in the field of organizational consulting, team building and strategic planning. Please see the attached information concerning Dr. Bender and his work. I was initially introduced to Dr. Bender by Maurice Evans, Portage City Manager, and subsequently met with him, along with the Board Chair and Vice Chair.

Dr. Bender has proposed an initial two-day session, beginning on a Friday afternoon and concluding on a Saturday. Later in the year, he would return once to help us assess progress on our work. The second visit would involve only one day. The approximate cost would not be expected to exceed $8,000.

If this recommendation meets with your support, we will have a contract with Dr. Bender for action at your first meeting in February.

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Lewis G. Bender, Ph.D.

Dr. Lewis Bender is Professor Emeritus at Southern Illinois University Edwardsville. Dr. Bender has researched and taught a wide variety of courses related to management and supervision. His primary research focus has been on organizational teams and the myriad factors and variables that impact team processes and effectiveness.

He is a specialist in helping teams and organizations to become more effective and efficient. He is currently conducting seminars and workshops for leadership and operational teams across the U.S. and Canada.

His research and workshop topics include:

- Effective Team Development
- Dealing with Problem Team Members
- Gossip in the Workplace
- Problematic and Effective Communication
- Generational Issues
- Societal Trends that Impact Organizations and Teams

Dr. Bender received his Ph.D. from the University of Georgia (1977) his Masters degree from Wayne State University (1973) and his baccalaureate from Grand Valley State University (1971).

ADDITIONAL STRATEGIC PLANNING EXPERIENCE

- Summer 2012-Marquette County Road Commission
- Fall 2012-City of Grand Blanc, Michigan
- Spring 2012-Eaton County Board of Commissioners
- Spring 2012-County Roar Association Self Insurance Fund Board
- Summer 2011-Cascade Charter Township, Michigan
- Winter 2011-City of Cedar Springs, Michigan
- Winter 2011-City of Marshall, Michigan
- Winter 2010-Grand Valley Metropolitan Council, Grand Rapids, Michigan
- Winter, 2010-Gaines Charter Township, Michigan
- Winter 2010-City of Walker Michigan, Walker, Michigan
- Spring 2010-Oakway Fire Consortium, Birmingham, Michigan
- Summer 2010-Michigan Municipal Treasurers Association
- November 2009-Southern Illinois Law Enforcement Commission, Belleville, Illinois
- Fall 2009-Barrington Area Council of Government, Barrington, Illinois
- Fall 2009-Michigan Chapter of the American Public Works Association, Mt. Pleasant, Michigan
- Fall 2009-Village of Wauconda, Wauconda, Illinois
- Summer 2009-Michigan Association of Municipal Clerks
- April 2009-City of Midland, Midland, Michigan
- January 2008-City of Fenton, Fenton, Michigan
- August 2008-City of Fenton Downtown Development Authority, Fenton, Michigan
- Fall 2007-Hartland Township, Hartland, Michigan
- Summer 2007-Village of Barrington, Barrington, Illinois
- Summer 2007-City of Cadillac Management Team, Cadillac, Michigan
- Summer 2007-Homeland Security Region III, Bay City, Michigan
- Summer 2007-Homeland Security Region I, Lansing Michigan
- Spring 2007-Mid Michigan Community College Board of Trustees, Harrison, Michigan
- Winter 2005 – City of Alma, Michigan
- Winter 2004, 2005, 2006, 2009 – Summit Pointe Community Mental Health System, Battle Creek, Michigan
- Winter-Spring 2006-Alumni Association of Southern Illinois University, Carbondale, Illinois
- Winter 2006 – City of Maplewood, Missouri
- Fall 2005 – Chamber of Commerce of Maplewood, Missouri
- Fall 2005 – Illinois Network of Child Care and Resource Referral Association, Bloomington, Illinois
- Spring 2004 – Big Brothers and Big sisters of Sangamon county, Springfield, Illinois
- Winter 2006 – Board of Trustees, Mid Michigan Community College, Harrison, Michigan
- Winter 2006 – Village of Vernon Hills Police Department, Vernon Hills, Illinois
- Spring-Summer 2000 – Winter 2004 Michigan Commission on Law Enforcement Standards Board, Staff Strategic Plan Facilitation, Lansing, Michigan

- Winter 2002/Spring 2004 Strategic Planning and Team Development for Iroquois Memorial Hospital, Watseka, Illinois
- February 14, 2002, Strategic Planning and Team Development for Iroquois Memorial Hospital, Watseka, Illinois
- Fall 2000/2001 Cadillac Police Department Strategic Goals Workshop, Cadillac, Michigan
- Spring 2001, Council-Manager Planning Workshop, City of Mt. Pleasant, Michigan
- Fall 2000, City of Sandusky, Council Manager Retreat
- Summer 2000, Riverside Memorial Hospital, Board Strategic Planning Retreat, Door County, Wisconsin
- Spring 2000, American Public Works Association, Illinois Chapter Board Strategic Planning Working, Springfield, Illinois
- Spring – Fall 2000/Fall 2001, Bay County Management Information System Strategic Plan, Bay County, Michigan
- Spring 2000, Iroquois Memorial Hospital Board Strategic Planning Retreat, Chicago, Illinois
- Spring 2000, Police Corps of Western Illinois University, facilitation of input from affected communities
- Winter 2000, Southern Illinois Law Enforcement Commission, Strategic Direction for Officer Training, Belleville, Illinois
- Winter 2000/Winter2001, Madison County Community Development "Continuum of Care 2000" – Homeless Strategy for Madison County, Illinois
- Spring 1999, Library of Michigan Technical Services Division Strategic Plan for Customer Service, Lansing, Michigan
- Spring 1999, Eden Village – Assisted Living Development Strategic Plan and Research Support (Focus groups, data capture with Rhonda Penelton, Glen Carbon, Illinois)
- Spring 1999, LINC – Assisted Living Center, Strategic Plan, Belleville, Illinois
- Spring 1999, Winder Housing Authority – HUD Drug Elimination Grant, Winder, Georgia

Peter Battani, County Administrator
201 West Kalamazoo Avenue • Kalamazoo, Michigan 49007
Phone: (269) 384-8111 • Fax: (269) 384-8032

To: Board of Commissioners

From: Peter Battani

Date: January 3, 2013

Re: Strategic Calendar

Please see the attached draft of the Board of Commissioners Strategic Calendar for 2013. In previous years, the Board has used the calendar to schedule its work on major, strategic issues, as well as its regularly scheduled reports on various topics. We are presenting you a draft of the 2013 calendar for your discussion at the January 15 Committee of the Whole. We will incorporate changes you want during the discussion and have the subsequent version on for action at your first meeting in February. The calendar is considered a working document throughout the year that is modified, depending on emerging issues and timelines.

Major issues foreseen this year include:

- Progress on the Facilities Master Plan
- Intergovernmental Cooperation and Consolidation Topics
- Post-Retirement Benefit Review and Changes
- Budget

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KALAMAZOO COUNTY BOARD OF COMMISSIONERS
STRATEGIC CALENDAR: 2013

MONTH	ITEM
January 2013	By-Laws Strategic Calendar Board Committees Board Retreat Review 2013 Budget & 5 Year Projections Closure of District Court Courthouse
February 2013	Allocated Fund Balance Transit Authority Annual Report Union Contracts Status Updates Post Employment Benefits (Pension & Health) Commissioner Closure of District Court Courthouse Hiring for Expanded Jail
March 2013	Intergovernmental Cooperation Update Land Bank Authority Report Post Employment Benefits (Pension & Health) Discover Kalamazoo Workforce Education Meeting with Legislators
April 2013	Post Employment Benefits (Pension & Health) Drain Annual Report Equalization Report Aero Board Annual Report Public Housing Report Facilities Master Plan Update
May 2013	Jail Expansion Update Infant Mortality Planning & Comm. Dev. Report SWMF Presentation Summer Levy
June 2013	Intergovernmental Cooperation Update Parks and Recreation Report Road Commission Report Indigent Defense
July 2013	Animal Services Report Allocated Fund Balance Finance Report Consolidated Dispatch Meeting with Legislators
August 2013	HCS Reports (Public Health/Community Services) Board Budget Process Discussion

DRAFT

September 2013	Intergovernmental Cooperation Update 2014 Budget Set Date for Annual Meeting Corp. Counsel Evaluation/Contract Administrator Evaluation/Contract Renewal Board Composite
October 2013	2014 Budget Annual Meeting SWMF Presentation Winter Levy
November 2013	2014 Budget Finance Report Joint Mtg. w/Road Commission Review Board Bylaws Public Officials' Salaries OPA: LLEBG Advisory Appt./Public Hearing Discover Kalamazoo Update
December 2013	Visitation Center/OCC/Adult Probation Update
January 2013	Strategic Calendar Board Committees Board Retreat

DRAFT

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6.

OFFICE OF FINANCE AND ADMINISTRATIVE SERVICES

Tracie Moored, Director

201 WEST KALAMAZOO AVENUE, KALAMAZOO, MI 49007
PHONE: (269) 383-8843
FAX: (269) 383-6448

DATE: January 15, 2013

TO: Board of Commissioners

FROM: Tracie Moored, Director of Finance and Administrative Services

RE: Pension Amendment Resolution

At the February 5, 2013 Board of Commissioners meeting, we are requesting Board of Commissioner approval to amend the Retirement Resolution for three items.

Two items require action on behalf of Kalamazoo County and the third item is requested by Kalamazoo Community Mental Health and Substance Abuse Authority (CMH).

1. The first County item clarifies the definition of Employee. This is only a technical change. This new language will clearly exclude any leased or agency employees.

2. The second County item reinforces a practice which has been in place for many years but plan language does not address the situation. The new language allows an employee to transfer to the Sheriff's Office (who has a different pension plan) and retain their County retirement service credit even if they are not vested in the County's plan provided their County retirement service credit combined with their Sheriff's Office retirement service credit meets the County's vesting requirement. The benefit available in the KCERS plan will be based on their County retirement service only. The amendment also clarifies only the Final Average Compensation during general county employment will be utilized.

3. CMH wishes to amend their plan to exclude the single sum option for employees hired after the date of amendment adoption. The County excluded this option for its employees in September of 2009. The benefits of eliminating this option are as follows:

    - Immediate removal of the asset from the plan
    - Reinforces accuracy of projected liquidity needs
    - Potential public perception of lump sum distributions

The Plan Resolution amendment will be presented for approval at the Board meeting on February 5, 2013. A copy of the recommended amendment and a mark-up amendment are attached.

Per legal requirements, the County must present the actuarial impact of all changes to the Board of Commissioners at least seven days prior to adoption. Attached you will also find the actuarial impact of these changes. Gabriel, Roeder, Smith and Company has indicated these changes have no financial impact or are de minimis in nature.

If you have any questions or concerns feel free to contact me.

GRS

Gabriel Roeder Smith & Company
Consultants & Actuaries

One Towne Square
Suite 800
Southfield, MI 48076-3723

248.799.9000 phone
248.799.9020 fax
www.gabrielroeder.com

December 19, 2012

BOD-FINANCE
DEC 20 2012

Ms. Tracie Moored, Finance Director
Kalamazoo County Employees
Retirement System
201 W. Kalamazoo Avenue, Room 201
Kalamazoo, Michigan 49007

Dear Ms. Moored:

You have provided us with a copy of a resolution to amend the Kalamazoo County Employees Retirement System (the "System") and asked for an opinion on the actuarial impact to the System, as required by PA 728. The resolution:

- Modifies the definition of "Final Average Salary", contained in Section 2(l) to expand the condition of 'termination of the member's employment' by adding "*or other cessation or suspension of membership in this plan*" and requires that the 5 years period be consecutive.
- Replaces language in Section 11(b) to allow for a deferred member status and to allow for membership in the Kalamazoo County Sheriff's Deputies Association to be used to meet the eight years of service requirement for deferred status (only).
- Adds language to Section 13 to allow service while an employee in the Kalamazoo County Sheriff's Deputies Association to be counted in meeting eight (8) years of credited service under Section 18, but not to be counted for purposes of calculating the Employee's Retirement Allowance under Section 16 or for any other purposes of this Retirement System.
- Amends the second to last paragraph of Section 19 to eliminate a lump sum option for members hired into the Mental Health Employing unit after December 31, 2012.

It is our understanding that the amendments to Sections 2, 11 and 13 are technical corrections to Plan language made to align the language with current practice. We further understand that amending the language, as written, would not require any changes in administrative or benefit policies. Therefore, it is our opinion that the amendments do not have a financial impact on the Retirement System.

With regard to the change to Section 19, page B-16 of the December 31, 2011 actuarial valuation report for the Mental Health Association, includes information for experience related to lump sum payments. It shows that for the past three years, since the change to more cost neutral actuarial assumptions for calculating lump sum payments, the Mental Health Authority has experienced small gains when lump sums are paid rather than annuity benefits. Eliminating the lump sum option, therefore, eliminates future potential gains related to lump sum elections. The gains for the Mental Health Association have averaged less than $3,000 per year during the last three years. The effect of eliminating a gain of this size would be an increase in the computed contribution rate for the Mental Health Association of approximately .005% of payroll per year, based on December 31, 2011 actuarial valuation. Given the apparently small financial impact of the change and the fact that the change only applies to future hires, we also view this change as de minimis.

The signing actuaries are independent of the plan sponsor, and Members of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein.

Sincerely,

Judith A. Kermans, EA MAAA, FCA

Curtis Powell, EA, MAAA

JAK/CP:sc

Approved on _____, 2013

RESOLUTION TO AMEND
KALAMAZOO COUNTY EMPLOYEES' RETIREMENT SYSTEM

WHEREAS, the Kalamazoo County Board of Commissioners sponsors the Kalamazoo County Employees' Retirement System, a defined benefit retirement plan, which is qualified under Section 401(a) of the Internal Revenue Code, for eligible Kalamazoo County employees; and

WHEREAS, certain provisions must be changed to address the issues involved with eligible employees who become members of the Kalamazoo County Sheriffs' Deputies Association (KCSDA) or the Kalamazoo County Sheriff's Supervisors' Association (KCSSA) ; and

WHEREAS, it is necessary to amend the Kalamazoo County Employees' Retirement System to implement these changes to fulfill commitments made to these employees; and

WHEREAS, it is necessary to amend the Kalamazoo County Employees' Retirement System to implement these changes to fulfill commitments made to these employees; and

WHEREAS, the Kalamazoo Community Mental Health and Substance Abuse Authority (KMCHSAS) has requested that the plan be amended to remove the single sum payment option for KCMHSAS employees hired after February 5, 2013.

NOW, THEREFORE, be it resolved that the Kalamazoo County Board of Commissioners does hereby amend the Kalamazoo County Employees' Retirement System as follows:

1. Section 2(j) of the plan is amended effective January 1, 2013 so that it reads as follows:

> (j) "Employee" means any officer or Employee of an Employing Unit whose Compensation paid by the County is 25% percent or more of all of the Member's Compensation for personal services rendered to all governmental units. The term Employee will not include:
>
> 1. any person who is engaged by an Employing Unit for special services on a contract or fee basis <u>or pursuant to an agreement between an Employing Unit and another person or entity such as an employment agency or employee leasing organization</u>; nor
>
> 2. the Actuary; nor
>
> 3. any person who is employed on a temporary basis; nor
>
> 4. any person employed in a position normally requiring less than one thousand (1,000) hours of work per annum; nor
>
> 5. individuals who are members of the Kalamazoo County Sheriff's Deputies Association (KCSDA) or who are members of the

Kalamazoo County Sheriff's Supervisor's Association (KCSSA) unless the KCSDA or the KCSSA bargain for coverage hereunder; nor

6. the County Administrator for periods prior to January 1, 2008, unless otherwise provided in the County Administrator's contract; nor

7. judges who are elected or appointed to a position as a Judge after March 31, 1997; nor

8. former employees of the City of Portage District Court (former D9-2 employees) who, prior to February 15, 1999, elected to participate in the Kalamazoo County Defined Contribution Plan; nor

9. any person who is not an Employee of an Employing Unit on the basis of common law principles for identifying employer-employee relationships even if that person is erroneously classified as an Employee by the Employing Unit, and does not include any person who is classified as an independent contractor or other non-employee by the Employing Unit for this purpose even if that person is classified or reclassified as an Employee by the Employing Unit for any other purpose or is classified or reclassified as an Employee by any court or administrative agency for any purpose.

2. Section 2(l) of the plan is amended effective January 1, 2013 so that it reads as follows:

"Final Average Salary" means the average of the highest Compensations excluding lump sum payoffs for ~~all~~ Employees, other than Road Commission employees, accumulated subsequent to January 1, 1986, received by a Member during any period of five (5) consecutive years of Credited Service contained within the Member's 10 years of Credited Service immediately preceding termination of the Member's employment with an Employing Unit or other cessation or suspension of membership in this plan. In the event the Member has less than five (5) consecutive years of Credited Service, the Final Average Salary will be the average of the annual Compensations for the Member's total years of Credited Service.

3. Section 11(b) of the plan is amended effective January 1, 2013 so that it reads as follows:

~~(b) A Member who ceases to be eligible for membership will, therefore, cease to be a Member.~~ Except as described in the following sentence, a Member who ceases to be eligible for membership will, therefore, cease to be a Member, except as a deferred Member. A Member who ceases to be eligible for membership in the Retirement System due to membership in the Kalamazoo County Sheriff's Deputies Association or the Kalamazoo County Sheriff's Supervisors' Association will retain Member status solely for purposes of accumulating service to satisfy the eight (8) years of service

requirement for deferred Member status in Section 18, but for no other purpose of this Retirement System.

4. Section 13 of the plan is amended effective January 1, 2013 by adding the following sentence thereto:

> Service while an Employee is a member of the Kalamazoo County Sheriff's Deputies Association and the Kalamazoo County Sheriff's Supervisors' Association will be counted for purposes of determining whether the Employee has completed eight (8) years of Credited Service under Section 18, but will not be counted for purposes of calculating the Employee's Retirement Allowance under Section 16 or for any other purposes of this Retirement System.

5. The second to last paragraph of Section 19 of the Plan is amended effective February 5, 2013 so that it reads as follows:

> If a Member does not elect Option A or B, a single sum, or rollover distribution, the Retirement Allowance will be payable as a straight life Retirement Allowance. Members ~~commencing membership in this Retirement System after September 30, 2009, who are not~~ who are employed in the Kalamazoo County Employing Unit (i.e. not employed in the Road Commission ~~and~~ or Mental Health Employing Units) commencing membership in this Retirement System after September 30, 2009 are not eligible for payment in the form of a single sum. Members who are employed in the Mental Health Employing Unit commencing membership in this Retirement System after February 5, 2013 are not eligible for payment in the form of a single sum.

BE IT FURTHER RESOLVED that this Amendment will take effect on the dates recited above.

STATE OF MICHIGAN)
) ss.
COUNTY OF KALAMAZOO)

I, Timothy A. Snow, County Clerk Register, do hereby certify that the foregoing is a true copy of a Resolution adopted by the Kalamazoo County Board of Commissioners at a regular session held on _____, 2013.

_____
Timothy A. Snow
County Clerk/Register of Deeds

The roll call vote was as follows:

Ayes: _____
Nays: _____
Abstains: _____
Absent: _____
The motion carried.

{01300979 2 }

Approved on _____, 2013

RESOLUTION TO AMEND KALAMAZOO COUNTY EMPLOYEES' RETIREMENT SYSTEM

WHEREAS, the Kalamazoo County Board of Commissioners sponsors the Kalamazoo County Employees' Retirement System, a defined benefit retirement plan, which is qualified under Section 401(a) of the Internal Revenue Code, for eligible Kalamazoo County employees; and

WHEREAS, certain provisions must be changed to address the issues involved with eligible employees who become members of the Kalamazoo County Sheriffs' Deputies Association (KCSDA) or the Kalamazoo County Sheriff's Supervisors' Association (KCSSA) ; and

WHEREAS, it is necessary to amend the Kalamazoo County Employees' Retirement System to implement these changes to fulfill commitments made to these employees; and

WHEREAS, it is in the best interest of the Employing Unit and the Kalamazoo County Employees' Retirement System to clarify the definition of the term "Employee"; and

WHEREAS, the Kalamazoo Community Mental Health and Substance Abuse Authority (KMCHSAS) has requested that the plan be amended to remove the single sum payment option for KCMHSAS employees hired after February 5, 2013.

NOW, THEREFORE, be it resolved that the Kalamazoo County Board of Commissioners does hereby amend the Kalamazoo County Employees' Retirement System as follows:

1. Section 2(j) of the plan is amended effective January 1, 2013 so that it reads as follows:

(j) **"Employee"** means any officer or Employee of an Employing Unit whose Compensation paid by the County is 25% percent or more of all of the Member's Compensation for personal services rendered to all governmental units. The term Employee will not include:

1. any person who is engaged by an Employing Unit for special services on a contract or fee basis or pursuant to an agreement between an Employing Unit and another person or entity such as an employment agency or employee leasing organization; nor

2. the Actuary; nor

3. any person who is employed on a temporary basis; nor

4. any person employed in a position normally requiring less than one thousand (1,000) hours of work per annum; nor

5. individuals who are members of the Kalamazoo County Sheriff's Deputies Association (KCSDA) or who are members of the Kalamazoo

County Sheriff's Supervisor's Association (KCSSA) unless the KCSDA or the KCSSA bargain for coverage hereunder; nor

6. the County Administrator for periods prior to January 1, 2008, unless otherwise provided in the County Administrator's contract; nor

7. judges who are elected or appointed to a position as a Judge after March 31, 1997; nor

8. former employees of the City of Portage District Court (former D9-2 employees) who, prior to February 15, 1999, elected to participate in the Kalamazoo County Defined Contribution Plan; nor

9. any person who is not an Employee of an Employing Unit on the basis of common law principles for identifying employer-employee relationships even if that person is erroneously classified as an Employee by the Employing Unit, and does not include any person who is classified as an independent contractor or other non-employee by the Employing Unit for this purpose even if that person is classified or reclassified as an Employee by the Employing Unit for any other purpose or is classified or reclassified as an Employee by any court or administrative agency for any purpose.

2. Section 2(l) of the plan is amended effective January 1, 2013 so that it reads as follows:

"**Final Average Salary**" means the average of the highest Compensations excluding lump sum payoffs for Employees, other than Road Commission employees, accumulated subsequent to January 1, 1986, received by a Member during any period of five (5) consecutive years of Credited Service contained within the Member's 10 years of Credited Service immediately preceding termination of the Member's employment with an Employing Unit or other cessation or suspension of membership in this plan. In the event the Member has less than five (5) consecutive years of Credited Service, the Final Average Salary will be the average of the annual Compensations for the Member's total years of Credited Service.

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BE IT FURTHER RESOLVED that this Amendment will take effect on the dates recited above.

STATE OF MICHIGAN)
) ss.
COUNTY OF KALAMAZOO)

I, Timothy A. Snow, County Clerk Register, do hereby certify that the foregoing is a true copy of a Resolution adopted by the Kalamazoo County Board of Commissioners at a regular session held on _____, 2013.

_____
Timothy A. Snow
County Clerk/Register of Deeds

The roll call vote was as follows:

Ayes: _____
Nays: _____
Abstains: _____
Absent: _____

The motion carried.

7.IV.

Peter Battani, County Administrator
201 West Kalamazoo Avenue • Kalamazoo, Michigan 49007
Phone: (269) 384-8111 • Fax: (269) 384-8032

To: Board of Commissioners

From: Peter Battani

Date: January 3, 2013

Re: County-Wide Public Transit

We will be presenting the attached "County-Wide Public Transportation System White Paper" at your January 15 Committee of the Whole meeting. We will also be requesting action at your 7p.m. meeting that night for you to "Accept" the paper.

The paper was prepared by an administrative work group made up of Kalamazoo City Manager Ken Collard, Metro Transit Director Bill Schomisch, Kalamazoo County Transportation Authority Director Sean McBride and myself. The administrative work group recently presented the paper to our leadership group, made up of City Commissioners, County Commissioners, and members of the Metro Transit Advisory Board and the KCTA. The paper is being discussed simultaneously with these various entities and the Kalamazoo Area Transportation Study (KATS).

The paper presents a general concept for the next steps in further integration of county-wide public transportation.

K:\Battani\BOC\2013\boc-transit white paper memo-january 15 cow.doc

COUNTY-WIDE PUBLIC TRANSPORTATION SYSTEM WHITE PAPER

December, 2012

Kalamazoo City Manager Kenneth P. Collard
Kalamazoo County Administration Peter Battani
Kalamazoo Transportation Director William Schomisch
Kalamazoo County Transportation Authority Executive Director Sean McBride

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EXECUTIVE SUMMARY

Following a meeting on September 11, 2012 regarding the county-wide transportation system, representatives of the Kalamazoo City Commission, the Kalamazoo County Board of Commissioners, the Kalamazoo County Transportation Authority (KCTA), and the Kalamazoo Transportation Authority Board (TAB) met with the following administrative leaders, Ken Collard representing the City, Peter Battani representing the County, Bill Schomisch representing TAB and Sean McBride representing KCTA, to describe the outcomes of the above referenced meeting and to charge them as an administrative work group (AWG) with: "developing a joint recommendation for achieving the goal of an integrated, county-wide transportation system that:

- Provides quality service to county residents,
- Operates efficiently, and
- Is sustainable -or is as sustainable as possible in an uncertain funding environment."

This white paper presents the analysis, findings, conclusions and recommendations of the AWG over the last six weeks concerning the operations, finance, ownership and governance of our transit system. We recommend a three-phased approach over the next three years to further advance along the continuum of an integrated county-wide transit system. This phased-approach is based on an analysis, findings and conclusions with regard to governance, ownership, operations and finance of our transit system. We believe the overall political climate within Kalamazoo County supports the further advancement of county-wide transit. At the same time, we are also concerned about the long-term financial sustainability of the public transit system, given property tax reductions and impending budgetary reductions at the State and Federal level. In this environment, we believe the most prudent way to proceed is together in a spirit of cooperation, transparency, and with buy-in and support from the greater Kalamazoo County community.

Phase I will incorporate several measures to further integrate governance and operations and will last approximately 18 months.

Phase II will commence upon the completion of Phase I and will analyze and determine the most cost-effective way to deliver transit services to the county-wide community. During this phase, we will revisit some of the conclusions of the 2008 Plante Moran as a starting point. If the conclusion of Phase II is to proceed with transfer of ownership from the City to KCTA, it must be done in such a way as to hold the City's General Fund harmless and not jeopardize bus service to residents of either the City or remainder of the County. Phase II will take approximately 18 months.

Phase III will incorporate recommendations arising out of Phase II.

INTRODUCTION

Following a meeting on September 11, 2012 regarding the county-wide transportation system, representatives of the Kalamazoo City Commission, the Kalamazoo County Board of Commissioners, the Kalamazoo County Transportation Authority (KCTA), and the Kalamazoo Transportation Authority Board (TAB) met with the following administrative leaders, Ken Collard representing the City, Peter Battani representing the County, Bill Schomisch representing TAB and Sean McBride representing KCTA, to describe the outcomes of the above referenced meeting and to charge them as an administrative work group (AWG) with:

"developing a joint recommendation for achieving the goal of an integrated, county-wide transportation system that:

- Provides quality service to county residents,
- Operates efficiently, and
- Is sustainable -or is as sustainable as possible in an uncertain funding environment."

In making the charge to the AWG, suggestions/comments were made as follows:

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1) The recommendation should include answers to the questions of
   - What the transportation system should look like?
   - How it will be funded?
   - How it will be organized, operated and governed?
   - How the outstanding issues will be resolved?

2) There is a mutual desire to:

   Ensure – to the extent possible – that all users of public transportation services be assured of continued quality, safe and efficient public transportation;

   Hold the City of Kalamazoo General Fund harmless;

   Ensure that the integrated system is cost effective.

Since receiving the charge, the AWG has met on several occasions and, with the able assistance of Tim Fallon, have analyzed most relevant data, historical events and political dynamics, conceptualized the alternative futures and formulated the recommendations and phased implementation of same as presented in this document.

ASSUMPTIONS AND GROUND RULES

Assumptions

With the facilitation of Mr. Fallon, the AWG mutually agreed to a set of assumptions and ground rules for our work. They are:

Make decisions about the future of the transportation system guided by the long-term vision of an integrated, county-wide system.

Use a phased approach to implementation, working methodically in the direction of the vision.

Focus on the "art of the doable" – what we can accomplish now to move in the direction of the vision.

- Manage risk and minimize any downsides – taking a pragmatic approach in determining how to move forward.

- The need for and importance of the county-wide transportation system will continue to evolve based on a variety of factors including:
  - The economy
  - Gas prices
  - Demographic trends

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- The sustainability of the county-wide transportation system requires a supportive electorate that:
  - Has an evolving view of the need for and importance of the county-wide transportation system, and
  - Continues to increase its ownership for funding the system.

- The successful approval of upcoming millage requests is essential for ensuring the continued operation of the system but is not sufficient to ensure the long-term sustainability of the system.

- Continue to build the vital partnership between the City of Kalamazoo, Kalamazoo County, KCTA and TAB necessary to ensure the long-term success of the system.

- Strengthen this partnership in support of the transportation system with other governmental jurisdictions and vested interests in Kalamazoo County.

Ground Rules

Confidentiality

- Between meetings with the elected officials, the AWG will keep the status of their work confidential.

- If required, those leaders will only provide a brief summary on the status of the work. (For example: "We had a positive meeting, agreed to provide our recommendations in a white paper, and work on that is progressing.")

- There will be no media contact while these efforts are underway.

Consensus Recommendations

- The white paper will outline clear recommendations based on objective, rational analysis.

- Although individuals and/or sub-groups will develop portions of the white paper outside of meetings, these will set the stage for discussion in order to make consensus decisions.

- The white paper that results will represent the consensus agreement of the AWG. There will not be a minority report.

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Spirit of Cooperation

- As the offline work is carried out, the AWG will promptly respond to requests for information.

- A spirit of open and committed dialogue will characterize the work.

DEFINITION OF TERMS

Integrated county-wide public transportation system – a transportation system serving Kalamazoo County that has its various elements combined and coordinated so as to provide a unified whole.

Quality service – service that provides transportation such that customer's expectations are met with performance that is economically competitive.

Efficient operations – operations that function in the best possible manner, minimizing waste of resources.

Sustainable – meeting the needs of today without compromising the ability to meet future needs.

Finances – management of money and other resources of a corporate body.

Operations – management of ongoing, recurring activities involved in running an enterprise.

Governance – exercise of oversight and policy making authority for a given area of responsibility.

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Ownership – the rights and duties of the party holding legal possession of real, personal or intellectual properties.

Pragmatic – having to do with the actual practical affairs of a state or community not with theory or speculation especially as to their causal relationships.

TRANSPORTATION SYSTEM

a. History

- Because of continued financial losses by the private bus operator, National City Lines, Kalamazoo City residents voted in late 1966 to acquire ownership of the system. As a result, Kalamazoo Metro Transit was established on January 1, 1967. From 1967 to 1974, Kalamazoo Metro Transit focused most of its attention on increasing ridership through improved route structure, as well as the purchase of new vehicles.

- From 1975 thru 1976, Metro Transit used Federal and State funds to re-organize, improve, and promote services. Bus routes were revised and expanded, waiting time between buses was reduced from 90 minutes to 30 minutes, passenger comforts were encouraged, and fares were reduced from $0.30 to $0.25. These improvements, along with gasoline shortages at the time, resulted in a 40% increase in ridership to 1.6 million riders in 1976.

- By 1977, service had reached into the surrounding communities of Portage, Parchment and the township of Comstock, Oshtemo, Kalamazoo and Schoolcraft. Ridership climbed to 2 million passengers for the first time in 24 years. A new administrative office and maintenance facility was constructed at 530 N. Rose Street, where it stands today.

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- In 1980 Metro Transit replaced its entire fleet of 34 1967 coaches, and added 20 additional coaches for the purpose of system expansion. All 54 coaches were purchased with wheelchair lifts, making Kalamazoo Metro Transit the first 100% fully accessible bus fleet in Michigan. Ridership levels grew at a phenomenal rate and peeked at 3.5 million in 1980.

- Due to cut backs at Federal, State and local levels, Metro Transit was forced to reduce its overall budget over $1.9 million between 1981 and 1986. Service reduction during off peak hours and Saturdays were implemented. Staff positions were cut and fares were increased. Ridership levels fell to just under 1.9 million riders in 1986.

- In 1985 the Kalamazoo City Commission appointed a Transit Authority Board of Directors to examine funding alternatives for the provision of continued transit services. After several months of deliberations, the Transit Authority Board voted to ask the citizens of Kalamazoo to support the system with a 0.5 mil levy each year for two years. That ballot request was defeated by only 29 votes.

- In 1986, the Transit Authority Board returned to the voters to request a 0.5 mil levy each year for three years. That referendum passed by a 3 to 2 margin.

- Between 1987 and 1989, the system's financial base was stabilized and the focus was on improved service delivery. 1990 through 1993 saw continued improvement in fleet maintenance and coach operator retraining programs. The 3 year special transit millage was renewed in 1992, and ridership continued to increase in spite of a fare increase to $0.90 per rider. A service plan was developed for the implementation of the federally required ADA complimentary para-transit service in 1994. In 1994 the department's focus was on the implementation of the new ADA required para-transit service called Metro Van. The adult cash fare was increased to $1.00. From 1995 through 1997, our para-transit service continued to expand; a new 1.0 mil levy was over-whelming approved by the voters for another 3 year period. 1000 new bus stop signs were installed in the spring of 1996,

- 1998 proved to be a substantially progressive year for Metro Transit. In January, Metro Transit began providing campus bus service under a pilot project with Western Michigan University and, starting in August of 1998, all Metro Transit routes were extended until 10:15 p.m. based upon passage of the levy increase to 1.0 mil.

- 1999 saw the continued privatization of ADA services through a new 3 year contract with Life EMS. Additionally, Metro Transit received Federal funding for the purchase of bike racks on all buses. More than 2 million passenger trips were provided in 1999.

- 2000 through 2002 saw 9 replacement buses, increased frequency during peak hours, half fare for seniors and people with disabilities, a new 3 year contract with WMU, a new 3 year millage approved by the voters with a 78% to 22% margin. Using previously acquired Federal and State capital funding, Metro Transit purchased property for the eventual construction of the downtown transportation center. Ridership topped more than 2.3 million and a new one day ridership record was set on Election Day, 2002 when 17,923 rides were provided.

- 2003 through 2005 saw the addition of replacement coaches, a $0.10 fare increase to $1.25, and a new 3 year contract for ADA service. Additionally, an agreement was reached with Kalamazoo County that the County Care-a-Van program should be taken over by Kalamazoo Metro Transit. A funding dispute between the City and the County had resulted in the issue being placed in the hands of the KATS Policy Committee who eventually agreed that Care-a-Van should be transferred to Metro Transit. They also agreed that a county-wide transportation authority should be formed to

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develop a more regional approach to service delivery. On March 1, 2005, Care-a-Van changed hands and became an operating entity of the Kalamazoo Metro Transit System.

- 2006 saw the addition of four replacement buses, a general fare increase to $1.35, the creation of the Kalamazoo County Transportation Authority by the Kalamazoo County Board of Commissioners, and the opening of the new Kalamazoo Transportation Center providing Amtrak service, intercity bus service with Indian Trails and Greyhound, and Metro Transit intra-city fixed route service.

- Also in 2006, the KCTA placed a two year levy request on the ballot for 0.45 mils. That ballot question passed with 51% of the voters in favor (64% of city voters and 48% of non-city voters approved). Levy revenue covered demand/response service county-wide, Portage fixed route service, and the replacement of all jurisdictional service contracts.

- 2007, three new Portage routes were implemented based on the passage of the 2006 KCTA millage. Also that year, the City of Kalamazoo voters renewed their 1.0 mil levy for one additional year (2008).

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- 2008 also saw the expansion of Care-a-Van service hours and days to match the Metro Transit fixed route service.

- Also in late 2008, with both the county wide and the city millage set to expire at the end of 2008, the KCTA placed a county wide ballot question for the next four years. That millage, if approved, would cover all public transit within Kalamazoo County. Unfortunately, that county wide ballot question failed 58% to 42% (56% of city voters and only 37% of non-city voters approved) and the system was required to run on fund balances for all of 2009.

- In January of 2009, the City Administration and County Administration partnered in a tactical plan to stabilize Metro Transit's local funding base. Phase 1 would be a KCTA request county-wide to fund all Demand/Response services and line haul services outside the City of Kalamazoo. Phase 2 would be a new request to the City of Kalamazoo voters only to support all fixed route services in the City. And finally, phase 3 was to have the Kalamazoo City Commission and the Transit Authority Board approve a general fare increase from a $1.35 to a $1.50 with a half fare program for seniors and persons with disabilities all day long.

- In May of 2009, KCTA received voter approval (63% of all voters, 82% of city voters and 56% of non-city voters approved) for a four year 0.4 mil request and in November of 2009 city residents approved (76% approval) a three year 0.6 mil request for all line haul services in the city. As a result,

City taxpayers saw their tax bills scaled back from 1.45 mills to a combined 1.0 mil total which is what they have been previously paying for services since 1998.

- In 2010, the County and City Administrations, together with the KCTA developed a "Transportation Roadmap" with three objectives: 1) Create an integrated, county wide transit system, 2) Optimize transit systems operational efficiency and 3) Ensured the sustainability of the system. A three year action plan was initiated at that time. Also in 2010, the Care-a-Van and Metro Van programs were combined into Metro County Connect for greater efficiency and productivity.

- As a result of the failure of the county-wide ballot question in 2008, it became clear to all parties that there needed to be two separate millages within the county: a millage to support demand/response services county-wide, and an urban area millage to support all line haul operations. The KCTA was successful in 2011 in getting PA 196 amended through the State Legislature to allow the creation of a second transit authority within the county. The bill allowed the same board to be the governing body for both authorities. Metro Transit implemented short term service improvements as part of an adopted ten year Comprehensive Operational Analysis. Also in 2011, the KCTA began a search for an Executive Director, and the system provided 2,778,000 rides.

- In 2012, the KCTA appointed their first Executive Director who began work in March of that year and has been working with all local jurisdictions to enhance the profile of public transit in Kalamazoo County. Metro Transit opened a 2,500 square foot administration office building addition in March.

- On November 6, 2012 Kalamazoo citizens voted 16,213 to 9,531 to approve a 0.6 mil renewal levy for fixed route service in the City of Kalamazoo for 2013-2015. The 70% to 30% margin would allow Metro Transit to collect approximately 1 million dollars annually for the three year period.

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b. Current Status And Recent Developments (Ownership, Governance, Operations And Finance)

Current Status and Underlying Issues

The present state of public transit governance and ownership is a mix created by history and circumstances. The governance structure involves two entities: the City of Kalamazoo (including the TAB) and the Kalamazoo County Transportation Authority. The City owns the system and all assets associated with it. The City exercises governance over the City's operating millage, system assets and operations, such as determining fares, routes, and wages and benefits of city employees. KCTA governance over the county-wide millage includes determining how to expend millage proceeds, consistent with voter-approved authority.

Utilizing the definition of "integrated county-wide transportation system" which references "elements" of the system to be "combined and coordinated" to create a "unified whole" and drawing on the image of a scale to portray the range of integration between polar extremes, a template for organizing graphic and narrative representations of the transportation system's integration relative to both existing and future models can be derived.

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Implicitly, the definitions create four elements of the transportation system, operations, finance, governance and ownership, which when combined represent the total system. If the scale of integration ranged from fragmented (0%) to integrated (100%), an evaluation could establish existing and future states of integration. A preliminary scan of the existing state suggests the following levels of integration within the City organization:

Operations – 95%+
Finance – 80%
Governance – 70%
Ownership – 95%+
System – 85%+

While these estimated percentages are subjective, it is true that:

- The City and/or its Metro Transit department functionally own and operate the system as it exists today.

- Financial management, with the exception of generating revenue by way of the levying of a millage for county wide demand response services and non-city line haul services, is executed by the City.

- Governance, with an authority created by each of the City and the County and policy oversight provided by the City Commission, is the most fragmented element of the system.

The creation of an "integrated county-wide transportation system" (moving from 85%+ toward 100%) will be a challenge due to a number of factors including but not limited to: State statutes, Federal and State funding, local funding, millages, fares, vested interests, a variety of political, economic and social conditions, and the concept of diminishing returns.

To overcome institutional inertia and provide the momentum necessary to overcome the inherent challenges all vested interests will need to be clearly identified and fully engaged. Essentially the questions of risks and rewards must be satisfied with answers that provide a clear, tangible and compelling positive cost/benefit relationship that justifies the integration of the transportation system and/or a fundamental transference of the system's ownership.

The entire county-wide community has a stake and interest in the continued sustainability and potential growth of the public transit system.

Our most challenged populations, throughout the county, depend on transit services to meet their basic needs; consequently, minimizing risk relative to service sustainability is paramount, with potential rewards such as equitable cost distribution, unity of command or economies of scale being assigned a lower priority.

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Recent Developments

Since the 2010 Plan for the County-wide Transportation System was developed, a significant number of changes have taken place. A summary of those changes is outlined below.

Leadership Changes

- Sean McBride has assumed the role of Executive Director of Kalamazoo County Transportation Authority.
- Bill Schomisch, City of Kalamazoo Transportation Director, has announced his retirement.
- Approximately 20 employees from the City of Kalamazoo's Transportation Department have taken advantage of the City of Kalamazoo's Early Retirement Initiative.

Second 196 Authority

- Special legislation was enacted – with the support of the Governor and the Speaker – to amend Public Act 196 in order to establish a second 196 Authority for Kalamazoo County. The County Board would establish the boundaries of this second Authority. This will allow for a separate millage in the urban areas of the county to support line haul service.

The current county-wide demand/response millage and the new urban line haul millage will have to be coordinated in such a way as to not risk bus service.

Increased Use/Effective Operation of the System

- Transportation system ridership has increased significantly.
  - 16.1% in July of 2012 compared to a year earlier.
  - 15.1% in August of 2012 compared to a year earlier
  - 4.0% in September of 2012 compared to a year earlier
  - 14.0% in October of 2012 compared to a year earlier

- The system continues to function well operationally.

Political Trends/Voter Sentiment

- Funding constraints at the State and Federal level have increased the sense of urgency (and lowered the denial factor) of both elected and administrative leaders.

- There is broad-based recognition of the need to think and act differently.

- There is increasing support for the transportation system in jurisdictions outside the City of Kalamazoo.

- The State of Michigan is placing increased emphasis on intergovernmental cooperation.

- A number of local organizations have worked diligently since 2006 to achieve an integrated, county-wide public transportation system.

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Financial Conditions, History and Analysis

The City of Kalamazoo/Metro Transit is responsible for managing the overall finances for the public transit system. To operate the current system on an annual basis requires funding of approximately $16 million dollars from a variety of local, State and Federal sources. The following financial summary and analysis provides a historical, current and future overview of the financial issues impacting the transit system.

- Historically, funding for the transportation system has come from three sources:
  - Combined State and Federal funding – which accounts for 50-60% of system revenue,
  - Combined local millage funding – which accounts for 20-30% of system revenue, and
  - Revenue from fares – which account for approximately 20% of system revenue.

- State funding for the transit system is both declining and less stable than has been the case historically.

- Federal funding also has been declining and continues to be uncertain. Changes in Federal funding will also result from Kalamazoo County's recent designation as a Large Urbanized Area. At the date of this current report, it is not yet known the effect of Federal budget action to address the so-called Fiscal Cliff; however, at the very least, this situation adds to the uncertainty of Federal support for public transit.

- The revenue generated from both the KCTA millage and the City of Kalamazoo millage is declining as a result of declining property values. This decline will likely continue for the foreseeable future. This situation may be further impacted if proposed changes in the Personal Property Tax are enacted at the State.

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- System operating costs continue to rise.
  - The cost of diesel fuel continues to increase.
  - Retiree health care costs continue to be a significant expense.

- Both the City of Kalamazoo and KCTA have needed to use reserve funds to cover current year operating shortfalls.
  - The City of Kalamazoo used $200,000 from its reserves.
  - KCTA used $500,000 from its reserves.

- Instability of State and Federal financing will – over time – almost certainly require local revenue to pay a higher percentage of support for the system than has been the case in the past.

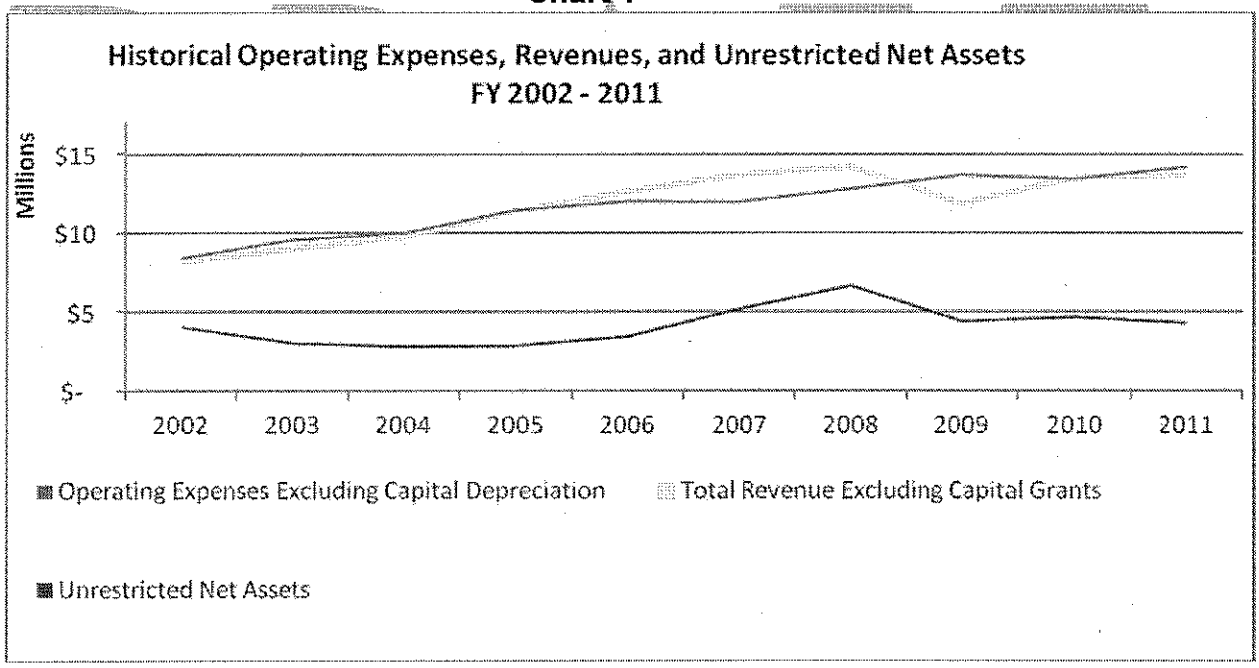
- The funding trends impacting the transportation system are reflective of broader trends impacting all units of government and the services they provide.
  - Revenue is either flat or declining.
  - Costs are increasing.
  - Fund balances are declining.
  - The bottom line is that all local governments are financially at risk.

Detailed Historical Financial Review

The following financial review is based upon Audited Financial Statements over a ten year period from 2002 to 2011. In 2002, the cost to operate the transit system was $9,384,000; revenues of $8,715,000 were received; and, the fiscal year concluded with Unrestricted Net Assets (the equivalent of Fund Balance) of $4,023,000. In FY 2011, the cost to operate the system was $16,056,000; revenues received totaled $13,684,000; and, Unrestricted Net Assets totaled $4,290,000. Chart 1 below depicts the 10-year history of these fundamental financial measures. During this period:

- Operating expenses, not including depreciation, grew by approximately $5.8 million or 71%.
- Revenues, excluding capital grants, grew by approximately $5.5 million or 67%.
- Unrestricted Net Assets grew by $267,000 or 6.7%.

Chart 1



During the 10-year period, there were many changes to service delivery, service levels as well as the creation of the KCTA which significantly impacted the financial numbers. Key changes included:

- The transfer of Care-A-Van services from Kalamazoo County to the City of Kalamazoo in 2005.

- KCTA being created and passing a .45 millage in 2006 and the KCTA subsequently contracted with the City of Kalamazoo to deliver services.

- Defeat of a county-wide millage in 2008 to fund all transit services, thus requiring use of fund balance until new millage structure approved by voters in 2009.

- Route expansions in 2007 and 2010.

- Expansion of service hours for Metro County Connect in 2008.

Through these various fluctuations and changes, the system has overall been financially stable over the past ten-years.

System Operating Revenues

The public transit system receives revenues from a diverse base of local, State and Federal sources. The break-down of revenues by source, based on Fiscal Year 2011 audited numbers, is contained in Chart 2 and following is further description of what comprises these four revenue areas.

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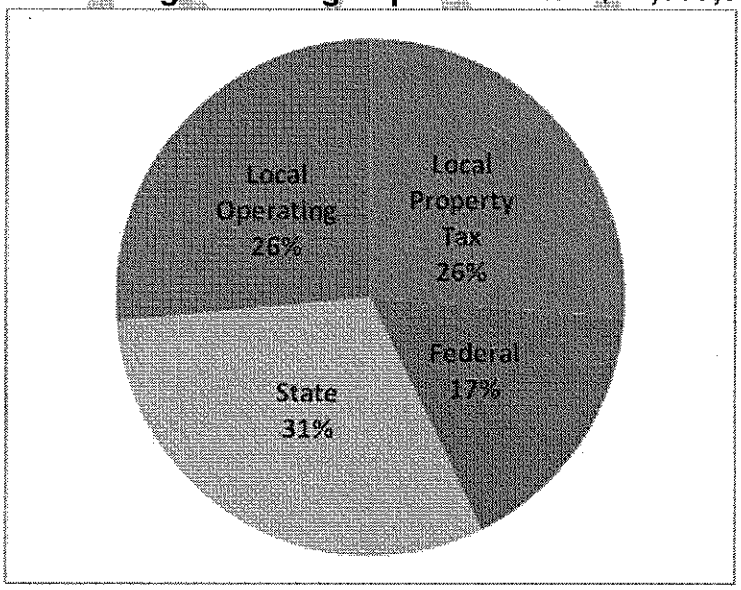
Chart 2
Public Transit System Percent of Funding By Source
Based on Fiscal Year 2011 Audit
Total Funding Excluding Capital Grants - $14,089,000



Local Operating Revenues ($3,728,000)

- *Metro County Connect Fares.* $579,000. 4.1% of total revenues

- *Fixed Route Fares.* $1.82 million. 12.9% of total revenues

- *Western Michigan University Service Agreement.* $554,000. 3.9% of total revenues
  Western Michigan University, through a contract with the City of Kalamazoo, pays fares for students utilizing the fixed-route bus system. The contract was recently renewed for three years covering the 2012, 2013 and 2014 academic years.

- *Miscellaneous Operating Revenues.* $374,000. 2.7% of total revenues
  Revenues included advertising, sales of fixed assets, rental income at the Kalamazoo Transit Center, interest income and a variety of other small sources.

- *Use of Unrestricted Assets.* $404,000. 2.9% of total revenues.
  In Fiscal Year 2011, expenditures exceeded revenues by this amount, thus requiring the use of Unrestricted Assets (the equivalent of Fund Balance).

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Local Property Tax ($3,698,000)

- *City of Kalamazoo Property Tax Millage.* $947,000. 6.7% of total revenues
  The City of Kalamazoo levies a .6 millage to property owners within the City of Kalamazoo. The current millage was passed for three years for 2010, 2011, and 2012. The City of Kalamazoo voters just renewed the millage for 2013, 2014 and 2015 at the same level of .6 mils.

- *Service Agreement with KCTA.* $2.75 million. 19.5% of total revenues.
  The Kalamazoo County Transportation Authority contracts with the City of Kalamazoo to provide county-wide Metro County Connect services and fixed-route bus services outside the boundaries of the City of Kalamazoo. The KCTA pays for this contract through a .4 county-wide millage that raises approximately $3 million annually with approximately 20% of the proceeds ($600K) generated from the city tax base.

State Revenue ($4,340,000)

- *Act 51 – Urban/Non-Urban Operating Assistance*. $4.34 million. 30.8% of revenues
  Through formula the State of Michigan allocates Act 51 revenues to provide operating assistance for eligible expenses in providing urban and non-urban public transit services.

Federal Revenue ($2,322,000)

- *Urbanized Area Formula Grants, Section 5307*. $1.98 million. 14.1% of revenues.

- *Non-Urbanized Area Formula Grants, Section 5311*. $271,000. 1.9% of revenues.

- *Program Grants*. $71,000. 0.5% of revenues
  A variety of Federal grant programs are offered to promote investment in certain federal focus areas related to public transit. Grant programs include New Freedom, Jobs Access/Reverse Commute (JARC), and Specialized Services programs. In 2012, Metro Transit receives funding from all of these programs.

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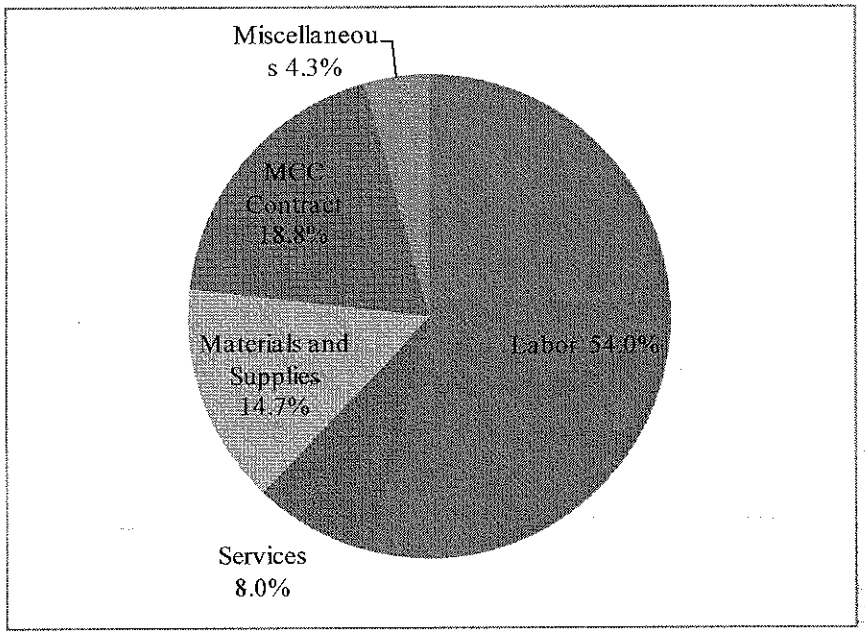
System Operating Expenditures

The break-down of expenditures by source, based on Fiscal Year 2011 audited numbers, is contained in Chart 3 and following is a brief description of what comprises these expenditure areas.

Chart 3
Public Transit System Percent of Expenditures By Source
Based on Fiscal Year 2011 Audit
Total Expenditures Excluding Capital Grants $14,181,000



Labor Costs ($7,665,000)

- Metro Transit, in 2011, had budgeted 102 full-time employees and 19 permanent part-time employees. Costs include wages and benefits.

- Employees of Metro Transit are represented by the following collective bargaining units:
  - 94 - Amalgamated Transit Union (ATU) representing bus drivers, mechanics, and other operations staff.
  - 20 - Non-Bargaining Unit (NBU) comprising of supervisory staff.
  - 6 - American Federation of State, County and Municipal Employees (AFSCME) representing financial and clerical staff.
  - 1 - Kalamazoo Municipal Employee Association (KMEA) representing a Lead Maintenance Mechanic.

- Metro Transit has aggressively been funding the liability for Other Post Employment Benefits (OPEB), which the majority of the liability is retiree health care costs. The prefunding of OPEB liabilities in FY 2011 totaled $978,000. Metro Transit has been prefunding this liability since 2009 due to changes in Governmental Accounting Standards Board (GASB).

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Metro County Connect Service Contract ($2,672,000)

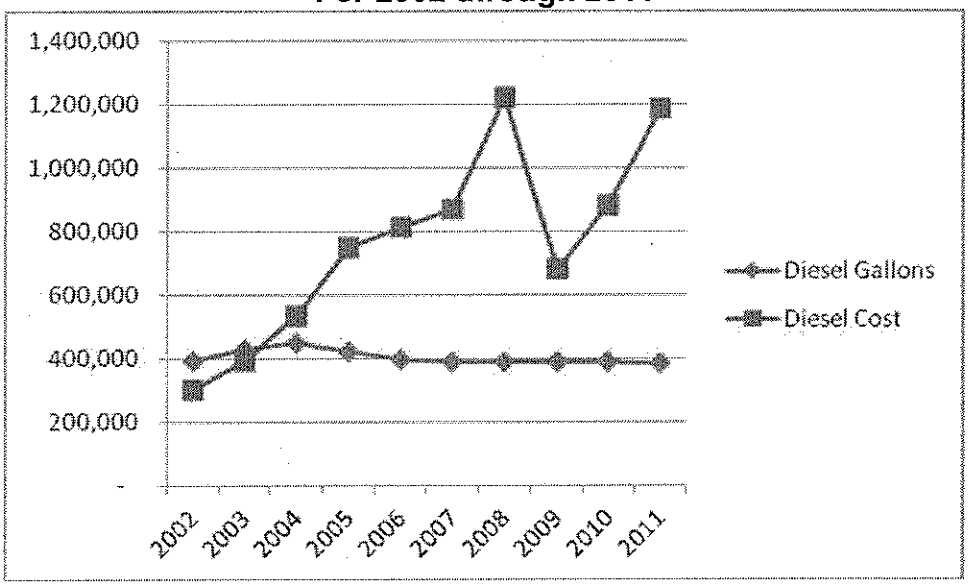
- The City of Kalamazoo contracts with Apple Bus for provision of Metro County Connect (MCC) services. The original three-year contract began in 2009 as was recently renewed for two more years through fall of 2014. Apple Bus is responsible for operating the system including this such as maintaining the fleet of vans which are owned by the City, fuel costs, scheduling, routing and dispatching rides. The MCC drivers are employees of Apple Bus.

Materials and Supplies ($2,091,000)

- The largest expense in this category is diesel fuel for the bus fleet. Chart 4 below depicts the level of diesel fuel use and cost of the diesel fuel for 2002 through 2011.

- Other expenses include tires and other parts to maintain fleet and supplies to maintain/operate the Metro Transit Administrative Offices and the Kalamazoo Transportation Center.

Chart 4
Public Transit System Use and Expense of Diesel Fuel
For 2002 through 2011



Services ($1,139,000)

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- The largest costs are administrative service charges totaling approximately $610,000 to secure a variety of services including financial, human resources, procurement, legal, city manager oversight and information technology provided by other City departments. The services also include Department of Public Safety presence at the Kalamazoo Transit Center to provide enhanced security for the facility.

Miscellaneous ($614,000)

- The majority of these costs are utilities and liability insurance.

Capital Investment

In Fiscal Year 2011, the public transit system invested $4.67 million in capital assets. The capital assets invested in 2011 included purchase of 5 buses, as well as the partial funding for expansion of the Metro Transit Administrative Building at 530 N. Rose Street, and installation of new technology including automatic vehicle location. The capital investment was paid for through primarily Federal sources (Section 5309 grants, Section 5307 capital grants, and ARRA) and capital matches through the Michigan Department of Transportation. The City of Kalamazoo has not used long-term financing (bonding) to pay for capital investments. Instead a pay as you go model utilizing Federal and state grants has funded all capital investments.

Financial Outlook

Funding Risks

Local Operating Revenues:

- Local operating revenues appear to be a relatively stable revenue source, especially with ridership increasing throughout the system and a three-year agreement with Western Michigan University.

Local Property Tax:

- Revenues derived from property taxes have decreased over the past three years as the taxable value of properties has declined in the City and in the County. Sustained annual growth in taxable value cannot be predicted at this point. It is very possible that the real estate market continues to see small decreases and flat growth in taxable value for the next several years.

- There has been legislation discussed with the State of Michigan which would reduce or possibly eliminate the collection of Personal Property Tax as part of millage collections. This could impact revenues generated through the City and county-wide millages quite significantly, though it is difficult to know at the present time how much this impact will be.

- The Kalamazoo County Transportation Authority service agreement with the City of Kalamazoo is for $3.03 million in 2012. The cost of the contract will likely surpass the amount of revenue received from the .4 county-wide millage. The KCTA also has other expenses for staff, minimal operations costs and conducting elections which will require the use of fund balance to pay for. The KCTA has a fund balance of approximately $2.5 million but will be unable to continue to fund significant increases in the service agreement without impacting the financial viability of the organization.

State Revenues:

- For State funding there is a concern regarding the allocation of Act 51 funds, which is the mechanism by which transportation is funded in the State of Michigan. Gas taxes collected are split so that 90% goes to roads, bridges and highways, while 10% goes to public transit (Comprehensive Transportation Fund). In the Act, it explains that urban transit systems get up to 50% of their eligible operating expenses through State funding and allows rural systems up to 60%. The actual annual allocation of funds is not close to those percentages and is generally about 30% for urban systems and 36% for rural. Act 51 also states that no transit system shall receive less than what they did in 1997, which is a

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floor built-in to protect fast growing systems from getting a disproportionate amount of the funds. Lately, with the economic downturn a reverse situation is occurring. The City of Detroit has reduced transit expenditures for 2013 by 15%. With this reduction, they are below the 1997 floor and the Michigan Department of Transportation has determined they require $9.9 million in additional funds to reach the floor. This action reduced available funds for all other urban systems, the impact to the Metro Transit system is estimated at approximately $700,000 for 2013. This issue is attempted to be addressed by working with MDOT, the Governor's Office and State Legislators; however, there is a risk this impact could hit in 2013 and continue to impact funding until changes occur by how MDOT manages the allocation or through legislative action(s).

Expenditure Risks

The management of costs is far more predictable and controlled when compared to the management of revenues. However, there are a variety of variable expenditures that need to be closely monitored and managed in order to minimize impact to direct service delivery:

- Diesel fuel
- Retiree Health Care Costs
- Employee Health Care Costs

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The other source of future risk is replacement of capital assets that have reached or surpassed their useful life. Over the past two decades, the Federal and State government have proactively invested in capital assets of public transit systems. The federal programs and initiatives utilized in the past by the Federal government are being defunded or even eliminated as in the case of Congressional earmarks. The fleet quality and age, as well as federal and State funding, appears to be stable for the next two to three years. However, beyond this short timeframe there is a significant concern for sustaining fleet replacement beyond this period.

Financial Summary

1. The transit system has been financially stable over the past ten years, as demonstrated by a stable reserve of unrestricted assets.

2. There are immediate risks to Federal, State, and local millage funding sources that need to be monitored closely in order to determine if current service levels are sustainable.

3. It is anticipated that over time, funding from State and Federal sources will diminish.

- It is not likely that all the funding risks will come to fruition during the upcoming two to four years.

- It is highly unlikely that all of the funding risks will be resolved to the benefit of maintaining full, status-quo funding to the system.

- The scenarios utilized by the AWG for planning purposes ranged from a relative nominal 5% loss of Federal and State revenue to a significant loss approximating 20% of existing revenue.

- With many businesses or government organizations the obvious solution to a reduction in revenues is cutting expenses. With the structure of public transit financing that obvious solution may have some impactful and unintended consequences. For example:

  - If millage revenue is reduced by as much as 10%, $400,000 of system revenue would be lost.

  - If expenditures were cut by $400,000, there would be a multiplier effect of lost revenues from the State funding program. State funding from the Urban Operating Assistance program would lose an approximately 30% match, which totals another $120,000 of lost revenues. In addition fare revenue would be lost due to service reductions.

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Probable future operational scenarios

In looking at the future of the public transportation system in Kalamazoo County over the next five to ten years, the administrators envision two possible scenarios.

- Scenario 1: Maintaining Current Service with Relatively Stable Funding
- Scenario 2: Sharp Decline in Funding Requiring Reactive Problem Solving

The AWG does not envision that a third scenario of enhanced funding to facilitate expanded service is a likely outcome due to the combination of fiscal and political pressures being exerted on budgetary processes of allocating and/or generating resources at both the State and Federal levels.

The two probable scenarios are outlined below.

Scenario 1: Maintaining Current Service

Scenario 1 – which administrative leaders see as a "best case" in the near term– is based on the following assumptions.

Transportation system revenue:

- The current revenue mix from four sources will remain reasonably constant.
  - Federal funding for the transportation system
  - State funding for the transportation system
  - Local millage funding of the transportation system
  - Fare revenue

- Concern about major decreases in Federal and/or State funding will either not materialize or be moderate and manageable. (There have been concerns about major changes in revenue historically, but they usually have not materialized to the extent envisioned.)

- The decrease in local millage revenue – based on flat or more likely slow decline in state equalized value – will be moderate.

- The declines in state equalized value will have some ability to be offset by:
  - An increase in millage levels
  - Increased fare revenue that results from increased ridership in a weak economy

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Transportation system operating expense:

- There will be no major increases in operating costs.

- Since 80% of transit system expense is employee costs, it is difficult to achieve anything more than a modest expense reduction without a significant change to the wage and benefit structure of the workforce – which is unionized.

- Some incremental cost reductions may offset – at least in part – revenue reductions.

- Increases in fuel costs have historically been offset by increased fare revenue that results from increased ridership.

In this scenario, the revenue and expense assumptions allow the system to operate at or near its current service levels.

Scenario 2: Sharp funding Decline

Scenario 2 – is based on the following assumptions about transportation system revenue and operating expense.

Transportation system revenue:

- There will be significant – and likely unpredictable – reductions in State and/or Federal funding for the transportation system.

- This revenue shortfall will trigger operating losses for the transportation system.

- While current Metro Transit and KCTA fund balances are probably sufficient to offset this shortfall on a temporary basis (such as one to three years); it would be unsustainable over an extended period of time.

- The ability to increase local millage revenue – most likely by increasing the millage rate levied by one or both 196 authorities – will be insufficient to offset a significant decline in revenue from State and/or Federal sources.

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Transportation system operating expense:

- While incremental reductions in transportation system operating expense are possible, they would be insufficient to overcome revenue shortfalls.

- Operating expenses could, in the alternative, increase markedly and exacerbate the fiscal challenges.

- Since 80% of transit system expense is employee costs, it is difficult to achieve anything more than a modest expense reduction without a significant change to the wage and benefit structure of the workforce.

- As revenue declines, transportation system service levels will need to be reduced – leaving vulnerable people with less service unless major changes in the cost structure could be effectuated expeditiously.

- Reductions in service, if required, would most likely take the form of:
  - Fewer line haul routes,
  - Increased headway,
  - Modifications to the demand response system.

A decline in transportation system service levels would likely take place over a period of time – such as three to five years. At some point, however, Scenario 2 would likely reach a critical point that would require fundamentally rethinking the approach to financing the transportation system.

Implications of Scenario 2

If the revenue and operating cost assumptions of Scenario 2 play out, the recommended response is to:

- Establish the transportation system as a stand-alone entity in order to separate it to the extent possible from the elected and organizational political constraints of the City of Kalamazoo and Kalamazoo County.

- This separation would provide greater flexibility in dealing with difficult choices – such as the potential need to significantly reduce personnel costs to maintain service levels.

- The separation would require transferring all of the following :
  - Assets (real, personal and personnel),
  - Grant novation, and
  - Liabilities (retiree benefits and operational/financial risks).

- The transfer should be supplemented with the implementation of a shared governance model to ensure the continued support for the transportation system from the City of Kalamazoo and Kalamazoo County.

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The next steps toward further integration of county-wide transit should, in the opinion of the AWG, occur consistent with the following Findings and Conclusions."

FINDINGS AND CONCLUSIONS

- Based on the above analysis, we conclude that the current funding for the public transportation system will most likely not improve markedly in the future.

- The current funding will most likely remain relatively constant or erode substantially due to changes in priorities and appropriations from the State and Federal governments.

- Developing a credible forecast on future system funding is nearly impossible due to the high level of Federal and State funding used to operate the system and the plethora of philosophical debates occurring in Lansing and Washington.

- If the eventual forecast is for a worse case scenario (i.e. significant diminishment of funding) then the impetus for full integration on an expedited schedule would grow.

- If the eventual forecast is for a better case scenario (i.e. relatively constant funding) the impetus for full integration would necessarily erode.

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- Local funding elasticity would not be able to fully offset any substantial loss in State or Federal funding.

- A significant decrease in funding will leave the system administrators a choice between two fundamental budget balancing strategies – either reduce the level of service or reduce the personnel costs necessity to maintain the current level of service.

- A relatively free standing authority would have less political encumbrances associated with prosecuting a concession based collective bargaining strategy than the City.

- A full transfer of all assets, real and personal property, equipment and staff would be needed to realize the full benefits of the authority form of governance.

- The roles and responsibilities of both the KCTA and TAB Boards need to be enhanced in order to grow their capacity to govern effectively.

- The system's administration is in the midst of major transformation even if the question of full integration is disregarded. The best available talent needs to be secured and effectively organized to assure continued management excellence.

- A broadened and diversified base from which to draw resources for public transportation needs to be actively developed inclusive of enhanced relationships with all vested parties.

- The financial impacts to all parties need to be carefully understood and addressed as the goal of fully integrated county-wide public transportation system is pursued.

- The fundamental reality that public transportation is an absolute need for a large and growing portion of our community needs to remain paramount in our thinking as a sustainable, basic, public service is secured and enhanced.

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RECOMMENDATIONS

We recommend that a phased and measured approach, described below, be utilized to continue progress toward the goal of creating a fully integrated county wide transportation system. This recommendation mirrors, in large part, the functional process that has secured the progress to date, while balancing the need to take significant action towards achieving this goal.

We recommend phased and measured because the uncertainties of future funding and the risks of significant service loss or interruption to the community are both very high.

The ideal state for transit, from the perspective of those managing or utilizing the system would be a completely integrated county-wide transit system with governance and ownership under one agency. If local support were to come from county-wide property taxes, it would follow that governance and ownership should be entrusted to an agency representative of all county-wide constituencies. Under the current statutory and constitutional restraints, this idealized state is not possible, since even if all governance, operations, and assets were transferred from the City to the KCTA, the KCTA would still require two governance bodies to effectuate differential millage rates for urban line haul and county-wide demand/response service.

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Unless there are further statutory or constitutional changes, we can only work toward an optimal state, which would set as a goal the further integration of county-wide transit. The optimal state would be the eventual transfer of all governance and ownership to the county-wide authorities. This assertion assumes the county-wide public transportation model is dependent on county-wide millage support for the local share.

At the present time, we agree that the most effective approach to initially proceed toward the optimal solution would be to focus on reducing governance fragmentation, options for enhancing the role and capacity of the authority boards, consolidating executive leadership, and strengthening the local funding base.

We recommend the following three phase process:

Phase I – 18 months

1. AWG "white paper" be presented publicly to the City Commission, County Board, TAB, KCTA and Kalamazoo Area Transportation Study.

2. The above parties publicly agree, support and endorse the recommended strategy as contained herein.

3. The current KCTA Executive Director (ED) would replace the Metro Transit Director upon his retirement, expected sometime in 2013. The KCTA ED would assume dual roles for both organizations which would be defined through the service agreement between KCTA and the City/TAB. We anticipate we may need to request amendment to State law regarding possible incompatible office issues for the ED.

4. The County Board of Commissioners, pursuant to PA 196 establishes the boundaries for a second authority district encompassing the urban line haul service area which includes the City of Kalamazoo and the urbanized areas of the inner ring suburban townships. This process assumes that jurisdictions, which have the power to opt out in whole or in part, opt to remain substantially in the district.

5. The parties, particularly the City, are satisfied and agree to a determination that the urban district is "substantial." By substantial, we mean that territory outside of the City be of such significance to warrant the creation of the second district.

6. Maintenance of the City of Kalamazoo's authority to levy a city wide millage, in an event involving the loss of an urban district millage. This step would be necessary to provide a safety net for system users. Since the creation of KCTA, city voters have continued to approve transit millages by a margin of 68% to 32% in five elections while the non-city voters have been far less consistent supporting only one of three transit millage issues and averaging only 47% support.

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7. The passage of millages in the urban district and renewals of demand/response. Renewal of the demand/response would be expected for May 2013 and the new urban district for line haul could come as early as November 2013 or early in 2014. This would be a major milestone for the future of county-wide, and ultimately a regional transit system.

8. In a phased approach, 4 members of KCTA should be nominated by the Kalamazoo City Commission.

9. In a phased approach, 3 members of TAB should be nominated by the Kalamazoo County Board of Commissioners.

10. Both TAB and KCTA should be given authority to mutually approve the annual Metro Transit budget.

11. KCTA and TAB bylaws should be changed to allow for Phase I changes, to assure board effectiveness, enhance their governance role, and to ensure a positive, balanced relationship, to the extent possible, between the authority boards and the system administrator

Phase II – 18 months

Following completion of Phase I, the parties should immediately begin to objectively evaluate the effectiveness, efficiencies and sustainability associated with those changes and rigorously re-assess the projected funding, particularly State and Federal contributions to the system, and clearly identify the complete costs and liabilities and all tangible benefits accruing to all parties associated with the creation of a fully integrated system. Of particular concern are personnel costs that would necessarily accrue to KCTA as a free standing employer, lost revenue to the city's General Fund, and any collective bargaining leverage that may be gained in the merger. This would include, as a starting point, a review of the 2008 Plante Moran study to determine current applicability. It is anticipated that Phase Two would be accomplished within 18 months. The decision to proceed with the next level of integration, including a decision to pursue a complete conversion of all governance, finance and operations from the City to KCTA would be made following this analysis, and agreed to by all parties.

Phase III – Implementation of those recommendations from Phase II would commence in 2015 and beyond.

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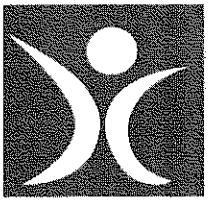
Phased-Plan Oversight

Over the course of all three phases the following should occur:

1. The AWG members, in their administrative roles, should continue to convene at appropriate intervals in order to maintain communication, commitment and momentum to achieve this important process.

2. As the AWG proceeds to implement Phase I, it will also provide further definition to the timeline and deliverables associated with Phase II, and subsequently with Phase III.

3. The political leadership team, made up of representation of the City Commission, Transportation Advisory Board, County Commission, and the Kalamazoo County Transportation Authority will continue to convene to provide policy oversight to the efforts of the AWG.



Area Agency on Aging IIIA

Kalamazoo County

Health & Community Services

To: Kalamazoo County Board of Commissioners
From: Judy Sivak, AAAIIIA Director
Date: January 15, 2013
Re: Custom Care Program

I am very pleased to bring our new Custom Care program to you for approval. Its purpose is to offer a fee-based service to people who can afford to pay for the expertise of our social workers and nurses to provide a range of services including assessment, consultation, and service monitoring.

We developed this program after receiving phone calls from individuals in the community and from out of state wanting the AAAIIIA to provide consultation for families who are oftentimes in crisis. They are not only looking for professional help, but the idea of advice being presented by a person affiliated with an organization that has no conflicts of interest is important to them (i.e. we do not directly provide in-home services). Although we can do much over the phone and always will at no cost, there are times that a home visit is necessary to assess the situation. There are also times where an out of state family member wants someone who is unbiased and has the expertise to eyeball, if you will, their loved one in their home environment and report back. Family caregivers who must be away and need to place their loved one in a long-term care facility temporarily may be interested in contracting for us to visit them, assuring that they are being well cared for.

We have had conversations with staff from the Office of Services to the Aging (OSA) about this initiative and have received strong encouragement to move forward. "As you know, OSA has been supportive of various models for AAA private pay programs over the years....OSA has looked at private pay as a strategy in the array of service options....as a way to help reduce waiting lists, expand service availability..." We have met with Thom Canny, Corporate Counsel, and he has approved the service agreement (attached) that we will use with clients. We have taken steps with our own fiscal staff to make sure that when we start, that staff time is tracked completely separate from other duties. Fiscal staff has also developed an hourly fee that includes all of our costs, which is what they do for all services that have fees associated with them through our department.

We have already received unanimous approval to move ahead with this initiative from the Older Adult Services Advisory Council at their November 14, 2012 meeting. We are now asking for your approval of the Custom Care program.

Custom Care

A Program of the Area Agency on Aging, IIIA

SERVICE AGREEMENT

Thank you for choosing Custom Care, a quality service of the Area Agency on Aging IIIA.

In response to your specific request, you may choose to receive advice, assessment, and/or on-going coordination of your identified needs by Custom Care personnel. Following are specific agreements between you and Custom Care, and authorizations for release of information approved by you as needed by Custom Care to work on your behalf. Please initial all that apply:

☐_____ **Name:**_____**Birth Date:**___/___/___

I consent to receive services through **Custom Care.** The program has been explained to my satisfaction and I understand that I have the right to approve or reject any or all services that may be recommended to me. I further understand and agree that services requested by me or my representative will be billed to me or my designated payee, at the rate of $71.00 per hour, in ¼ hour increments, plus the federally approved rate of reimbursement for mileage.

☐_____**I request that Custom Care provide the following services:**

_____ **In Home Assessment:** This includes a one-time in-home assessment of the condition of the person and their living environment as requested by the individual, family members, caregivers, or other professionals with a written report upon request.

_____ **On-Going Care Coordination, Service Monitoring, Consultation:** Services may include but are not limited to arranging for services, support plan development, re-assessments, generating reports, home visits, telephone calls, consultations with other professionals, service coordination, attending medical appointments, rehab facility visits, etc. This option requires a $71.00 retainer fee. This fee will be reimbursed to the client/payee upon termination of service after reconciliation of outstanding billing.

Please specify services requested:_____

_____

_____

_____

Designated Payee if other than client:

Name: _____ Relationship to Client: _____

Address: _____

Billing Address: _____

Ph: _____Email:_____

☐_____**I understand that I/designated payee will be billed monthly.** The amount billed is due upon receipt. Any bill past due for more than thirty (30) days may result in termination of services.

☐_____**I understand it is my responsibility to notify Custom Care immediately as circumstances change or if program services are no longer wanted or required.** I understand that this agreement may be terminated by any parties involved at any time with two (2) weeks' notice, and that services performed prior to termination are my financial obligation.

☐_____ **I,** Name: _____ DOB: _____

have received a copy of Custom Care Privacy Notice. I authorize Custom Care personnel to review, obtain, and/or release information about my care to/from any or all of the following individuals, organizations, or agencies:

Initial All that Apply:	Phone	Address:
____Dept. of Human Services Name:		
____Emergency Services Name:		
____Home Health Provider Name:		
____Hospital/Medical Facility Name:		
____Mental Health Provider Name:		
____Physician Name:		
____ Other Name:		
____ Other Name:		

Information to be released (check all that apply):

- ☐ CLINIC NOTES/LAB REPORTS
- ☐ MENTAL HEALTH RECORDS
- ☐ HISTORY & PHYSICAL
- ☐ MEDICATION RECORDS
- ☐ IMMUNIZATION RECORDS
- ☐ SUBSTANCE ABUSE RECORDS
- ☐ OTHER_____

_____

Printed Name of Client/ Authorized Representative **Date**

_____

Relationship of Representative

_____

Custom Care Consultant **Date**