

Kalamazoo County



Animal Services & Enforcement Shelter Project Report



DRAFT May 15, 2017

Acknowledgments

The Kalamazoo County Animal Services & Enforcement Shelter Project Plan was the cooperative effort of Kalamazoo County Animal Services & Enforcement, the Animal Services Advisory Committee and individual citizens and groups that participated in the planning process.

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Kalamazoo County Animal Services & Enforcement Mission Statement

The mission of Kalamazoo County Animal Services & Enforcement is to enhance the quality of life for the residents of Kalamazoo County by providing humane animal services, public education of animal ownership responsibilities, and the enforcement of State and local animal laws.

In accordance with MCLA 287.289a, the Kalamazoo County Board of Commissioners established the animal control agency in the interest of protection the public health and safety of Kalamazoo County residents. Animal Services and Enforcement is mandated through the regulations enacted by the State of Michigan, the Michigan Department of Health, Michigan Department of Agriculture, and the Kalamazoo County Animal Control Ordinance, to regulate and control the conduct, keeping, and care of dogs and other animals.

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Recommended Plan of Action:

Kalamazoo County will construct a new Kalamazoo County Animal Services & Enforcement Facility in 2018 on Lamont Street.

Justification: Complete justification and details are provided in the Shelter Project Report. In summary, the need is well established and it is accepted that the current facilities are inadequate and a new shelter is needed to provide high quality programs and services. There are no existing shelters or organizations in the county that currently have the capacity to provide this mandated county service. The need for a new shelter exceeds the potential benefit of delaying the project for others to acquire the organizational capacity or building facilities that are needed. Kalamazoo County is a central thread in the partnership with multiple non-profits and rescue organizations and effectively works with many to provide the greatest impact for the county. It is in the best interest of these organizations and Kalamazoo County to continue this equitable approach and the new shelter will greatly strengthen the engagement of residents and many animal resource partners.

The New Shelter Will:

- 1. Provide safe, welcoming, and efficient facilities.**
- 2. Provide for the care of animals in a healthy environment.**
- 3. Allow for expanded partnerships and citizen outreach that will increase awareness and the image of what Kalamazoo County Animals Services and Enforcement does.**
- 4. Proactively provide outstanding services for Kalamazoo County Citizens.**
- 5. Provide the opportunity to offer outstanding customer service.**
- 6. Engage citizens through partnerships and volunteer opportunities.**

Other Operational Options Reviewed

Outsourcing Veterinary and Spay and Neuter Services

This option has the most potential to impact the Kalamazoo County Shelter Project. The Humane Society is completing a fundraising campaign to construct an animal resource center and the SPCA currently has a shelter and facilities for veterinary care. Kalamazoo County will work with these two partners and other organizations interested to effectively and efficiently provide improved veterinary services for animals held at the Kalamazoo County Animal Shelter. Spay and neuter services for dogs in the shelter and for county resident pets can also be supported through this effort.

Outsourcing Adoption Services

Local non-profits are effectively providing animal adoption services and have the benefit of maximizing the impact of volunteers and private fundraising opportunities. Kalamazoo County is already effectively working with these organizations to laterally transfer and outsource the adoption of over 400 animals per year. Sole sourcing this effort will not maximize the effort of the many partnering organizations involved and the preliminary review indicated that it is cost prohibitive. There is no financial benefit and it will increase expenses to outsource the adoption services and the preliminary review determined that this was not a cost effective solution. Outsourcing adoption would only slightly decrease the number of animals in the shelter because the majority of animals are housed for a required hold period or for other legal reasons. As a result the shelter size and staffing would be minimally or not impacted. Kalamazoo County Animal Services should continue to build relationships with rescue organizations and explore options to increase the transfer for adoption services.

Outsourcing Animal Housing

Currently no shelter facilities or organizational structure exists in Kalamazoo County to house the 3000+ animals per year. Considering this option would require that another organization complete a capital campaign and a capital project to construct or expand an animal shelter facility. Based on the extended history of this project and the immediacy of the need for a new shelter, it is in the best interest of Kalamazoo County to proceed with constructing the new county owned and operated shelter in a timely manner. In addition, Kalamazoo County is required by State Statute and local ordinance to house animals. Outsourcing this service presents a short long-term challenge if an outsourcing agreement is not reached or if the service is no longer available in the future.

Planning Process

Kalamazoo County has worked on various studies and approaches to address the Kalamazoo County Animal Shelter. In 2016, the Kalamazoo County Board of Commissioners designated \$5,000,000 to complete this much needed facility. Throughout the process it remains clear that a new facility is needed.

In February 2017, based on the budget planning by the Kalamazoo County Board of Commissioners, County Administration began a process to identify the needs, and solicit input and participation from the Animal Services Advisory Board and current and potential partners. The planning efforts focused on all options, both old and new, and included reaching out to the many community partners. Individual meetings were held with some of the key partnering organizations and a stakeholder input workshop was held to identify the highest priorities for the Animal Services Shelter Project. Staff also toured the Porter County Animal Shelter, Berrien County Animal Shelter, Kent County Animal Shelter, and the SPCA Shelter.

The Kalamazoo County Advisory Board started holding regular monthly meetings and have been providing feedback and input on the planning process. The board consists of citizens from Kalamazoo County that offer outstanding experience and knowledge and they will continue to be an integral part of the decision making process of the Animal Services Shelter Project.

Animal Services & Enforcement Functions

In accordance with MCLA 287.289a, the Kalamazoo County Board of Commissioners established the animal control agency in the interest of protecting the public health and safety of Kalamazoo County residents. Animal Services and Enforcement is mandated through the regulations enacted by the State of Michigan, the Michigan Department of Health, Michigan Department of Agriculture, and the Kalamazoo County Animal Control Ordinance, to regulate and control the conduct, keeping, and care of dogs and other animals. While the animal shelter serves as the home for the operations and as the location that the public comes to adopt animals, the adoption operations are only a small function of the shelter and department.

The primary purpose of the shelter is to house lost animals, seized welfare animals, animals involved with the courts or legal system, and housing animals to protect the health and welfare of county residents. Per state and local ordinance, animals are held for established periods for health reasons or if lost. The County is also required to house animals for extended periods for welfare or other court cases. While adoptions are the most visible and often thought of shelter service, 75% of the Animal services and Enforcement budget is utilized for law enforcement purposes and of the 3041 animals that are housed at the shelter, 1283 or 42% are ultimately available for adoption or transfer to an animal rescue organization. In evaluating the function of Animal Services & Enforcement, keeping and caring for animals is required and necessary for legal reasons and for the welfare of Kalamazoo County.

Animal Services & Enforcement Functions

Function	Mandated	Non-Mandated		
	Constitution Statute Court Orders Rules	Court Kalamazoo County Board of Commissioners Resolution	Necessary	Discretionary
Animal Enforcement				
1. Enforce State and Local Dog and Animal Laws.	MCLA 287.289a		X	
2. Sell Dog Licenses (collect vaccination and identification info)	MCLA 287.267		X	
3. Inspect and license dog kennels.	MCLA 287.270		X	
4. Work with courts to investigate and control dangerous animals.	MCLA 287.322		X	
5. Investigate animal neglect and cruelty cases.		Animal Control Ord Art III sec. 3g	X	
6. Assist Law Enforcement Agencies with search warrants, evictions, and when animals are involved.				X
Animal Services				
1. Provide Shelter, board and care to animals.	MCLA 287.332		X	
2. Administer Dog Damage Reimbursement Program.	MCLA 287.283		X	
3. Investigate animal bite and neglect cases.		Animal Control Ord Art III sec. 3d	X	
4. Quarantine bite animals.		Animal Control Ord Art V sec. 1	X	
5. Euthanize owner animals and un-adoptable animals.		Animal Control Ord Art III sec. 3c	X	
6. Pick up stray animals and livestock.		Animal Control Ord Art III sec. 3a	X	
7. Maintain rabies vaccination records for Human Services.		Animal Control Ord Art IV sec. 2	X	
8. Provide and administer animal adoptions.			X	
9. Pick up injured wild and stray domestic animals.				X
10. Pick up dead domestic animals from county roadways.				X

Animal Services & Enforcement Shelter Statistics

A key step in the process was the gathering and analysis of the statistics related to the current Animal Services & Enforcement operations. Understanding the operating budget, animal intakes, animal dispositions, and transfers to other rescue organizations offers guidance on what the needs are for the Animal Services Shelter Project.

In 2016, Kalamazoo County took in a total of 3,041 animals that included 1,431 dogs, 1,478 cats, and 132 other animals. 500 of these were returned to their owner, 616 were adopted, 438 were transferred to a partnering rescue organization, 229 (34 dogs & 192 cats) were euthanized, 442 were unadoptable and euthanized.

Review of the Animal Services & Enforcement operating budget shows that the approximately 25% of the total budget or \$244,400 is spent to operate the Kalamazoo County Animal Shelter. This includes staffing and operating supplies. It does not include building maintenance, capital investment, or building operating expenses. Overall, Kalamazoo County Animal Services & Enforcement is efficiently operating the shelter and providing services for the citizens of Kalamazoo County.

Kalamazoo County Animal Services & Enforcement



2016 Kalamazoo County Shelter Data

2016 Intake Types

Type of Intake	Dogs	Cats	Other	TOTAL
Stray	803	944	71	1818
Quarantine	15	9	3	27
Eviction	6	26	6	38
Seized Welfare	35	1	0	36
Agency Assist	46	4	0	50
Owner Surrender (Adoptable)	128	155	20	320
Owner Euthanized	381	339	32	762
TOTAL	1431	1478	132	3041

2016 Dispositions

Disposition	Dogs	Cats	Other	TOTAL	%	Average Stay After Hold*
Adoption	330	246	40	616	28%	9
Transfer to Rescue	142	293	3	438	20%	11
Adoptable Euthanized	34	192	3	229	10%	5
Unadoptable Euthanized	82	349	11	442	20%	1
TOTAL	588	1080	57	1725		
Returned to Owner **	445	39	16	500	22%	2

*Average stay after the 7 or 10 day holding period

**Returned to owner animals are not part of adoptions

2016 Transfers by Rescue

Rescue	Dogs	Cats	Total
SPCA of SW Michigan	68	229	297
Animal Rescue Project	29	22	51
Kalamazoo Animal Rescue	12	25	37
Other	33	17	50
TOTAL	142	293	435

2016 Salary Breakdown

Position	#	Total Salary	Total Fringe	Totals
Administrative	2	\$131,095	\$47,850	\$178,975
Customer Service Specialist	3	\$109,884	\$40,108	\$149,995
Radio Dispatcher	1	\$ 36,628	\$13,369	\$ 49,997
Animal Control Officer	6	\$222,018	\$81,037	\$303,055
Kennel Technician I	2	\$ 59,696	\$21,789	\$ 81,485
Kennel Technician II	1	\$ 30,971	\$11,304	\$ 42,275
TOTAL	15	\$579,025	\$215,457	\$805,782

2016 Operating Expenses

Area	Budget Description	Expense
Kennel	Provisions (Food, Vaccines, Medications, Supplies)	\$25,495
	Janitorial Supplies (Cleaning, disinfectant, Mops, etc)	\$1,663
	Veterinary Services (Payment provided by KHS)	\$1,650
	Equipment Maintenance (Transfer cages, Snares)	\$1,075
	Animal Rendering (Pick up and Disposal of Animals)	\$15,756
	TOTAL	\$45,639
Office	Printing & Binding (License Reminders and Notices)	\$11,433
	Postage (Mailers and Subpoenas)	\$25,639
	Copy Charges (Forms, Door Hangers, etc...)	\$410
	Office Supplies (Printer Ink, Paper, Pens, etc...)	\$4,642
	Systems Maintenance (Software Tech Support)	\$4,160
	Dog License Collection Fee (Paid to Vets & Twnshp)	\$15,049
	Dog Licenses (Tags)	\$2,844
	Internal Communications Expense (IS Charges)	\$8,604
	Communications Expense (Cell Phones & Internet)	\$2,821
	Bank Fees (Fees paid for credit card usage)	\$3,214
	Advertising (Dog License Yard Signs)	\$1,990
	Uniform Allowance (Kennel and Office T-Shirts)	\$697
	Employee Training (Kennel and Office Staff)	\$846
	Miscellaneous	\$150
TOTAL	\$82,499	
Officers	Gasoline and Oil (For Animal Trucks)	\$13,615
	Lab Specimens (Specimens sent for Rabies Testing)	\$2,508
	Vehicle Maintenance (Oil changes, brakes, etc...)	\$10,246
	Officer Supplies (Uniforms, Belts, Jackets, etc...)	\$1,299
	Communications Expense (Officer's Radios)	\$3,440
	Equipment Maintenance (Catch Poles, Traps, etc...)	\$1,266
	Employee Training (Officers)	\$3,008
	TOTAL	\$35,382
	GRAND TOTAL	\$163,520

2016 Revenue From Adoptions and Transfers

Rescue	Dogs	Cats	Total	Per Animal Fee	Total Received
SPCA of SW Michigan	68	229	297	\$5.00	\$1,470**
Animal Rescue Project	29	22	51	\$5.00	\$255
Kalamazoo Animal Rescue	12	25	37	\$5.00	\$120**
Other Rescues	33	17	50	\$5.00	\$155**
TOTAL FROM RESCUES	142	293	435	-	\$2,000
Adoptions*	330	246	576	-	\$14,410
TOTAL REVENUE	-			-	\$16,410

*Adoption fees differ by species, and are not charged for animals in the shelter over 30 days.

**Kitten litters are not charged \$5.00 per kitten, and fees may be waived for some injured animals.

Stakeholder Input Workshop

Issues Identified

Ranked in Order of Importance

- 1. Need a new animal shelter.*
- 2. Expand hours of shelter to include Saturdays, lunch, evenings.*
- 3. Provide veterinarian on staff or onsite vet services for animal health, spay & neutering.*
- 4. Improve Education/Image/Outreach.*
- 5. Increase Partnerships – includes volunteers, local non-profits, and businesses/corporations.*

Justification

On March 14, 2017, the Kalamazoo County Animal Services Advisory Board held a project workshop. The workshop had a total of 17 participants and 7 organizations that provide animal services were represented.

Participants developed a list of the top issues related to the Kalamazoo County Animal Services Project as individuals. Randomly formed groups then narrowed the individual issues to come up with the group's top five issues and also identified goals to solve the issues in the future. Each group presented their issues and duplicates between groups were combined. Each person then voted to identify which issues the overall group felt were most important to the Kalamazoo County Animal Shelter Project.

The number one issue identified at the workshop, with 100% agreement, was the need for a new Animal Shelter. Recommendations for the new shelter included improving animal health, appropriate mechanical and HVAC systems, having a building designed for animals, include meet & greet rooms, improving office space, offering outdoor play, walk areas, and enrichment rooms, grooming rooms, design should reduce noise, and include industrial laundry facilities.

The second issue identified was the need to increase hours that the animal shelter is available and open to the public on weekends, evenings, and lunch time. The third issue identified was the need to provide veterinarian on staff or onsite vet services for animal health, spay and neutering. The fourth issue identified was the need to improve education, image of the Kalamazoo County Animal Services & Enforcement (and shelter). The issue identified was the need to increase partnerships and include volunteers, local non-profits, and businesses/corporations

Other Issues Identified

- Provide animal enrichment rooms/areas. Provide outdoor play & walk areas.
- Need to increase funding options – increase county funding and grants.
- Provide cubical stations for privacy.
- Strive for no kill – explore and expand options to achieve this goal.
- Provide meet and greet rooms.
- Provide a grooming room.
- Review what services are discretionary in the County ordinance.
- Improve technology used.

Existing Facilities

Built in 1984 (33 years old)

Located at: 2500 Lake Street

6,166 Square Feet

14 Visitor Parking Spaces

Capacity is 77 dogs & 42 Cats

Staffing: Animal Services is currently staffed by 15 FTE.



Current Facility Deficiencies

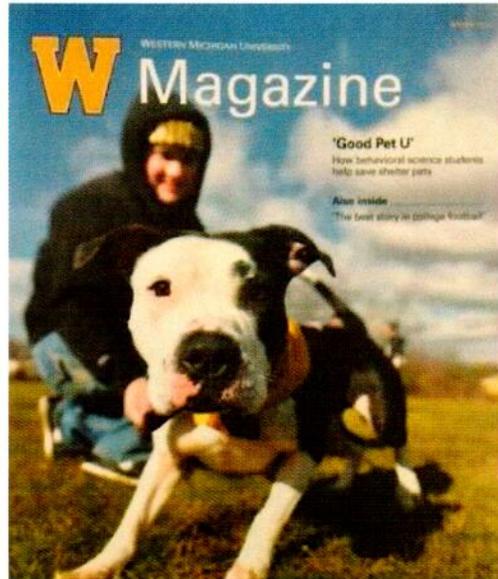
1. Current building has served its appropriate service life
2. Building is poorly designed for the health and welfare of the animals that are housed.
3. Current HVAC system has no separation/minimal fresh air/ no cooling and cannot maintain required conditions.
4. No outdoor exercise areas and unsuitable space per dog.
5. Lacks proper sanitary drains in dog kennels.
6. Dogs housed in stacked cages.
7. Lack of proper cleaning system.
8. Lacks adequate animal intake areas, animal support areas, exercise areas, isolation/quarantine areas.
9. Lacks adequate customer service areas, visitation rooms, and staff work areas.
10. Citizens looking to adopt have unsupervised access to most of the animal spaces.
11. Separation of sick animals/disease outbreak procedures – wholly inadequate. There is an area in the garage where sick animals can be housed, but it is in a major traffic area.
12. Cats are constantly exposed to the barking of dogs.
13. Site lacks outdoor support facilities, parking is inadequate, and building is not attractive or welcoming.
14. Employee work place safety concerns as identified by Kalamazoo Counties Workers Compensation provider during safety audit, spring 2017:
 1. Ergonomics – Cage arrangement of large dogs at shoulder height.
 2. Indoor Air Quality – HVAC does not currently have ventilation.
 3. Slip & Fall: Floor condition is slippery when wet. Consider slip, chemical and wear resistant floor material.
 4. Noise: Current noise levels are at or near the action level where annual audiometric testing and hearing protection provided.

Future Facility Needs

1. Improve and/or eliminate all existing facility deficiencies with a welcoming, quality public building.
2. Building should be designed for the welfare of the employees, visitors, and animals housed.
3. Estimated 15,000 Sq. ft. to house animals and to facilitate Animal Services & Enforcement Operation Needs.
4. 100 Kennels to house dogs including a minimum of 20 quarantine kennels.
5. Appropriate cages and rooms to house cats.
6. Animal veterinary facilities.
7. Outdoor exercise and dog walking areas.
8. Crematorium.
9. Adequate parking for 50+ cars.
10. Appropriate HVAC System with air conditioning, air separation for animal health, and fresh air intake.
11. Animal cages and kennels that keep the animals and visitors safe.
12. Design should incorporate elements that protect the health of animals. This includes proper sanitary drainage, cleaning system, separation, sizing, isolation and quarantine areas.
13. Areas specifically designed to enhance visitor and adoption experience. This includes appropriate lobby space, separate areas that house animals available for adoptions, rooms to meet and greet animals.
14. Multi-purpose space that can be used by partners for dot training, education, and meetings.
15. Limit public access to employee areas and animals that are held at the shelter for a required hold, legal reasons, health reasons, or quarantine.
16. Provide appropriate staff work areas that provide safe and efficient working space.
17. Appropriately separate dogs, cats, and other animals.

Existing Partnerships

Animal Rescue Project
Animals Best Friend
Individual Volunteers
Kalamazoo Animal Rescue
Kalamazoo Area Lost Pets Facebook Group
Kalamazoo Dog Training Club
Kalamazoo Humane Society
Pet Rescue Network
Richland Animal Rescue
Save our Strays KHS
SPCA of SW Michigan
WMU's Applied Animal Behavior Practicum
Multiple local, specialized, or regional rescue groups



Impact of Partnerships on Project:

During the planning process for the Shelter Project Report, individual and a group meetings were held to discuss potential of current and expanded partnerships and the impact this can have on the Shelter Project. The opportunity to maintain and expand partnerships will create the greatest impact for Kalamazoo County and will provide the best services for the residents and animals. This will also enhance the opportunity to save funds by working with non-profits that offer resources for pet owners, transferring animals to rescue groups to assist with adoptions, educating owners and assisting with training animals so that they can remain with owners, providing food and vet services to residents that need assistance, providing veterinary and medical care for animals at the shelter, and assisting with providing and increasing spay and neuter surgeries and efforts to directly reduce the pet population in Kalamazoo County.

Below is a list of partnership items that will be incorporated into the new shelter to strengthen partnerships:

1. Providing multi-purpose space that could be used by partners for dog training, education and meetings.
2. Provide space in the lobby for education center on community resources and to promote information on dog training opportunities.
3. Provide dog exercise and walking areas that could be used in coordination by volunteers of partners or by volunteers to socialize and exercise the dogs housed at the shelter.
4. Provide limited veterinary exam rooms and facilities. Expanded veterinary services and facilities can be provided by partners.
5. Kalamazoo County has identified the need for expanded veterinary services, easier access to spay and neuter services, and a need for crematorium services. As a result of this potential partnership, the new facility will not have the need for to incur the expense for veterinary surgery rooms, facilities for expanded veterinary services, and a spay and neuter clinic.
6. The Humane Society facilities will include a crematorium that can be utilized by Kalamazoo County. This will save considerable capital and operating expense and will also eliminate the current disposal expenses.

Additional Details on Impact of Partnerships Current and Potential with New Shelter

Kalamazoo Humane Society

The Kalamazoo County Humane Society is in the process of planning and fundraising for a new Humane Society facility at the corner of River Street and BL-94. The new facilities will include veterinary clinic space, spay and neuter clinic, a pet resource center for food and care, a volunteer center, and a crematorium. Below are identified areas of current and potential project partnerships with the Humane Society:

1. Spay and Neuter Services.
2. Expanded veterinary services at new facility or onsite at County Shelter.
3. Expand volunteer opportunities at the shelter.
(bathing/grooming/walking/socialization)
4. Crematorium services can be offered at new Humane Society site.
5. Humane education opportunities.
6. Potential basic training and orientation for new owners.

Impact on Project: Explore providing multi-purpose space that could be used in partnership with the Humane Society. Grooming rooms/facilities and equipment that can be used to care for animals by volunteers. Limited veterinary exam room that could be used in partnership for onsite vet services. Outdoor exercise/walking areas for volunteers to exercise and socialize animals. Provide space in the lobby for education center on community resources and to promote information on dog training opportunities. Close proximity to planned Humane Society facilities at corner of River Street & BL-94. May decrease the onsite veterinary services and facilities needed.

Michigan Dog Center and Kalamazoo Dog Training Club

KDTC offers dog training classes at reduced price to individuals that adopt dogs from the Kalamazoo County Animal Shelter. \$85 classes are offered for \$50. The Michigan Dog Center is located on South Sprinkle and includes a large indoor dog training area that is used by individual members and to offer training classes to the community.

Potential Expanded Partnerships: Expand training offerings and communication. Consider holding introductory/basic training classes on a more regular basis. Hold new dog owner basic orientation/training for individuals and families that adopt dogs and cats.

Impact on Project: Explore providing multi-purpose space that could be used in partnership with the Kalamazoo Dog Training Club for owner orientation or small activities. Provide space in the lobby for education center on community resources and to promote information on dog training opportunities.

SPCA of Southwest Michigan

The SPCA currently transfers approximately 70 dogs and 230 cats on an annual basis from the Kalamazoo County Animal Shelter. They also transfer some animals with medical needs and can provide veterinary services. The SPCA provides intake mitigation services, spay and neuter services, and veterinary services that directly and indirectly benefit the Kalamazoo County Animal Shelter by keeping animals with their owners. The SPCA currently operates a shelter on KL Avenue in Oshtemo Township. The SPCA is very effective at marketing, utilizing a large core of volunteers, and fundraising to meet the needs in the region.

Potential Expanded Partnerships: Explore ways to strengthen efforts towards intake mitigation services at the County Shelter. Explore ways to increase or partner for volunteer efforts at the County Shelter. Explore opportunity to increase transfers to the SPCA from the Animal Shelter for adoption by the public. Explore possibility of partnering to provide veterinary services for Animal Shelter. Explore possibilities of partnering on marketing efforts since they currently do an outstanding job.

Impact on Project: Explore providing multi-purpose space that could be used in partnership with the SPCA. Grooming rooms/facilities and equipment that can be used to care for animals by volunteers. Limited veterinary exam room that could be used in partnership for onsite vet services. Outdoor exercise/walking areas for volunteers to exercise and socialize animals. Provide space in the lobby for education center on community resources and to promote information to cross promote animals available for adoption.

Other Kalamazoo County Animal Rescues, Animal Non-Profit Organizations, Schools & Universities, and volunteers

Potential Expanded partnerships: Individual volunteers or partnering for volunteer programs can assist with the adoption of animals, care of animals, and operation of the shelter.

Impact on Project: Explore providing multi-purpose space that could be used in partnership with the local animal rescue organizations. Provide outdoor space to exercise and walk dogs. Grooming rooms/facilities and equipment that can be used to care for animals by volunteers. Provide sufficient parking to accommodate visitors and volunteers. Establish program to promote volunteer efforts and strengthen partnerships. Provide space in the lobby for education center on community resources and to promote information on partnership organizations and pet owner resources.

Project Location

Throughout the extended history of this proposed project several options were explored. These included renovating an existing building, leasing space, purchasing property, co-locating on a site with the Humane Society, or building on property that Kalamazoo County currently owns on Lamont Street. After reviewing the history and options available, locating on Lamont Street is the best option for Kalamazoo County. The Kalamazoo County Animals Services Advisory Board has also agreed and recommended Lamont Street as the location of the shelter project.

Benefits of this site include:

1. Connection to the a large Kalamazoo County Government Complex that includes the Kalamazoo County Expo Center, Kalamazoo County Buildings and Grounds, Kalamazoo County Sheriff, and Kalamazoo County Household Hazardous Waste.
2. Sharing resources for maintenance, snow removal, and HVAC Control Systems with neighboring County facilities.
3. The site has access to the County fiber optic communications network. This will enable efficient connection to the county communications and computer network.
4. The site has good public awareness and visibility. It is also centrally located for residents and is conveniently access off BL-94.
5. Site is easily accessible by public transportation.
6. Site is located in close proximity (less than one mile) from the planned Humane Society Animal Resource Center.

Project Schedule

1. Bidding Architecture and Engineering Services June 2017
2. Contracts for Architecture and Engineering Services approved by Board of Commissioners – August 2017
3. Preliminary Design Phase – Public Input/Possible Charrette Process Aug 2017 - Oct 2017
4. Construction Design/Construction Bidding – October 2017
5. Construction Phase March 2018

Future Animal Services and Enforcement Operational Impacts

1. Determine operating plan, staffing needs, and operating budget for new facilities during the preliminary design phase.
2. Explore options and best practices to provide increased weekend and/or evening hours for better public access.
3. Explore options to improve and coordinate marketing, fund development, and volunteer opportunities.
4. Focus on improving education, image, and outreach.
5. Continue effort on maximizing the collaboration with community partners.
6. Explore opportunities to maximize and increase operating revenue from adoption, increased license sales, and other opportunities with new shelter facilities. Increased revenue can be invested into improved operations and services.
7. Will need to develop alternate plan for large event parking at the Kalamazoo County Expo Center (current use of proposed site).



ANIMAL SERVICES AND ENFORCEMENT SHELTER STATISTICS

MONTH:
12-May-17

	2016			%	2017			%
DOGS								
ADOPTED			104	31%			109	32%
REDEEMED			131	39%			162	47%
TRANSFERRED			70	21%			47	14%
EUTHANIZED	27 8 0		35	10%	25 0 0		25	7%
TOTALS			340				343	
CATS								
ADOPTED			70	26%			61	21%
REDEEMED			6	2%			14	5%
TRANSFERRED			109	40%			116	41%
EUTHANIZED	74 13 0		87	32%	87 6 0		93	33%
TOTALS			272				284	
OTHER								
ADOPTED			11	85%			18	53%
REDEEMED			1	8%			2	6%
TRANSFERRED			0	0%			12	35%
EUTHANIZED	1 0 0		1	8%	2 0 0		2	6%
TOTALS			13				34	
TOTAL STRAYS			625				661	
% SAVED			80%				82%	
% Adoptable Saved			97%				99%	

UNADOPTABLE

TREATABLE

ADOPTABLE